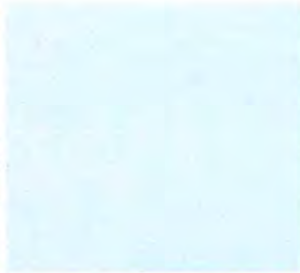




Lee County Port Authority

# Adopted Budget

Southwest Florida International Airport | Page Field



Fiscal Year 2021-2022

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022

**Board of Port Commissioners:**

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Cecil L Pendergrass, Vice Chairman

Brian Hamman

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**Airports Special Management Committee:**

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LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET FISCAL YEAR 2021/2022

TABLE OF CONTENTS

	<u>Page</u>
A. Budget Message.....	2-4
B. Budget Summary	
Statistics and Graphs.....	5-17
Fund Summaries.....	18-19
Operating Revenue Summary.....	20-21
Operating Expense Summary.....	22-26
C. Budgets by Division	
Executive Director.....	27-29
Administration.....	30-37
Development.....	38-43
Aviation.....	44-57
D. Other Funds Budgets	
Other Fund Descriptions.....	58-60
Page Field.....	61-65
Debt Service.....	66-72
Self Insurance and Capital.....	73-82
E. Supplemental Information	
FY 2021 Forecast All Fund Summary.....	83
FY 2021 Forecast Operating Fund Summary.....	84



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**BENJAMIN R. SIEGEL, CPA, C.M.**  
EXECUTIVE DIRECTOR

**RICHARD W.M. WESCH**  
PORT AUTHORITY ATTORNEY

June 24, 2021

Lee County Board of Port Commissioners  
P.O. Box 398  
Fort Myers, Florida 33902

Dear Commissioners:

**BOARD OF  
PORT COMMISSIONERS**

**BRIAN HAMMAN**

**FRANK MANN**

**CECIL L. PENDERGRASS**

**KEVIN RUANE**

**RAY SANDELLI**

I am pleased to present the Lee County Port Authority (“Port Authority”) Budget for Fiscal Year 2021-22. The Proposed Fiscal Year 2021-22 consolidated (all funds) annual budget for the Port Authority totals \$397.8 million, an increase of 6.14 percent or \$23 million more than the current year’s Amended Budget.

The Airport Operating Fund for Southwest Florida International Airport is included in the overall Port Authority budget. The total Proposed Operating Budget for Fiscal Year 2021-22 is \$146.3 million, which represents an increase of 32.4 percent or \$35.8 million. The increase is attributable to allocation of resources for deferred maintenance projects and the addition of seven (7) positions. The following projections were used in the establishment of the Airport Operating Fund:

- ➔ The total number of passengers is projected to be 8,301,107, an increase of approximately 38.3 percent more than the Fiscal Year 2021 Approved Budget. This is an increase from the Fiscal Year 2021 Forecast of 7,546,510.
- ➔ The total landed weight is projected to be 5,296,323 units, an increase of approximately 46.6 percent more than the Fiscal Year 2021 Approved Budget. This is also an increase from the Fiscal Year 2021 Forecast of 5,167,971.

The following is a brief summary of total revenues:

	<b>Fiscal Year 2020-21 Approved Budget</b>	<b>Fiscal Year 2021-22 Proposed Budget</b>	<b>Variance</b>
Non-Airline Revenues	48,023,466	63,210,742	15,187,276
Signatory Airline Revenues	29,855,096	32,517,324	2,662,228
Fund Balance and Interfund Transfers	<u>32,611,522</u>	<u>50,571,446</u>	<u>17,959,924</u>
<b>Total</b>	<b><u>\$110,490,084</u></b>	<b><u>\$146,299,512</u></b>	<b><u>\$35,809,428</u></b>

The increase in Non-Airline Revenues are primarily attributed to a projected increase in passenger and airline activity. Budgeted revenues include, but are not limited to, rental cars (\$6.2 million increase), parking lot (\$3.5 million increase), restaurants and concessions (\$1.1 million increase).

The following is a brief summary of total expenses:

	<b>Fiscal Year 2020-21 Approved Budget</b>	<b>Fiscal Year 2021-22 Proposed Budget</b>	<b>Variance</b>
Personnel	35,237,964	39,402,831	4,164,867
Operating	26,674,181	32,854,494	6,180,313
Non-Operating	<u>48,577,939</u>	<u>74,042,187</u>	<u>25,464,248</u>
Total	<u>\$110,490,084</u>	<u>\$146,299,512</u>	<u>\$35,809,428</u>

The increase in personnel costs is attributable to a 2 percent salary adjustment on Oct. 1, 2021, and an average budgeted 1.25 percent salary increase per employee to be managed utilizing a merit-based evaluation system with a scale of 0-2 percent. Other increases include the addition of seven full-time positions and two part-time positions, an increase in the employer's share of health and dental insurance premiums for employees, and a legislative increase in the Port Authority's contribution into the Florida Retirement System for employees. The increase of \$6.2 million in operating expenses is primarily attributed to increases in maintenance projects, operating capital and information technology, which had been deferred from the prior year. Other increases include property insurance, administrative costs, mitigation and permitting. The increase in non-operating is due to an increase in the additional defeasement of debt funded by federal stimulus dollars.

As a result of the above, the proposed rates and charges for Southwest Florida International Airport are as follows:

	<b>Fiscal Year 2020-21 Approved Budget</b>	<b>Fiscal Year 2021-22 Proposed Budget</b>	<b>Variance</b>
Landing Fees	\$3.32	\$2.42	(\$.90)
Terminal Rental Rate	\$92.08	\$99.18	\$7.10
Average Cost Per Enplanement	\$10.15	\$7.31	(\$2.84)

Port Authority staff met with the airlines on May 26, 2021, and presented a summary of the proposed budget and rates and fees.

Lee County Board of Port Commissioners  
June 24, 2021  
Page 3

The airlines were complimentary of LCPA management efforts to maintain a low cost-per-enplanement (CPE) and strategic use of CARES funds to stabilize the airline's rates and charges. The airlines had no recommendations to change any of the budgeted projections. The average cost-per enplanement is projected to decrease to \$7.31. Our budget projections include an estimate of \$14.6 million of CARES Act funding to help offset operating expenses and debt service.

The Capital Construction Proposed Budget is \$116 million, a decrease of \$13.4 million. Projects included are the terminal expansion, airside pavement rehabilitation, passenger boarding bridges and completion of the Airport Traffic Control Tower (ATCT).

The Page Field Proposed Budget is \$28.8 million, an increase of \$2.6 million. The majority of the increases was in inventory (fuel) and operating expenses. Projects that are included in the Fiscal Year 2021-22 budget are the design of the new South Quad hangars and ramp.

Operating revenues are projected to increase by 22.8 percent, with increases of fuel sales by \$2.01 million, as well as land and building rental income of \$243,000. The increase in fuel sales is due to a forecasted increase in the gallons sold and price. The operating expenses are expected to increase overall by 36.6 percent. This increase is primarily attributed to inventory (fuel for resale) and maintenance projects.

We are pleased with the results of the Proposed Fiscal Year 2021-22 Port Authority Consolidated Budget and appreciate your continued support. If you have any questions or require further information regarding the enclosed budget information, please contact me.

Sincerely,

LEE COUNTY PORT AUTHORITY



Benjamin R. Siegel, CPA, C.M.  
Executive Director

BRS:BWM/lac

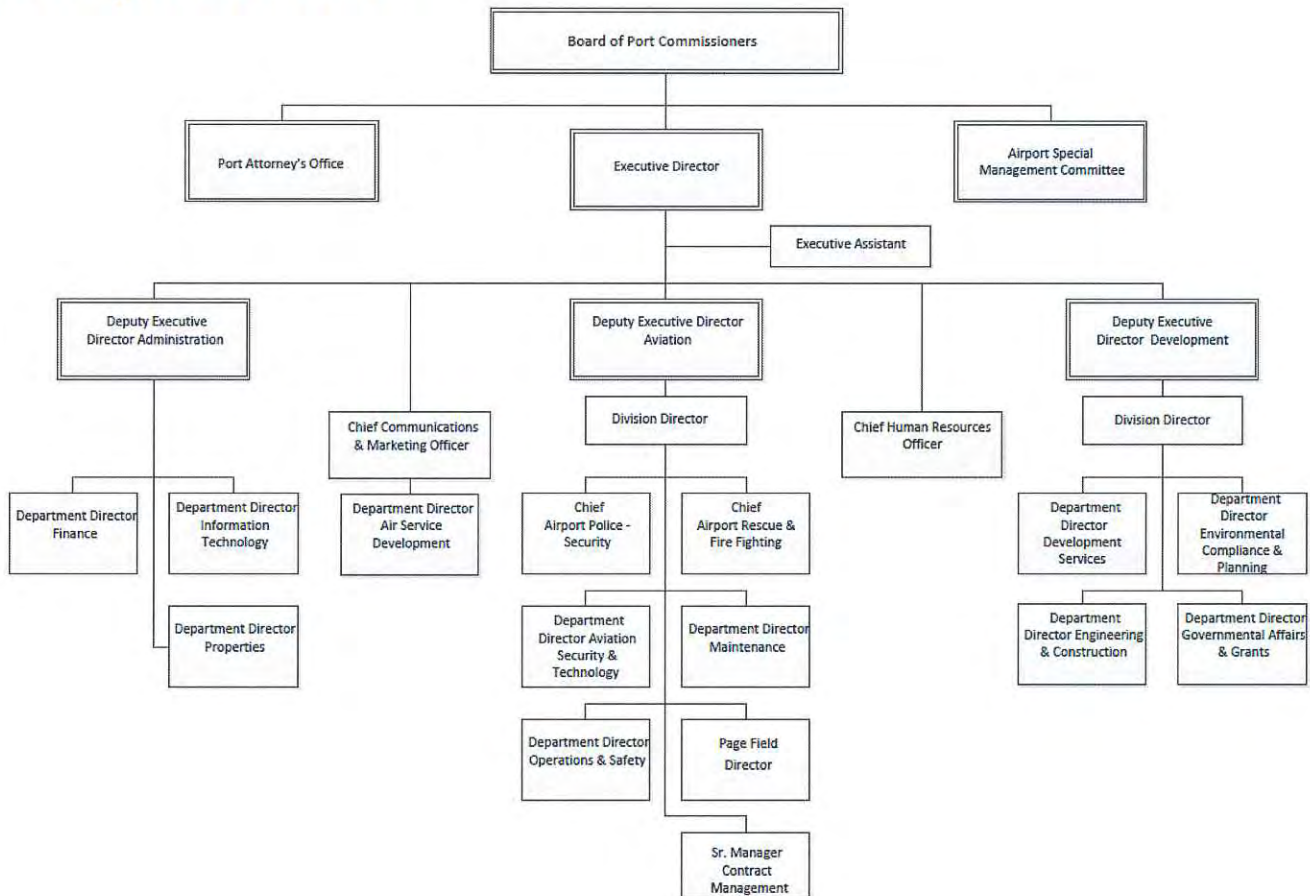
# Key Statistical Indicators

## Rates and Fees (Adopted Budget 2021/22)

	FY 20/21 Adopted <u>Budget</u>	FY 21/22 Adopted <u>Budget</u>	Variance Over/ <u>(Under)</u>
Total Passengers	6,001,735	8,301,107	2,299,372
Total Landed Weight (x 1,000 lbs)	3,611,578	5,296,323	1,684,745
Landing Fee	\$ 3.32	\$ 2.42	\$ (0.90)
Terminal Rental Rate	\$ 92.08	\$ 99.18	\$ 7.10
Net Cost Per Enplanement	\$ 10.15	\$ 7.31	\$ (2.84)

# Organizational Chart

Adopted Budget 2021/22



# Full-time Funded Position Manning Table

## Adopted Budget 2021/22

Department Name	Approved Budget FY 13/14	Approved Budget FY 14/15	Approved Budget FY 15/16	Approved Budget FY 16/17	Approved Budget FY 17/18	Approved Budget FY 18/19	Approved Budget FY 19/20	Approved Budget FY 20/21	Adopted Budget FY 21/22	Variance
Executive Director	2	2	2	2	2	2	2	2	2	0
<b>EXECUTIVE DIVISION</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>
Air Service Development	3	3	3	3	2	2	2	2	2	0
Communications & Marketing	5	5	6	6	9	9	9	9	9	0
Finance & Budget	14	14	14	14	14	14	14	14	14	0
General Services	12	12	11	11	0	0	0	0	0	0
Human Resources	4	4	5	5	6	6	6	6	6	0
Information Technology	13	13	14	16	16	16	17	17	18	1
Property Management	4	4	3	3	5	5	5	5	5	0
Purchasing	0	0	0	0	6	6	5	6	6	0
<b>ADMINISTRATION DIVISION</b>	<b>55</b>	<b>55</b>	<b>56</b>	<b>58</b>	<b>58</b>	<b>58</b>	<b>58</b>	<b>59</b>	<b>60</b>	<b>1</b>
Development	24	23	23	23	23	23	23	22	22	0
<b>DEVELOPMENT DIVISION</b>	<b>24</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>22</b>	<b>22</b>	<b>0</b>
Contract Management	2	2	2	2	2	2	3	3	3	0
Aircraft Rescue	43	43	43	43	43	43	43	43	43	0
Airport Police	41	44	44	43	43	43	47	67	71	4
Aviation	3	3	3	3	3	3	3	3	3	0
Aviation Security & Tech	1	1	1	19	19	19	17	17	18	1
Maintenance	104	108	112	114	114	114	116	116	116	0
Operations & Safety	35	35	35	22	22	22	23	23	24	1
Page Field	22	23	23	24	24	24	24	24	26	2
Security	27	25	25	22	22	22	20	0	0	0
<b>AVIATION DIVISION</b>	<b>278</b>	<b>284</b>	<b>288</b>	<b>292</b>	<b>292</b>	<b>292</b>	<b>296</b>	<b>296</b>	<b>304</b>	<b>8</b>
<b>TOTAL</b>	<b>359</b>	<b>364</b>	<b>369</b>	<b>375</b>	<b>375</b>	<b>375</b>	<b>379</b>	<b>379</b>	<b>388</b>	<b>9</b>

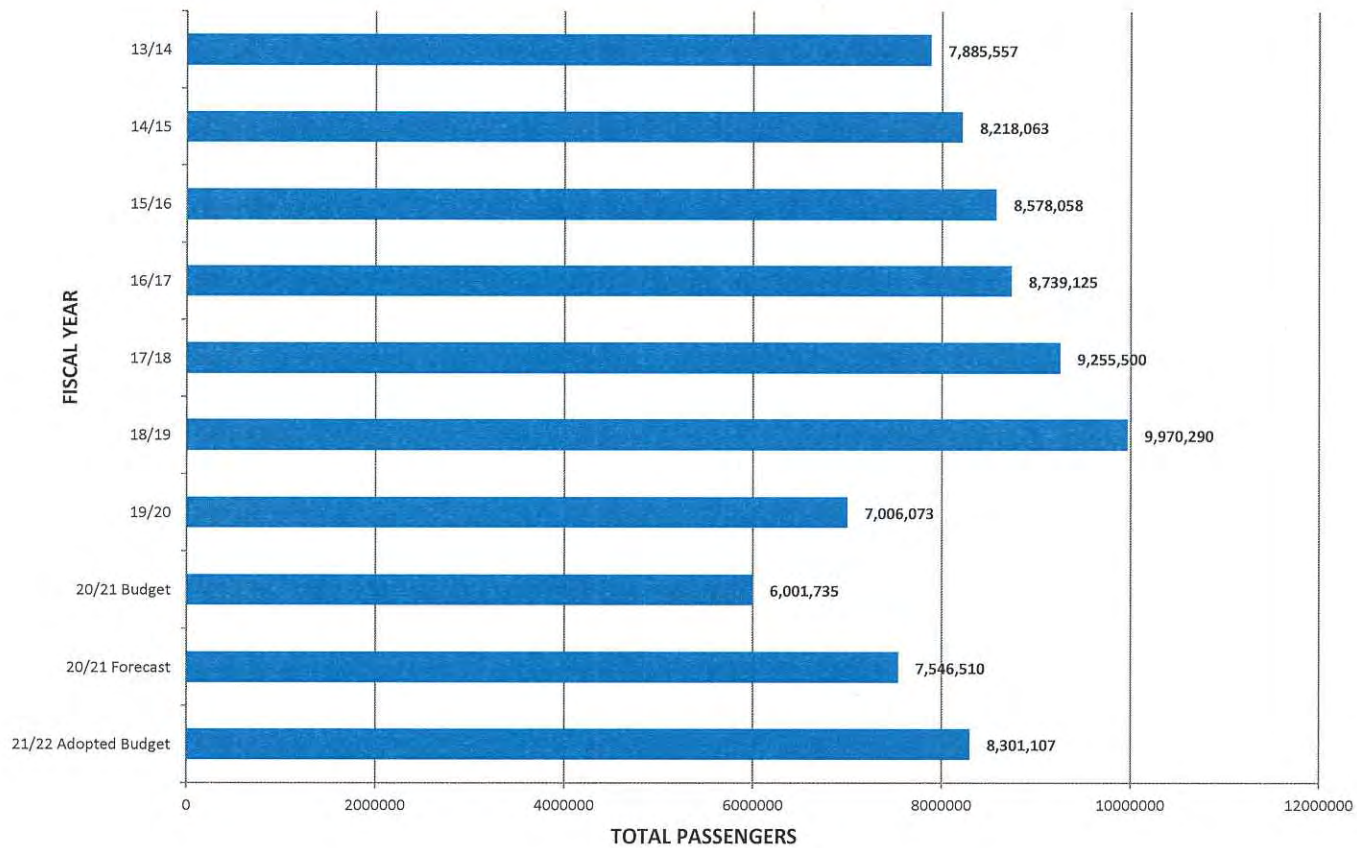
# Part-time Funded Position Manning Table

## Adopted Budget 2021/22

Department Name	Approved FY 13/14	Approved FY 14/15	Approved FY 15/16	Approved FY 16/17	Approved FY 17/18	Approved FY 18/19	Approved FY 19/20	Approved FY 20/21	Adopted FY 21/22	Variance
General Services	2	2	2	2	0	0	0	0	0	0
Purchasing	0	0	0	0	1	1	1	1	1	0
Communications & Marketing	0	0	0	0	1	1	1	1	1	0
Operations & Safety	0	4	4	4	4	4	5	5	5	0
Page Field Aviation	2	2	2	2	2	2	2	2	2	0
Aviation Security & Technology	0	0	0	0	0	0	2	2	2	0
Police	0	0	0	0	0	0	9	9	11	2
<b>Total</b>	<b>4</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>20</b>	<b>20</b>	<b>22</b>	<b>2</b>

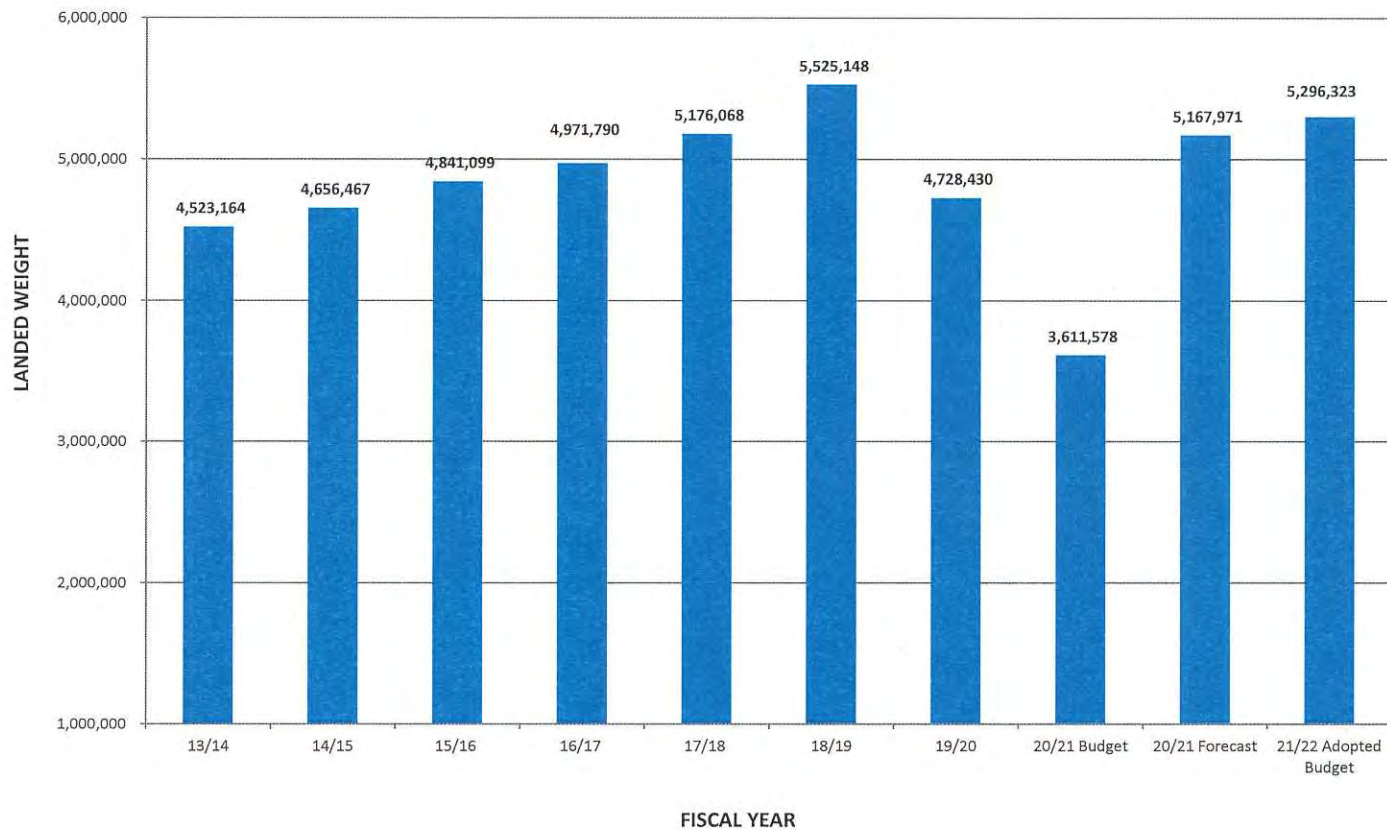
# Fiscal Year Total Passengers

## Adopted Budget 2021/22



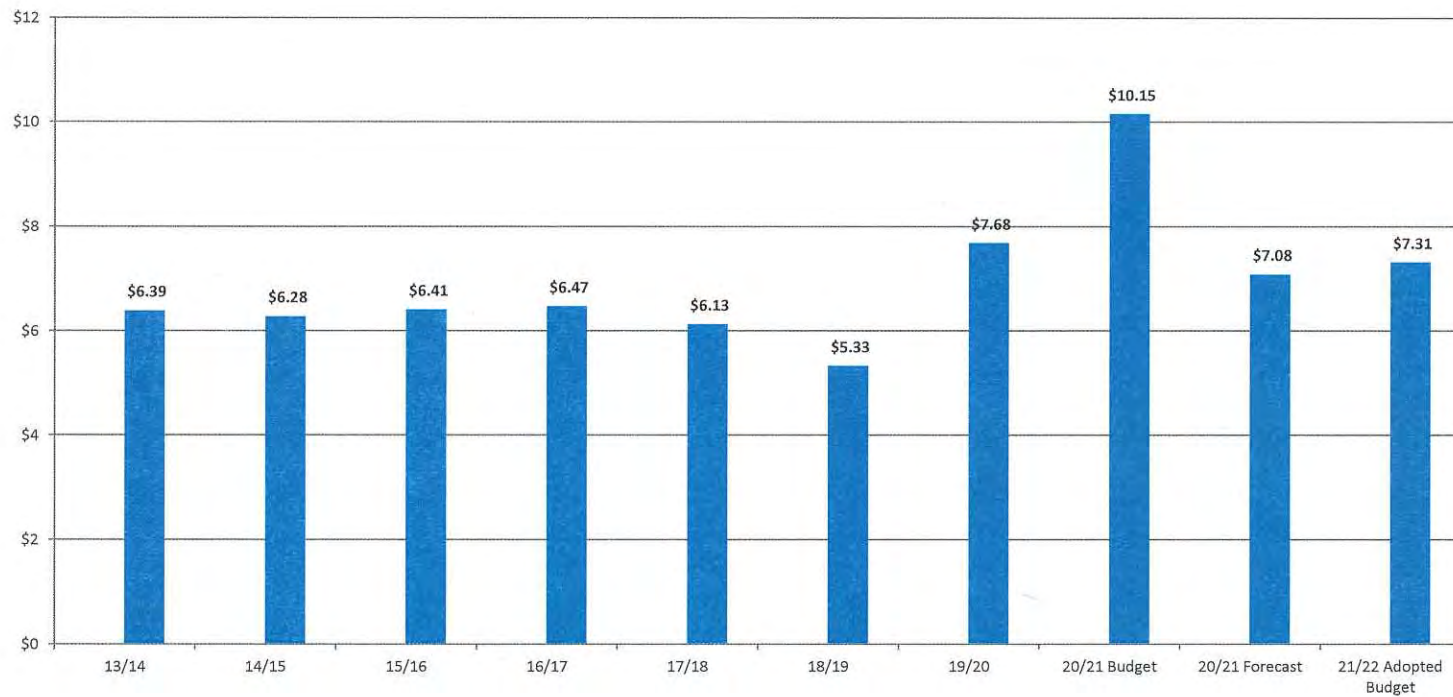
# Fiscal Year Total Landed Weight

Adopted Budget 2021/22



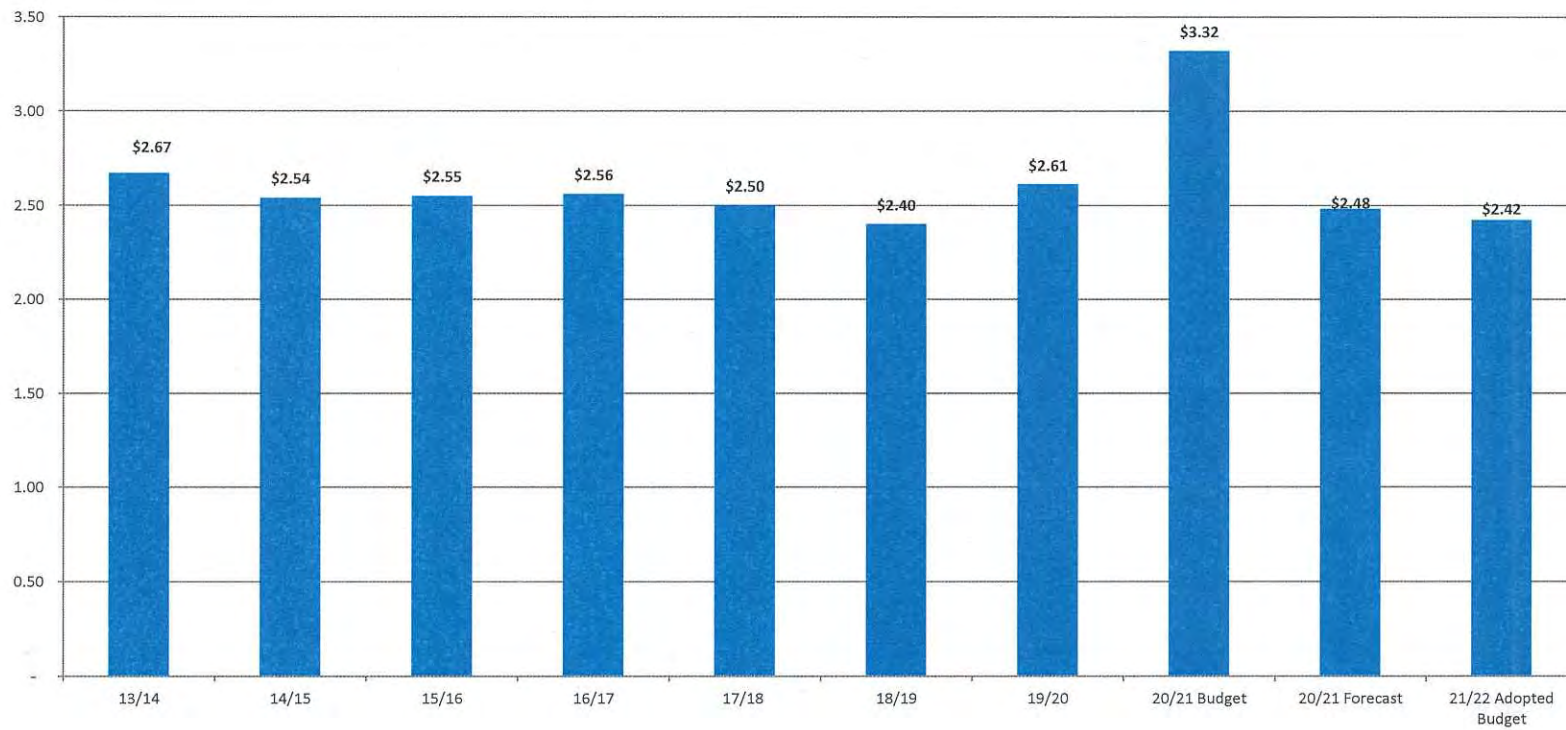
# Fiscal Year Net Cost Per Enplanement

## Adopted Budget 2021/22



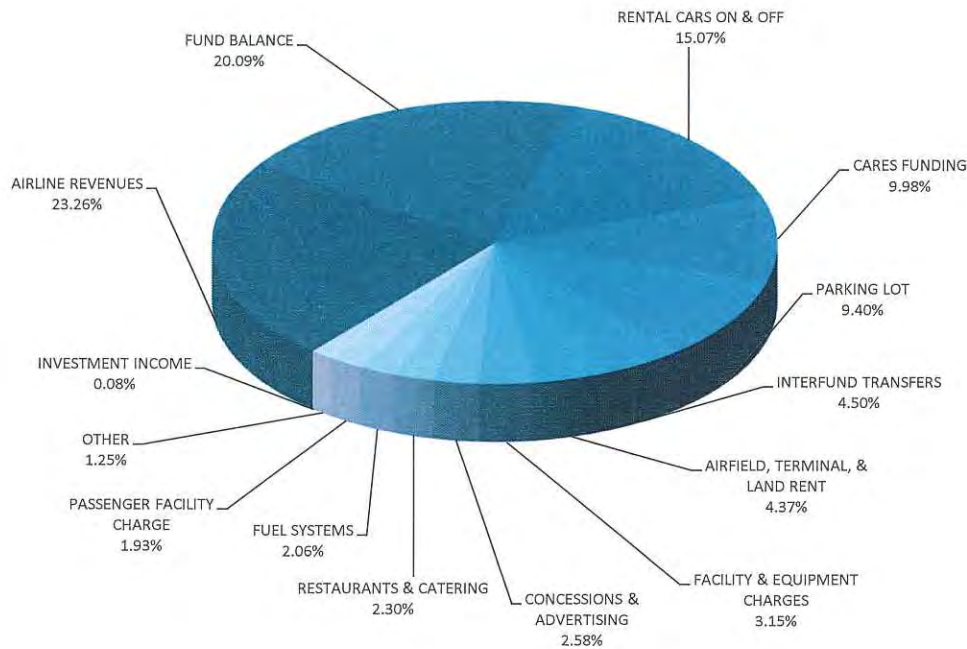
# Fiscal Year Landing Fee

## Adopted Budget 2021/22



# Fiscal Year Operating Fund

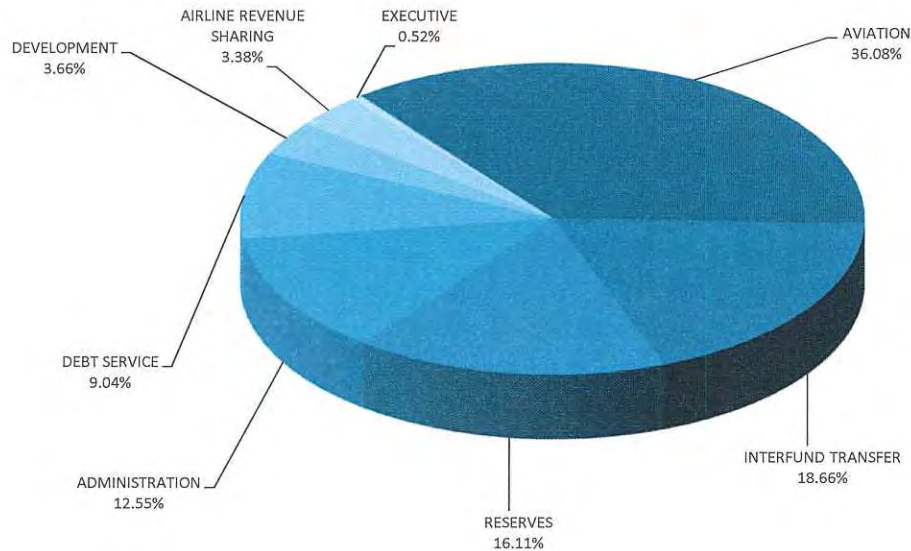
## 41200 Revenues – Adopted Budget 2021/22



AIRLINE REVENUE	\$34,028,770
FUND BALANCE	29,393,020
RENTAL CARS (ON & OFF AIRPORT)	22,048,822
CARES FUNDING	14,600,000
PARKING LOT	13,753,141
INTERFUND TRANSFER	6,578,426
AIRFIELD, TERMINAL & LAND RENT	6,386,322
AIRPORT FACILITY & EQUIPMENT CH	4,602,807
CONCESSIONS & ADVERTISING	3,773,083
RESTAURANTS/CATERING	3,360,804
FUEL SYSTEMS	3,006,960
PASSENGER FACILITY CHARGE	2,819,341
OTHER REVENUES	1,826,632
INVESTMENT INCOME	121,384
<b>TOTAL</b>	<b>\$ 146,299,512</b>

# Fiscal Year Operating Fund

## 41200 Expenses – Adopted Budget 2021/22



AVIATION DIVISION with CARES	\$ 52,783,809
INTERFUND TRANSFER (NET OF DEBT SERVICE/CARES)	27,306,007
RESERVES	23,564,331
ADMINISTRATION DIVISION	18,358,000
DEBT SERVICE	13,223,610
DEVELOPMENT DIVISION	5,356,109
AIRLINE REVENUE SHARING	4,948,238
EXECUTIVE DIVISION	759,407
<b>TOTAL</b>	<b>\$ 146,299,512</b>



# Five-Year CIP Summary

## RSW – Adopted Budget 2021/22

Project Name	Total Project Cost <sup>1/</sup>	Total Funding Sources (FY 2022 - FY 2027)	Total Cost by Fiscal Year					
			2022	2023	2024	2025	2026	2027+
RSW Terminal Expansion 1	\$279,469,917	\$262,002,540	\$47,708,159	\$135,652,565	\$75,791,605	\$2,850,212	\$0	\$0
RSW Terminal Expansion 2 <sup>2/</sup>	\$30,000,000	\$30,000,000	\$0	\$10,000,000	\$10,000,000	\$10,000,000	\$0	\$0
RSW Airside Pavement Rehab <sup>3/</sup>	\$68,564,385	\$43,483,082	\$4,444,003	\$0	\$0	\$0	\$19,519,540	\$19,519,540
Rehab Runway 6-24	\$46,000,000	\$46,000,000	\$0	\$6,000,000	\$40,000,000	\$0	\$0	\$0
RSW PBBs Replacement	\$36,278,152	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
RSW ATCT/TRACON	\$82,163,694	\$4,481,188	\$2,481,188	\$2,000,000	\$0	\$0	\$0	\$0
RSW Rehab Roads <sup>4/</sup>	\$25,855,296	\$25,855,296	\$0	\$20,405,696	\$0	\$5,449,600	\$0	\$0
Ground Transportation Improvements <sup>5/</sup>	\$17,200,000	\$17,200,000	\$0	\$0	\$0	\$2,200,000	\$7,500,000	\$7,500,000
Skyplex Master <sup>6/</sup>	\$12,805,330	\$11,400,000	\$700,000	\$5,200,000	\$500,000	\$5,000,000	\$0	\$0
Security Center	\$8,840,295	\$8,800,000	\$0	\$0	\$800,000	\$8,000,000	\$0	\$0
Concourse Rest Room Remodel	\$3,622,957	\$3,622,957	\$0	\$2,000,000	\$1,622,957	\$0	\$0	\$0
FIS Reconfiguration	\$2,532,593	\$2,532,593	\$1,532,593	\$1,000,000	\$0	\$0	\$0	\$0
Emergency Antenna (911) Relocation	\$2,297,770	\$2,297,770	\$0	\$0	\$0	\$2,297,770	\$0	\$0
Other Capital Improvements <sup>7/</sup>	\$6,107,268	\$4,864,270	\$3,281,002	\$583,268	\$0	\$1,000,000	\$0	\$0
RSW Rental Car Relocation Expansion <sup>8/</sup>	\$8,000,000	\$8,000,000	\$0	\$4,000,000	\$4,000,000	\$0	\$0	\$0
<b>TOTAL CAPITAL PROGRAM INCLUDED IN FINANCIAL ANALYSIS</b>	<b>\$629,737,656</b>	<b>\$471,539,696</b>	<b>\$61,146,945</b>	<b>\$186,841,529</b>	<b>\$132,714,562</b>	<b>\$36,797,582</b>	<b>\$27,019,540</b>	<b>\$27,019,540</b>

NOTES:

Totals may not add due to rounding.

1/ Includes prior expenditures and FY 2021.

2/ The design of Terminal Expansion Phase 2 is anticipated to begin in FY 2023. The construction of Terminal Expansion Phase 2 will occur when demand dictates. Therefore, funding for the construction of this project component may not take place within the FY 2021 through FY 2027 timeframe and is not included in the CIP.

3/ Includes RSW Airside Pavement Rehab 1, 2, and 3.

4/ Includes rehab of all RSW roads including Chamberlin.

5/ Includes Expand Employee Parking Lot, Parking Revenue Control System, and Expand Terminal Curb Roadway.

6/ Includes Skyplex Master USCOE Permit, Greenway, and Infrastructure.

7/ Includes RSW Master Plan Update, ARFF 3,000 Gallon Crash Truck #906, RSW Gate 64 Relocation, and Corporate Hangar Site Improvement.

8/ This project will occur when demand dictates. The CIP only includes funding for design which will be paid for by CFCs.

SOURCE: Lee County Port Authority, March 2021.

# Five-Year CIP Summary

## FMY – Adopted Budget 2021/22

FMY PROJECTS	Total Cost	Financial Year					
		2022	2023	2024	2025	2026	2027+
South Quad Hangars & Ramp Design	\$ 1,268,933	\$ 633,306	\$ -	\$ -	\$ -	\$ -	\$ -
South Quad Hangars & Ramp Construction	\$ 25,936,715		\$ 12,968,358	\$ 12,968,358			
North Quad Infrastructure & Utilities - Phase 1	\$ 2,042,575		\$ 300,000	\$ 1,700,000			
Program 2 - Replace B Hangars (updated cost estimate)	\$ 9,821,907		\$ 500,000	\$ 3,000,000	\$ 6,321,907		
Add Apron - Tie Downs (@ Base Ops) (updated cost estimate)	\$ 7,726,780		\$ 500,000	\$ 3,000,000	\$ 4,226,780		
Maintenance Bldg	\$ 4,000,000			\$ 400,000	\$ 3,600,000		
Program 3 - SE Hangars & Ramp (under the RPZ; Could be included in Phase 1)	\$ 8,389,386		\$ 500,000	\$ 3,000,000	\$ 4,889,386		
TW-A NE (Study & FAA Coord?) + TW A-3, TLN D, & SW Ramp	\$ 5,592,861			\$ 3,000,000	\$ 2,592,861		
Base Ops Parking Lot Expansion	\$ 1,600,000			\$ 200,000	\$ 1,400,000		
FMY RPZ Acquisition	\$ 2,700,000			\$ 2,700,000			
FMY Noise Study	\$ 500,000			\$ 250,000	\$ 250,000		
<b>Total</b>	<b>\$ 69,579,157</b>	<b>\$ 633,306</b>	<b>\$ 14,768,358</b>	<b>\$ 30,218,358</b>	<b>\$ 23,280,934</b>	<b>\$ -</b>	<b>\$ -</b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

ALL FUNDS SUMMARY	FY 19/20 ACTUALS	FY 20/21 AMENDED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>APPROPRIATIONS</b>					
41200 - Airport Operating	\$126,988,090	\$110,490,084	\$146,299,512	\$ 35,809,428	32.41%
41201 - Self-Insurance Fund	202,388	203,908	200,910	(2,998)	-1.47%
41203 - Page Field Operating	12,159,075	19,597,146	22,059,644	2,462,498	12.57%
41206 - Port Authority Donation Police K9	60,345	60,237	60,619	382	0.63%
41209 - Port Authority Grant Cap. Repayment	0	340	344	4	1.18%
41210 - Reserve and Replacement Fund	505,616	504,468	502,273	(2,195)	-0.44%
41231 - LCPA Discretionary	59,618,150	51,395,448	51,608,689	213,241	0.41%
41234 - RSW Construction	85,550,043	189,093,204	175,321,957	(13,771,247)	-7.28%
41238 - Page Field Construction	7,098,238	6,581,919	6,719,221	137,302	2.09%
41250 - Passenger Facility Charge	14,903,192	15,930,724	17,925,073	1,994,349	12.52%
41251 - PFC Capital Fund	79,127,093	35,208,053	22,741,559	(12,466,494)	-35.41%
41255 - Rental Car Facility Charge	218,189	145,124	138,481	(6,643)	-4.58%
41262 - Revolving Credit Facility	63,965	12,903,687	14,257,336	1,353,649	10.49%
41271 - Debt Service Reserves	25,527,864	26,379,191	25,922,058	(457,133)	-1.73%
41273 - Revenue Refunding Bonds 2010	22,087,048	4,480,800	23,133,869	18,653,069	416.29%
41275 - Revenue Refunding Bonds 2011	9,511,961	9,552,356	0	(9,552,356)	-100.00%
41276 - Revenue Refunding Bonds 2015	1,671,749	1,821,875	1,821,890	15	0.00%
41277 - Revenue Refunding Bonds 2021	0	0	7,191,962	7,191,962	100.00%
41290 - Rebate Fund	0	10,098	10,101	3	0.03%
Sub Total	445,293,006	484,358,662	515,915,499	31,556,837	6.52%
(Less: Transfers)	(91,092,271)	(109,574,476)	(118,121,688)	(8,547,212)	7.80%
<b>TOTAL APPROPRIATIONS</b>	<b>\$354,200,735</b>	<b>\$374,784,186</b>	<b>\$397,793,810</b>	<b>\$23,009,624</b>	<b>6.14%</b>
<b>OPERATING</b>					
Operating Expenditures	\$69,765,837	\$76,150,050	\$88,374,840	\$12,224,790	16.05%
Participating Airline Rebates	1,480,723	3,499,598	4,948,238	1,448,640	41.39%
Subtotal Operating	71,246,560	79,649,648	93,323,078	13,673,430	17.17%
<b>CAPITAL</b>					
Capital Construction	49,596,821	129,465,619	116,025,718	(13,439,901)	-10.38%
Land Acquisition	0	0	0	0	0.00%
Subtotal Capital	49,596,821	129,465,619	116,025,718	(13,439,901)	-10.38%
<b>DEBT SERVICE</b>					
Arbitrage Rebate	0	10,000	10,000	0	0.00%
Misc. Financial Services	60,517	1,760	149,892	148,132	8416.59%
Principal Payment	20,279,599	15,731,266	36,058,741	20,327,475	129.22%
Interest Payment	12,696,205	12,753,544	9,959,725	(2,793,819)	-21.91%
Debt Service Reserves	25,910,215	25,943,196	25,943,564	368	0.00%
Subtotal Debt Service	58,946,536	54,439,766	72,121,922	17,682,156	32.48%
Airport Reserves	174,410,818	111,229,153	116,323,091	5,093,938	4.58%
<b>TOTAL ALL FUNDS</b>	<b>\$354,200,735</b>	<b>\$374,784,186</b>	<b>\$397,793,810</b>	<b>\$23,009,624</b>	<b>6.14%</b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022

FUND 41200 SUMMARY	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b><u>REVENUES</u></b>					
Revenues - RSW	\$78,300,232	\$77,878,562	\$95,728,066	\$ 17,849,504	22.92%
Interfund Transfers	3,983,151	7,948,454	6,545,948	(1,402,506)	-17.65%
CARES Funding	11,000,435	5,500,000	14,600,000	9,100,000	165.45%
Fund Balance	33,704,272	19,163,068	29,425,498	10,262,430	53.55%
<b>Total Revenues</b>	<b>\$126,988,090</b>	<b>\$110,490,084</b>	<b>\$146,299,512</b>	<b>\$35,809,428</b>	<b>32.41%</b>
<b><u>OPERATING EXPENSES</u></b>					
Executive	196,572	237,885	254,465	16,580	6.97%
Administration	6,477,144	6,696,138	8,410,788	1,714,650	25.61%
Development	1,516,112	1,920,892	2,291,652	370,760	19.30%
Aviation	19,325,830	22,705,320	25,083,643	2,378,323	10.47%
CARES Funding	(2,273,106)	(5,500,000)	(5,000,000)	500,000	-9.09%
Capital	1,830,420	613,946	1,813,946	1,200,000	195.46%
<b>Sub Total</b>	<b>27,072,972</b>	<b>26,674,181</b>	<b>32,854,494</b>	<b>6,180,313</b>	<b>23.17%</b>
<b><u>PERSONNEL EXPENSES</u></b>					
Executive	325,150	463,955	504,942	40,987	8.83%
Administration	7,174,137	7,338,323	8,133,266	794,943	10.83%
Development	2,649,272	2,712,636	3,064,457	351,821	12.97%
Aviation	22,560,014	24,723,051	27,700,166	2,977,115	12.04%
<b>Sub Total</b>	<b>32,708,573</b>	<b>35,237,965</b>	<b>39,402,831</b>	<b>4,164,866</b>	<b>11.82%</b>
<b><u>NON FEE RELATED EXPENSES</u></b>					
Airline Rebates/Revenue Sharing	1,480,723	3,499,598	4,948,238	1,448,640	41.39%
Interfund Transfers	45,849,149	24,100,304	45,529,617	21,429,313	88.92%
<b>Sub Total</b>	<b>47,329,872</b>	<b>27,599,902</b>	<b>50,477,855</b>	<b>22,877,953</b>	<b>82.89%</b>
<b>TOTAL OPERATING</b>	<b>107,111,417</b>	<b>89,512,048</b>	<b>122,735,180</b>	<b>33,223,132</b>	<b>37.12%</b>
Fund 412 Reserves	19,876,673	20,978,036	23,564,331	2,586,295	12.33%
<b>TOTAL APPROPRIATIONS</b>	<b>\$126,988,090</b>	<b>\$110,490,084</b>	<b>\$146,299,512</b>	<b>\$35,809,428</b>	<b>32.41%</b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

FUND 41200 REVENUES ACCOUNT SUMMARY	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
9002 Rental Car Fees	\$ 15,049,014	\$ 15,515,067	\$ 21,272,987	\$ 5,757,920	37.11%
9003 Off Airport Rental Car Fees	606,998	310,332	775,835	465,503	150.00%
9004 Restaurant	2,795,164	2,819,711	3,109,218	289,507	10.27%
9004 Catering	203,875	192,941	251,586	58,645	30.40%
9005 Parking Lots	11,604,280	10,240,550	13,753,141	3,512,591	34.30%
9008 Courtesy Permit Trip Fees	163,294	118,354	193,324	74,970	63.34%
9009 Charter Bus Fees	9,700	9,527	22,302	12,775	134.09%
9010 Provider Permits Fees	42,460	18,220	31,006	12,786	70.18%
9011 Advertising	861,274	308,331	865,656	557,325	180.76%
9012 Misc Terminal Concession	2,300,952	2,330,110	2,907,427	577,317	24.78%
9014 Airline Exclusive Space	5,083,330	5,945,007	6,461,825	516,818	8.69%
9015 Gate Area Charges	3,705,563	5,454,359	6,154,686	700,327	12.84%
9016 Baggage Claim Charges	4,546,071	5,584,652	6,015,267	430,615	7.71%
9017 Equipment Use Charge	785,950	587,749	841,859	254,110	43.23%
9019 Space Rent Commercial	348,356	380,024	380,296	272	0.07%
9020 Terminal Space Rent	1,623,607	1,263,852	1,472,302	208,450	16.49%
9020 Terminal Space Rent (Airline-Non Sig)	0	69,789	123,719	53,930	77.28%
9021 Land Rent Commercial	2,923,344	2,636,525	2,907,214	270,689	10.27%
9022 Bldg Rent RAC Service Facility	290,781	320,301	330,001	9,700	3.03%
9023 Utility Income	89,765	94,333	99,214	4,881	5.17%
9026 Landing Fees	10,841,498	10,669,588	11,429,375	759,787	7.12%
9027 Cargo Landing Fees	518,419	617,620	486,883	(130,737)	-21.17%
9029 Privilege Fee	1,200,365	770,641	1,350,086	579,445	75.19%
9030 Tenant Cargo Building Rental	102,169	111,458	111,458	0	0.00%
9031 Airline Cargo Building Rental	66,138	72,150	72,150	0	0.00%
9032 Third Party Cargo Fees	113,190	128,420	133,556	5,136	4.00%
9033 Misc. Landing Fees	989,218	703,231	900,843	197,612	28.10%
9033 Misc. Landing Fees - FBO	0	108,999	175,787	66,788	61.27%
9034 Fuel Farm Fees	2,041,796	1,913,697	2,264,160	350,463	18.31%
9034 Fuel Systems RAC	0	180,379	356,688	176,309	97.74%
9036 Airport Facility Charge	1,013,054	810,491	1,159,834	349,343	43.10%
9037 Cargo Ramp User Fee	229,896	201,922	240,059	38,137	18.89%
9038 Facility Use Charge	1,172,390	973,400	1,441,776	468,376	48.12%
9042 Misc. Revenue Airport	32,472	7,350	5,400	(1,950)	-26.53%
9043 Misc. Revenue DAS	75,383	130,500	130,500	0	0.00%
9044 Misc. Revenue Admin	17,941	30,483	20,583	(9,900)	-32.48%
9045 Taxi Permit Fees	473,842	345,962	793,305	447,343	129.30%
9046 Misc. Revenue Police	38,362	39,872	23,931	(15,941)	-39.98%
9047 Misc. Revenue ARFF	4,677	158	2,365	2,207	1396.84%
9048 Misc. Revenue Maintenance	8,181	15,121	6,634	(8,487)	-56.13%
9050 Late Fees	7,693	300	526	226	75.33%
9054 Employee Parking	321,345	298,246	341,849	43,603	14.62%
9055 Cell Phone Tower Charges	137,832	144,761	148,734	3,973	2.74%
9056 Fuel Flowage Fees	350,964	272,867	361,340	88,473	32.42%
9057 Hold Room Charge	216,800	87,041	248,760	161,719	185.80%
9061 Fuel flowage Fees - Gas Station	16,701	14,569	24,772	10,203	70.03%
9065 Misc. Revenue Operations	3,235	5,553	2,082	(3,471)	-62.51%
9069 Building Rent RAC	1,382,776	1,616,816	1,626,510	9,694	0.60%
9070 Apron Area Charge	2,088,674	2,201,490	2,456,172	254,682	11.57%
9071 Airport Facility Charge - Affiliate	207,149	95,024	249,211	154,187	162.26%
9072 Passenger Aircraft Parking	168,400	85,442	207,673	122,231	143.06%
9073 Apron Use Charge	415,437	300,400	453,694	153,294	51.03%
9074 Off Airport Parking	130,415	117,007	137,621	20,614	17.62%
<b>Sub Total</b>	<b>77,420,190</b>	<b>77,270,692</b>	<b>95,333,182</b>	<b>18,062,490</b>	<b>23.38%</b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<b>FUND 41200 REVENUES ACCOUNT SUMMARY</b>	<b>FY 19/20 ACTUALS</b>	<b>FY 20/21 APPROVED BUDGET</b>	<b>FY 21/22 ADOPTED BUDGET</b>	<b>VARIANCE Over (Under)</b>	<b>PERCENT Over (Under)</b>
Insurance Proceeds	188,132	0	0	0	0.00%
Hurricane Irma Reimbursement	39,919	0	0	0	0.00%
RSW Airside Pavement Rehab	2,227	0	0	0	0.00%
LEO Reimbursement	121,986	131,211	121,000	(10,211)	-7.78%
Discounts Taken	1,619	1,500	800	(700)	-46.67%
TSA K9 Explosive Program	151,500	151,500	151,500	0	0.00%
Refund Prior Year	1,123	100	200	100	100.00%
Sale of Equipment	7,875	0	0	0	0.00%
CARES Funding	11,000,435	5,500,000	14,600,000	9,100,000	165.45%
Interest on Investment	365,661	323,559	121,384	(202,175)	-62.48%
<b>SUBTOTAL</b>	<b>11,880,477</b>	<b>6,107,870</b>	<b>14,994,884</b>	<b>8,887,014</b>	<b>145.50%</b>
Interfund Transfer	3,983,151	7,948,454	6,545,948	(1,402,506)	-17.65%
<b>TOTAL REVENUES</b>	<b>93,283,818</b>	<b>91,327,016</b>	<b>116,874,014</b>	<b>25,546,998</b>	<b>27.97%</b>
Fund Balance Appropriated	33,704,272	19,163,068	29,425,498	10,262,430	53.55%
<b>TOTAL REVENUES FUND 41200</b>	<b>\$ 126,988,090</b>	<b>\$ 110,490,084</b>	<b>\$ 146,299,512</b>	<b>\$ 35,809,428</b>	<b>32.41%</b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<b>ACCOUNT SUMMARY FUND 41200</b>	<b>FY 19/20 ACTUALS</b>	<b>FY 20/21 APPROVED BUDGET</b>	<b>FY 21/22 ADOPTED BUDGET</b>	<b>VARIANCE Over (Under)</b>	<b>PERCENT Over (Under)</b>
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$ 14,877,274	\$ 15,113,346	\$ 16,583,196	\$ 1,469,850	9.73%
1220 Salaries - Full Time High Risk	5,329,526	5,670,122	6,200,582	530,461	9.36%
1230 Salaries - Part Time Regular	98,824	248,672	522,362	273,690	110.06%
1240 Disaster Pay	37,350	0	0	0	0.00%
1250 Special Pay with Retirement)	105,201	104,834	112,057	7,223	6.89%
1310 Pay - Non-permanent Labor	15,841	13,800	13,800	0	0.00%
1410 Overtime (OT1)	339,686	400,310	444,158	43,849	10.95%
1415 Overtime (OT1.5)	373,278	528,420	607,338	78,918	14.93%
1420 Holiday Pay	539,978	612,983	678,890	65,908	10.75%
1425 Holiday Pay 1.5	190,122	215,270	300,142	84,872	39.43%
1510 Special Pay (without Retirement)	105,500	15,328	16,807	1,479	9.65%
1520 Incentive Pay	679	0	0	0	0.00%
2110 FICA Taxes (OASDHI)	1,286,983	1,405,204	1,563,117	157,914	11.24%
2120 FICA Taxes (Medicare)	309,464	342,732	381,248	38,516	11.24%
2210 Regular Retirement	1,566,669	1,639,535	2,026,572	387,038	23.61%
2220 High Risk Retirement	1,543,045	1,668,715	1,864,497	195,782	11.73%
2310 Health Insurance	4,802,984	6,042,811	6,743,821	701,010	11.60%
2311 Health Insurance Opt Out	3,856	7,200	6,600	(600)	-8.33%
2320 Life Insurance	51,564	72,647	80,196	7,549	10.39%
2330 Dental Insurance	123,277	143,480	151,957	8,477	5.91%
2350 Disability	147,653	158,490	156,714	(1,776)	-1.12%
2510 Unemployment Compensation	156	32,440	32,240	(200)	-0.62%
2614 Retiree Health Benefits	859,663	801,629	916,537	114,908	14.33%
<b>Total Personnel Services</b>	<b>32,708,573</b>	<b>35,237,965</b>	<b>39,402,831</b>	<b>4,164,866</b>	<b>11.82%</b>
<b>OPERATING EXPENDITURES</b>					
3110 Medical Services	38,702	43,000	47,500	4,500	10.47%
3120 Legal Services	382,847	383,340	386,512	3,172	0.83%
3130 Financial Services	72,004	120,600	122,850	2,250	1.87%
3140 Architect & Engineering Services	124,127	509,316	192,089	(317,227)	-62.28%
3150 Appraisal Services	21,065	15,400	8,250	(7,150)	-46.43%
3170 Management Fees (Parking Lot)	3,737,390	4,925,371	4,933,922	8,551	0.17%
3190 Other Professional Services	1,669,805	1,509,581	2,168,930	659,349	43.68%
3210 Auditing	99,764	104,922	108,506	3,584	3.42%
3310 Court Reporter Expenses	0	0	530	530	100.00%
3410 Janitorial Services	4,482,512	5,681,873	0	(5,681,873)	-100.00%
3430 Uniform/Laundry Service	22,015	27,950	0	(27,950)	-100.00%
3460 Data Processing	1,352,927	1,730,533	2,344,814	614,281	35.50%
3490 Other Contracted Services	4,427,000	5,004,746	12,205,776	7,201,030	143.88%
4010 Local Mileage	584	3,674	7,085	3,411	92.84%
4011 Bridge Tickets & Passes	26	50	0	(50)	-100.00%
4015 County Sponsored Functions	3,281	9,050	10,050	1,000	11.05%
4022 Out of County Travel	81,546	171,137	269,667	98,530	57.57%
4024 International Travel	37,449	42,550	96,300	53,750	126.32%
4025 Interview Expense	1,651	0	0	0	0.00%
4026 Moving Expenses	9,067	0	3,000	3,000	100.00%
4110 Telecommunications	439,431	412,645	552,621	139,976	33.92%
4120 Advertising	12,443	7,100	0	(7,100)	-100.00%
4211 Freight & Postage	11,017	13,800	12,250	(1,550)	-11.23%
4310 Electric	2,755,999	2,907,989	0	(2,907,989)	-100.00%
4315 Television Cable Services	8,738	10,467	0	(10,467)	-100.00%
4330 Water and Sewer	410,933	425,031	0	(425,031)	-100.00%

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

ACCOUNT SUMMARY FUND 41200	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
4340 Trash and Garbage	362,471	327,896	0	(327,896)	-100.00%
4390 All Utility Services	0	0	3,660,551	3,660,551	100.00%
4410 Land, Building, Parking Rental	8,953	10,840	0	(10,840)	-100.00%
4420 Vehicle Rental	0	300	0	(300)	-100.00%
4430 Office Equipment Rental	4,745	4,600	0	(4,600)	-100.00%
4431 Office Equipment Lease	61,604	72,000	0	(72,000)	-100.00%
4450 Other Equipment Rental	44,240	50,704	0	(50,704)	-100.00%
4490 Rentals & Leases-Short Term	0	0	64,263	64,263	100.00%
4491 Rentals & Leases-Long Term	62	0	69,600	69,600	100.00%
4520 Insurance and Bonds	1,594,810	1,864,850	2,398,029	533,179	28.59%
4610 Building Maintenance	268,896	126,000	0	(126,000)	-100.00%
4615 Maintenance Materials	307,783	197,800	0	(197,800)	-100.00%
4620 Vehicle Maintenance	186,896	224,985	0	(224,985)	-100.00%
4630 Equipment Maintenance	394,284	379,708	0	(379,708)	-100.00%
4635 Equipment Repair Parts	1,006,364	1,276,311	0	(1,276,311)	-100.00%
4650 Repairs & Maintenance - Service	0	0	1,281,928	1,281,928	100.00%
4655 Repairs & Maintenance - Parts	0	0	1,757,333	1,757,333	100.00%
4663 Horticultural	13,204	35,000	0	(35,000)	-100.00%
4690 Other Repair and Maintenance	0	0	0	0	0.00%
4710 Printing, Binding, and Copying	7,056	17,710	21,920	4,210	23.77%
4810 Promotional Advertising and Expenses	127,953	216,056	152,606	(63,450)	-29.37%
4811 Promotions / Brochures	78,617	74,654	68,299	(6,355)	-8.51%
4930 Deputy Clerk Fees	131	1,000	0	(1,000)	-100.00%
4950 Indirect Cost	776,324	740,967	789,106	48,139	6.50%
4955 Solid Waste Assessment	65,053	68,000	68,000	0	0.00%
4960 Administrative Charges	0	0	112,500	0	0.00%
4970 License, Permit, and Application Fees	9,570	13,328	19,624	6,296	47.24%
4982 Airline Rebates	1,480,723	3,499,598	4,948,238	1,448,640	41.39%
4990 Non-Recurring Expense	39,296	0	0	0	0.00%
4997 Bad Debt Expense	380,154	0	0	0	0.00%
5120 General Office Supplies	61,653	121,730	123,280	1,550	1.27%
5210 Fuel and Lubricants	327,075	527,646	559,781	32,135	6.09%
5221 Medical Supplies and Drugs	15,317	16,798	0	(16,798)	-100.00%
5230 Clothing and Wearing Apparel	120,524	149,724	0	(149,724)	-100.00%
5240 Chemicals	97,195	94,970	0	(94,970)	-100.00%
5250 Food and Food Supplies	7,697	13,260	0	(13,260)	-100.00%
5260 Janitorial and other Maint. Supplies	70,051	24,140	0	(24,140)	-100.00%
5265 Inventory Purchases	0	0	0	0	0.00%
5280 Minor Equipment	328,078	207,210	259,457	52,247	25.21%
5285 Miscellaneous Furniture	0	200	0	(200)	-100.00%
5290 Other Supplies	127,402	145,844	555,357	409,513	280.79%
5310 Asphalt and Coldmix	5,721	20,000	0	(20,000)	-100.00%
5320 Road Base Materials	14,669	18,000	0	(18,000)	-100.00%
5340 Cement and Concrete	1,653	2,000	0	(2,000)	-100.00%
5360 Sign Material	49,893	70,000	0	(70,000)	-100.00%
5390 Other Road Materials	29,046	38,500	148,500	110,000	285.71%
5410 Reference Materials	50,514	57,571	59,571	2,000	3.47%
5420 Memberships	141,740	145,759	155,501	9,742	6.68%
5530 Educational Expense	14,014	30,000	44,300	14,300	47.67%
5531 Seminar/Training Reg. Fees	112,627	114,049	200,390	86,341	75.71%
<b>Total Operating Expenses</b>	<b>\$ 28,996,381</b>	<b>\$ 35,059,833</b>	<b>\$ 40,988,786</b>	<b>\$ 5,816,453</b>	<b>16.59%</b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<b>ACCOUNT SUMMARY FUND 41200</b>	<b>FY 19/20 ACTUALS</b>	<b>FY 20/21 APPROVED BUDGET</b>	<b>FY 21/22 ADOPTED BUDGET</b>	<b>VARIANCE Over (Under)</b>	<b>PERCENT Over (Under)</b>
<b>CAPITAL OUTLAY</b>					
6410 Furniture and Equipment	1,500,979	613,946	885,446	271,500	44.22%
6430 Vehicle and Rolling Stock	329,441	0	928,500	928,500	100.00%
<b>Total Capital Outlay</b>	<u>1,830,420</u>	<u>613,946</u>	<u>1,813,946</u>	<u>1,200,000</u>	<u>195.46%</u>
<b>TRANSFERS AND RESERVES</b>					
9110 Interfund Transfers	45,849,149	24,100,304	45,529,617	21,429,313	88.92%
9940 Reserves for Cash Balance	19,876,673	20,978,036	23,564,331	2,586,295	12.33%
<b>Total Transfers and Reserves</b>	<u>65,725,822</u>	<u>45,078,340</u>	<u>69,093,948</u>	<u>24,015,608</u>	<u>53.28%</u>
<b>CARES Funding</b>	<b>(2,273,106)</b>	<b>(5,500,000)</b>	<b>(5,000,000)</b>	500,000	-9.09%
<b>TOTAL EXPENDITURES</b>	<u><u>\$126,988,090</u></u>	<u><u>\$110,490,084</u></u>	<u><u>\$146,299,512</u></u>	<u><u>\$35,809,428</u></u>	<u><u>32.41%</u></u>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

DEPARTMENT SUMMARY	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b><u>EXECUTIVE</u></b>					
Personnel Services	\$325,150	\$463,955	\$504,942	\$40,987	8.83%
Operating Expenses	196,572	237,885	254,465	16,580	6.97%
<b>Department Total</b>	<b><u>521,722</u></b>	<b><u>701,840</u></b>	<b><u>759,407</u></b>	<b><u>57,567</u></b>	<b><u>8.20%</u></b>
<b><u>ADMINISTRATION</u></b>					
Personnel Services	7,174,137	7,338,323	8,133,266	794,943	10.83%
Operating Expenses	6,477,144	6,696,138	8,410,788	1,714,650	25.61%
Capital Outlay	1,830,420	613,946	1,813,946	1,200,000	195.46%
Airline Revenue Sharing	1,480,723	3,499,598	4,948,238	1,448,640	41.39%
<b>Department Total</b>	<b><u>16,962,424</u></b>	<b><u>18,148,005</u></b>	<b><u>23,306,238</u></b>	<b><u>5,158,233</u></b>	<b><u>28.42%</u></b>
<b><u>DEVELOPMENT</u></b>					
Personnel Services	2,649,272	2,712,636	3,064,457	351,821	12.97%
Operating Expenses	1,516,112	1,920,892	2,291,652	370,760	19.30%
<b>Department Total</b>	<b><u>4,165,384</u></b>	<b><u>4,633,528</u></b>	<b><u>5,356,109</u></b>	<b><u>722,581</u></b>	<b><u>15.59%</u></b>
<b><u>AVIATION</u></b>					
Personnel Services	22,560,014	24,723,051	27,700,166	2,977,115	12.04%
Operating Expenses	19,325,830	22,705,320	25,083,643	2,378,323	10.47%
<b>Department Total</b>	<b><u>41,885,844</u></b>	<b><u>47,428,371</u></b>	<b><u>52,783,809</u></b>	<b><u>5,355,438</u></b>	<b><u>11.29%</u></b>
<b><u>TRANSFERS &amp; RESERVES</u></b>					
Transfers	45,849,149	24,100,304	45,529,617	21,429,313	88.92%
Reserves	19,876,673	20,978,036	23,564,331	2,586,295	12.33%
<b>Total</b>	<b><u>65,725,822</u></b>	<b><u>45,078,340</u></b>	<b><u>69,093,948</u></b>	<b><u>24,015,608</u></b>	<b><u>53.28%</u></b>
<b>CARES Funding</b>	<b>(2,273,106)</b>	<b>(5,500,000)</b>	<b>(5,000,000)</b>	500,000	-9.09%
<b>TOTAL EXPENDITURES</b>	<b><u>\$126,988,090</u></b>	<b><u>\$110,490,084</u></b>	<b><u>\$146,299,511</u></b>	<b><u>\$35,809,427</u></b>	<b><u>32.41%</u></b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<b>PERSONNEL SUMMARY</b>	<b>FY 19/20 ACTUALS</b>	<b>FY 20/21 APPROVED BUDGET</b>	<b>FY 21/22 ADOPTED BUDGET</b>	<b>VARIANCE Over (Under)</b>	<b>PERCENT Over (Under)</b>
Executive Director's Office	\$325,150	\$463,955	\$504,942	\$40,987	8.83%
Air Service Development	342,133	320,141	362,936	42,795	13.37%
Communications & Marketing	838,309	828,144	926,112	97,968	11.83%
Finance	1,614,638	1,662,879	1,512,211	(150,668)	-9.06%
Purchasing	394,756	532,840	633,630	100,790	18.92%
Human Resources	1,699,500	1,663,042	1,896,405	233,363	14.03%
Information Technology	1,736,086	1,741,961	2,037,427	295,466	16.96%
Property Management	548,715	589,316	764,546	175,230	29.73%
Development	2,649,272	2,712,636	3,064,457	351,821	12.97%
Maintenance	7,778,053	8,230,470	9,101,056	870,586	10.58%
Contract Management	273,716	299,783	339,063	39,280	13.10%
Airport Police	5,245,109	6,808,886	7,881,064	1,072,178	15.75%
Aircraft Rescue	5,182,007	5,300,209	5,701,074	400,865	7.56%
Operations & Safety	2,119,946	2,130,324	2,426,760	296,436	13.92%
Aviation Security & Tech	1,392,353	1,401,016	1,637,555	236,539	16.88%
Aviation Administration	568,830	552,363	613,592	61,229	11.09%
<b>DEPARTMENT TOTALS</b>	<b><u>\$32,708,573</u></b>	<b><u>\$35,237,965</u></b>	<b><u>\$39,402,831</u></b>	<b><u>\$4,164,866</u></b>	<b><u>11.82%</u></b>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 1105 Port Boards

**Organizational Category:**

- Executive
  - Administration
  - Aviation
  - Development
- 
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**Program Function:**

Port Board:

The Governing Body of the Lee County Port Authority to whom rests all rights and authority to promote, create and maintain ports in Lee County for land, sea and air commerce.

Airports Special Management Committee:

Serves as an advisory and review body to the Board of Port Commissioners on all issues and matters relating to the Lee County Port Authority.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>PORT BOARDS</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
<b>CLERK UB5110541200</b>	ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)

**OPERATING EXPENDITURES**

3490 Other Contracted Services	\$0	\$0	\$3,500	\$3,500	100%
4022 Out of County Travel	0	0	1,000	\$1,000	100%
4024 International Travel	1,014	0	0	0	0%
4120 Advertising	2,586	3,500	0	(3,500)	-100.00%
4811 Promotions / Brochures	27,091	31,500	31,000	(500)	-1.59%
5290 Other Supplies	0	0	200	200	100%
5531 Seminar/Training Reg Fees	0	0	500	500	100%

**Total Operating Expenses**

<u>30,691</u>	<u>35,000</u>	<u>36,200</u>	<u>1,200</u>	<u>3.43%</u>
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**TOTAL EXPENDITURES**

<u><u>\$30,691</u></u>	<u><u>\$35,000</u></u>	<u><u>\$36,200</u></u>	<u><u>\$1,200</u></u>	<u><u>3.43%</u></u>
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**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 1210 Executive Director

**Organizational Category:**

- Executive
  - Administration
  - Aviation
  - Development
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**Program Function:**

Administration, management, and operation of the Port Authority. Formulate and prepare recommendations regarding policies, directives, rules and regulations, programs, agreements, leases and contracts, and other documents which may require the consideration, action or approval of the Port Authority.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>EXECUTIVE DIRECTOR</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
CLERK UC5121041200	ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$169,747	\$314,876	\$334,016	19,140	6.08%
1420 Holiday Pay	2,913	13,649	13,455	(194)	-1.42%
1510 Special Pay (without Retirement)	100,200	0	0	0	0%
2110 FICA Taxes (OASDHI)	4,295	20,204	21,369	1,165	5.77%
2120 FICA Taxes (Medicare)	3,906	4,928	5,212	284	5.76%
2210 Regular Retirement	15,328	75,146	83,243	8,097	10.78%
2310 Health Insurance	27,987	32,841	45,205	12,364	37.65%
2320 Life Insurance	256	1,472	1,570	98	6.65%
2330 Dental Insurance	518	839	870	31	3.72%
<b>Total Personnel Services</b>	<b>325,150</b>	<b>463,955</b>	<b>504,942</b>	<b>40,987</b>	<b>8.83%</b>
<b>OPERATING EXPENDITURES</b>					
3190 Other Professional Services	1,094	1,000	1,000	0	0%
4015 County Sponsored Functions	0	1,000	2,500	1,500	150.00%
4022 Out of County Travel	4,460	10,000	12,500	2,500	25.00%
4024 International Travel	8,630	15,750	20,000	4,250	26.98%
4110 Telecommunications	43	0	0	0	0%
4710 Printing, Binding, and Copying	0	60	60	0	0%
4810 Promotional Advertising and Expenses	4,196	3,000	3,500	500	16.67%
4970 License, Permit, and Application Fees	233	750	750	0	0%
5120 General Office Supplies	1,011	1,250	1,500	250	20.00%
5230 Clothing and Wearing Apparel	0	100	0	(100)	-100.00%
5250 Food and Food Supplies	123	50	0	(50)	-100.00%
5260 Janitorial and other Maint. Supplies	226	100	0	(100)	-100.00%
5280 Minor Equipment	455	250	250	0	0%
5290 Other Supplies	75	75	400	325	433.33%
5410 Reference Materials	8,203	8,500	10,000	1,500	17.65%
5420 Memberships	81,685	82,000	85,000	3,000	3.66%
5531 Seminar/Training Reg. Fees	4,201	5,000	5,000	0	0%
<b>Total Operating Expenses</b>	<b>114,635</b>	<b>128,885</b>	<b>142,460</b>	<b>13,575</b>	<b>10.53%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 439,785</b>	<b>\$ 592,840</b>	<b>\$ 647,402</b>	<b>\$ 54,562</b>	<b>9.20%</b>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 1410 Port Authority Attorney's Office

**Organizational Category:**

- Executive
- Administration
- Aviation
- Development

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**Program Function:**

To provide legal counsel and assistance to the Board of Port Commissioners, the Airports Special Management Committee, and the Port Authority in such areas as contracts, public procurement, public facility construction, finance, tax, engineering, human resources, labor, public service, land use and zoning, and public administration; advise officials and employees on legal questions, draft all manner of legal documents and prepare legal opinions. Represent Port Authority in general litigation and eminent domain actions, as required.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>LEGAL SERVICES</u>		FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
CLERK UD5141041200		ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>OPERATING EXPENDITURES</b>						
3120	Legal Services	\$ 49,053	\$ 70,000	\$ 70,000	0	0%
3190	Other Professional Services	0	2,000	2,000	0	0%
3310	Court Reporter Expenses	0	0	530	530	100%
4010	Local Mileage	157	500	200	(300)	-60.00%
4022	Out of County Travel	0	0	1,000	1,000	100%
4710	Printing, Binding, and Copying	0	0	60	60	100%
5120	General Office Supplies	896	500	500	0	0%
5280	Minor Equipment	203	300	300	0	0%
5410	Reference Materials	0	300	300	0	0%
5420	Memberships	275	400	400	0	0%
5531	Seminar/Training. Reg Fees	662	0	515	515	100%
<b>Total Operating Expenses</b>		<u>51,246</u>	<u>74,000</u>	<u>75,805</u>	<u>1,805</u>	<u>2.44%</u>
<b>TOTAL EXPENDITURES</b>		<u>\$ 51,246</u>	<u>\$ 74,000</u>	<u>\$ 75,805</u>	<u>\$ 1,805</u>	<u>2.44%</u>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 1218 Air Service Development

**Organization Category:**

- Executive
  - Administration
  - Aviation
  - Development
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**Program Function:**

Plan, implement and analyze promotional programs to attract new passenger and cargo airlines and increase service from existing carriers, both domestic and international. Support the efforts of area tourism entities as they relate to increasing air service options for visitors; support the region's economic development efforts in order to increase the movement of cargo through the airport; pursue appropriate aeronautical business development opportunities at RSW and FMY to provide additional sources of revenue.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u><b>AIR SERVICE DEVELOPMENT</b></u>	<b>FY 19/20</b>	<b>FY 20/21</b>	<b>FY 21/22</b>	<b>VARIANCE</b>	<b>PERCENT</b>
<b>CLERK WC5121841200</b>	<b>ACTUALS</b>	<b>APPROVED BUDGET</b>	<b>ADOPTED BUDGET</b>	<b>Over (Under)</b>	<b>Over (Under)</b>
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$250,052	\$228,922	\$256,900	27,978	12.22%
1420 Holiday Pay	9,912	9,357	10,151	794	8.49%
2110 FICA Taxes (OASDHI)	14,952	14,654	16,424	1,770	12.08%
2120 FICA Taxes (Medicare)	3,735	3,574	4,006	432	12.08%
2210 Regular Retirement	23,141	21,207	28,040	6,833	32.22%
2310 Health Insurance	38,520	40,393	45,205	4,812	11.91%
2320 Life Insurance	933	1,195	1,340	145	12.09%
2330 Dental Insurance	888	839	870	31	3.72%
<b>Total Personnel Services</b>	<b>342,133</b>	<b>320,141</b>	<b>362,936</b>	<b>42,795</b>	<b>13.37%</b>
<b>OPERATING EXPENDITURES</b>					
3190 Other Professional Services	10,088	76,500	90,000	13,500	17.65%
3490 Other Contracted Services	0	100	0	(100)	-100.00%
4010 Local Mileage	10	0	500	500	100%
4022 Out of County Travel	7,420	6,000	18,200	12,200	203.33%
4024 International Travel	27,805	20,000	70,000	50,000	250.00%
4110 Telecommunications	30	0	0	0	0%
4635 Equipment Repair Parts	5	0	0	0	0%
4810 Promotional Advertising and Expenses	66,385	147,200	82,000	(65,200)	-44.29%
4811 Promotions / Brochures	14,270	17,000	16,000	(1,000)	-5.88%
4970 License, Permit, and Application Fees	20	0	0	0	0%
5120 General Office Supplies	77	500	0	(500)	-100.00%
5230 Clothing and Wearing Apparel	0	500	0	(500)	-100.00%
5410 Reference Materials	20,190	22,007	22,500	493	2.24%
5420 Memberships	168	0	425	425	100%
5531 Seminar/Training Reg. Fees	5,742	16,500	22,150	5,650	34.24%
<b>Total Operating Expenses</b>	<b>152,210</b>	<b>306,307</b>	<b>321,775</b>	<b>15,468</b>	<b>5.05%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$494,343</b>	<b>\$ 626,448</b>	<b>\$ 684,711</b>	<b>\$ 58,263</b>	<b>9.30%</b>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 1314 Communications & Marketing

**Organizational Category:**

- Executive
  - Administration
  - Aviation
  - Development
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**Program Function:**

Communications & Marketing supports the mission of the Lee County Port Authority to provide an exceptional travel experience for all users of air transportation in Southwest Florida; and to effectively and efficiently position Southwest Florida International Airport and Page Field in the local, national and international marketplace. The department goals are to increase awareness and visibility to Southwest Florida residents of the economic value and commercial use of Southwest Florida International Airport and Page Field; to support the initiatives of air service development to attract new and expand existing air and cargo service; to market, promote and support business and property development projects; to increase non-aeronautical revenue opportunities through on-airport advertising programs; to improve internal and external communications techniques and forums; to encourage and support community efforts to promote and publicize the region for business and tourism development; to promote and position the airport and key leaders within the aviation community and to serve as a liaison for the airport's Art in Flight program. These goals are reached through community affairs/public information, social media, promotions, crisis management, media relations, special events, corporate citizenship, and internal and external communications efforts. The department also provides administrative services for all items scheduled for board action and all Board and Special Management Committee meetings, as well as records management and reception.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<b><u>COMMUNICATIONS &amp; MARKETING</u></b>	<b>FY 19/20</b>	<b>FY 20/21</b>	<b>FY 21/22</b>	<b>VARIANCE</b>	<b>PERCENT</b>
<b>CLERK VE5131441200</b>	<b>ACTUALS</b>	<b>APPROVED BUDGET</b>	<b>ADOPTED BUDGET</b>	<b>Over (Under)</b>	<b>Over (Under)</b>
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$579,151	\$539,138	\$595,403	56,265	10.44%
1230 Salaries - Part Time Regular	0	20,646	21,426	780	3.78%
1420 Holiday Pay	23,736	22,107	24,288	2,181	9.87%
2110 FICA Taxes (OASDHI)	35,045	35,786	39,429	3,643	10.18%
2120 FICA Taxes (Medicare)	8,648	8,728	9,617	889	10.18%
2210 Regular Retirement	53,718	51,788	67,317	15,529	29.99%
2310 Health Insurance	132,475	144,007	162,323	18,316	12.72%
2320 Life Insurance	1,577	2,168	2,394	226	10.41%
2330 Dental Insurance	3,959	3,776	3,916	140	3.71%
<b>Total Personnel Services</b>	<b>838,309</b>	<b>828,144</b>	<b>926,112</b>	<b>97,968</b>	<b>11.83%</b>
<b>OPERATING EXPENDITURES</b>					
3190 Other Professional Services	906	2,250	2,450	200	8.89%
3460 Data Processing	1,335	1,450	1,450	0	0%
3490 Other Contracted Services	10,709	11,700	11,900	200	1.71%
4010 Local Mileage	0	90	90	0	0%
4022 Out of County Travel	1,227	3,500	6,300	2,800	80.00%
4110 Telecommunications	20	0	0	0	0%
4211 Freight and Postage	10,595	13,650	12,000	(1,650)	-12.09%
4430 Office Equipment Rental	4,745	4,600	0	(4,600)	-100.00%
4491 Rentals & Leases-Long Term	0	0	4,600	4,600	100%
4710 Printing, Binding, and Copying	2,143	5,700	5,180	(520)	-9.12%
4810 Promotional Advertising and Expenses	15,120	21,000	21,000	0	0%
4811 Promotions / Brochures	26,259	25,050	20,550	(4,500)	-17.96%
5120 General Office Supplies	1,680	1,800	2,200	400	22.22%
5230 Clothing and Wearing Apparel	1,188	650	0	(650)	-100.00%
5250 Food and Food Supplies	104	450	0	(450)	-100.00%
5280 Minor Equipment	1,975	850	850	0	0%
5290 Other Supplies	70	150	1,800	1,650	1100.00%
5410 Reference Materials	1,289	1,400	1,450	50	3.57%
5420 Memberships	1,857	2,115	2,165	50	2.36%
5530 Educational Expense	1,050	2,500	2,500	0	0%
5531 Seminar/Training Reg Fees	3,278	3,330	6,625	3,295	98.95%
<b>Total Operating Expenses</b>	<b>85,550</b>	<b>102,235</b>	<b>103,110</b>	<b>875</b>	<b>0.86%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 923,859</b>	<b>\$ 930,379</b>	<b>\$ 1,029,222</b>	<b>\$ 98,843</b>	<b>10.62%</b>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 1315 Finance and Budget

**Organizational Category:**

Executive  
 Administration  
 Aviation  
 Development

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**Program Function:**

Oversee all financial and accounting transactions for the Port Authority including operating, construction, debt service and budgetary. Assists with capital project financing, manages and prepares the Port Authority budget. Assists in developing budgetary goals and implements budgetary policy to achieve these goals. Prepares monthly budget status reports for each department. Monitors the airport budget and reports budgetary results as necessary to upper management. Process payments and vouchers for all Port Authority expenditures. Billing and reconciliation of all Port Authority revenues. Maintain over 250 accounts receivables as well as over 80 revenue accounts. Preparation of monthly reports including landed weights, passengers, concession reports, terminal fees and operating statistics.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<b>FINANCE</b>	<b>FY 19/20</b>	<b>FY 20/21</b>	<b>FY 21/22</b>	<b>VARIANCE</b>	<b>PERCENT</b>
<b>CLERK VB5131541200</b>	<b>ACTUALS</b>	<b>APPROVED BUDGET</b>	<b>ADOPTED BUDGET</b>	<b>Over (Under)</b>	<b>Over (Under)</b>
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$1,117,951	\$1,126,420	\$1,008,963	(117,457)	-10.43%
1410 Overtime (OT1)	18	0	0	0	0%
1415 Overtime (OT1.5)	938	0	0	0	0%
1420 Holiday Pay	43,956	46,104	40,977	(5,127)	-11.12%
2110 FICA Taxes (OASDHI)	63,239	72,110	64,571	(7,539)	-10.45%
2120 FICA Taxes (Medicare)	16,645	17,588	15,749	(1,839)	-10.46%
2210 Regular Retirement	144,726	143,339	110,244	(33,095)	-23.09%
2310 Health Insurance	218,620	247,343	262,719	15,376	6.22%
2320 Life Insurance	3,143	4,523	3,774	(749)	-16.55%
2330 Dental Insurance	5,402	5,452	5,213	(239)	-4.39%
<b>Total Personnel Services</b>	<b>1,614,638</b>	<b>1,662,879</b>	<b>1,512,211</b>	<b>(150,668)</b>	<b>-9.06%</b>
<b>OPERATING EXPENDITURES</b>					
3120 Legal Services	333,794	313,340	316,512	3,172	1.01%
3130 Financial Services	72,004	120,600	122,850	2,250	1.87%
3190 Other Professional Services	962	2,000	3,000	1,000	50.00%
3210 Auditing	99,764	104,922	108,506	3,584	3.42%
3460 Data Processing	0	2,500	0	(2,500)	-100.00%
3490 Other Contracted Services	492	0	0	0	0%
4010 Local Mileage	116	55	75	20	36.36%
4022 Out of County Travel	4,372	17,840	21,600	3,760	21.08%
4024 International Travel	0	0	2,000	2,000	100%
4025 Interview Expense	1,651	0	0	0	0%
4026 Moving Expenses	9,067	0	0	0	0%
4110 Telecommunications	119	100	100	0	0%
4211 Freight and Postage	165	0	0	0	0%
4450 Other Equipment Rental	2,282	1,200	0	(1,200)	-100.00%
4710 Printing, Binding, and Copying	804	845	845	0	0%
4810 Promotional Advertising and Expenses	202	1,000	1,250	250	25.00%
4930 Deputy Clerk Fees	131	1,000	0	(1,000)	-100.00%
4950 Indirect Cost	776,324	740,967	789,106	48,139	6.50%
4970 License, Permit, and Application Fees	112	270	1,270	1,000	370.37%
4982 Airline Rebates	1,480,723	3,499,598	4,948,238	1,448,640	41.39%
4997 Bad Debt Expense	380,154	0	0	0	0%
5120 General Office Supplies	7,030	5,800	6,000	200	3.45%
5250 Food and Food Supplies	7,255	11,700	0	(11,700)	-100.00%
5260 Janitorial and other Maint. Supplies	107	400	0	(400)	-100.00%
5280 Minor Equipment	589	1,900	3,000	1,100	57.89%
5290 Other Supplies	15,313	14,501	10,850	(3,651)	-25.18%
5410 Reference Materials	3,204	4,200	4,200	0	0%
5420 Memberships	1,823	2,100	2,220	120	5.71%
5530 Educational Expense	0	0	2,000	2,000	100%
5531 Seminar/Training Reg. Fees	4,828	8,655	8,330	(325)	-3.76%
<b>Total Operating Expenses</b>	<b>3,203,389</b>	<b>4,855,493</b>	<b>6,351,952</b>	<b>1,496,459</b>	<b>30.82%</b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>FINANCE</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
<b>CLERK VB5131541200</b>	ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>CAPITAL OUTLAY</b>					
6410 Furniture and Equipment	1,500,979	613,946	885,446	271,500	44.22%
6430 Vehicle and Rolling Stock	329,441	0	928,500	928,500	100%
<b>Total Capital Outlay</b>	<u>1,830,420</u>	<u>613,946</u>	<u>1,813,946</u>	<u>1,200,000</u>	<u>195.46%</u>
<b>TRANSFERS AND RESERVES</b>					
9110 Interfund Transfers	45,849,149	24,100,304	45,529,617	21,429,313	88.92%
9940 Reserves for Cash Balance	19,876,673	20,978,036	23,564,331	2,586,295	12.33%
<b>Total Transfers and Reserves</b>	<u>65,725,822</u>	<u>45,078,340</u>	<u>69,093,948</u>	<u>24,015,608</u>	<u>53.28%</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 72,374,269</u>	<u>\$ 52,210,658</u>	<u>\$ 78,772,057</u>	<u>\$ 26,561,399</u>	<u>50.87%</u>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 1316 Human Resources

**Organizational Category:**

Executive  
 Administration  
 Aviation  
 Development

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**Program Function:**

The Human Resources department represents a balance of both the needs of the employer and employee. A primary focus is working to maximize the productivity of the organization by optimizing the effectiveness of its employees.

The majority of work responsibilities for the Human Resources department focus on the management, creation, implementation, and supervision of such policy and procedures relating to: Employee Relations, Compensation and Benefits, Labor Law Compliance, Training and Development, Recruitment and Payroll.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u><b>HUMAN RESOURCES</b></u>		<b>FY 19/20</b>	<b>FY 20/21</b>	<b>FY 21/22</b>	<b>VARIANCE</b>	<b>PERCENT</b>
<b>CLERK VC5131641200</b>		<b>ACTUALS</b>	<b>APPROVED</b>	<b>ADOPTED</b>	<b>Over</b>	<b>Over</b>
			<b>BUDGET</b>	<b>BUDGET</b>	<b>(Under)</b>	<b>(Under)</b>
<b>PERSONNEL EXPENSES</b>						
1210	Salaries - Base Salary	\$495,270	\$466,919	\$542,003	75,084	16.08%
1420	Holiday Pay	21,208	20,109	22,536	2,427	12.07%
2110	FICA Taxes (OASDHI)	31,256	29,952	34,719	4,767	15.92%
2120	FICA Taxes (Medicare)	7,310	7,305	8,468	1,163	15.92%
2210	Regular Retirement	46,158	43,345	59,277	15,932	36.76%
2310	Health Insurance	86,325	98,522	119,176	20,654	20.96%
2311	Health Insurance Opt Out	607	0	0	0	0%
2320	Life Insurance	1,674	1,814	2,124	310	17.11%
2330	Dental Insurance	2,220	2,517	2,611	94	3.72%
2350	Disability	147,653	158,490	156,714	(1,776)	-1.12%
2510	Unemployment Compensation	156	32,440	32,240	(200)	-0.62%
2614	Retiree Health Benefits	859,663	801,629	916,537	114,908	14.33%
<b>Total Personnel Services</b>		<b>1,699,500</b>	<b>1,663,042</b>	<b>1,896,405</b>	<b>233,363</b>	<b>14.03%</b>
<b>OPERATING EXPENDITURES</b>						
3110	Medical Services	38,702	43,000	47,500	4,500	10.47%
3190	Other Professional Services	34,473	101,200	86,175	(15,025)	-14.85%
3490	Other Contracted Services	33	300	5,500	5,200	1733.33%
4010	Local Mileage	0	300	100	(200)	-66.67%
4015	County Sponsored Functions	2,781	4,850	4,350	(500)	-10.31%
4022	Out of County Travel	803	5,800	11,000	5,200	89.66%
4120	Advertising	1,322	1,300	0	(1,300)	-100.00%
4710	Printing, Binding, and Copying	60	200	200	0	0%
4810	Promotional Advertising and Expenses	5,851	6,600	6,500	(100)	-1.52%
4811	Promotions / Brochures	50	0	0	0	0%
4960	Administrative Charges	0	0	112,500	112,500	100%
4970	License, Permit, and Application Fees	68	100	250	150	150.00%
5120	General Office Supplies	1,470	1,500	1,500	0	0%
5230	Clothing and Wearing Apparel	0	200	0	(200)	-100.00%
5250	Food and Food Supplies	24	200	0	(200)	-100.00%
5260	Janitorial and other Maint. Supplies	92	100	0	(100)	-100.00%
5280	Minor Equipment	76	0	250	250	100%
5290	Other Supplies	21,108	37,300	38,600	1,300	3.49%
5410	Reference Materials	1,198	2,100	3,900	1,800	85.71%
5420	Memberships	1,113	1,350	1,450	100	7.41%
5531	Seminar/Training Reg. Fees	1,753	4,550	7,600	3,050	67.03%
<b>Total Operating Expenses</b>		<b>110,977</b>	<b>210,950</b>	<b>327,375</b>	<b>116,425</b>	<b>55.19%</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 1,810,477</b>	<b>\$ 1,873,992</b>	<b>\$ 2,223,780</b>	<b>\$ 349,788</b>	<b>18.67%</b>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 1317 Purchasing

**Organizational Category:**

Executive  
 Administration  
 Aviation  
 Development

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**Program Function:**

The Purchasing/Procurement Department provides outstanding customer focused support to Lee County Port Authority and the business community, procuring the highest quality goods and services at the best value in a legal, ethical and professional manner following the Values and Guiding Principles whereby ensuring adherence to the highest standards at all times.

Working closely with internal client departments and legal, the purchasing staff utilizes project management from competitive process through vendor award/contract/purchase order consistent with the requirements of the Federal Guidelines, Model Procurement Code, Florida State Statutes and the Port Authority Purchasing Manual and Guidelines.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<b>PURCHASING</b>	<b>FY 19/20</b>	<b>FY 20/21</b>	<b>FY 21/22</b>	<b>VARIANCE</b>	<b>PERCENT</b>
<b>CLERK VD5131741200</b>	<b>ACTUALS</b>	<b>APPROVED BUDGET</b>	<b>ADOPTED BUDGET</b>	<b>Over (Under)</b>	<b>Over (Under)</b>
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$259,723	\$319,135	\$393,549	74,414	23.32%
1230 Salaries - Part Time Regular	0	17,281	21,934	4,653	26.93%
1420 Holiday Pay	11,339	13,712	16,637	2,925	21.33%
2110 FICA Taxes (OASDHI)	16,190	21,533	26,575	5,042	23.42%
2120 FICA Taxes (Medicare)	3,786	5,252	6,482	1,230	23.42%
2210 Regular Retirement	24,114	31,161	45,373	14,212	45.61%
2310 Health Insurance	76,910	121,179	119,176	(2,003)	-1.65%
2320 Life Insurance	733	1,070	1,294	224	20.96%
2330 Dental Insurance	1,961	2,517	2,611	94	3.72%
<b>Total Personnel Services</b>	<b>394,756</b>	<b>532,840</b>	<b>633,630</b>	<b>100,790</b>	<b>18.92%</b>
<b>OPERATING EXPENDITURES</b>					
3190 Other Professional Services	15,505	500	1,000	500	100.00%
3490 Other Contracted Services	231		2,000	2,000	100%
4010 Local Mileage	0	100	100	0	0%
4022 Out of County Travel	1,176	6,810	7,940	1,130	16.59%
4110 Telecommunications	0	15	50	35	233.33%
4120 Advertising	2,204	2,300	0	(2,300)	-100.00%
4710 Printing, Binding, and Copying	0	400	240	(160)	-40.00%
4810 Promotional Advertising and Expenses	0	500	500	0	0%
4811 Promotions / Brochures	706	750	0	(750)	-100.00%
4970 License, Permit, and Application Fees	0	200	0	(200)	-100.00%
5120 General Office Supplies	280	500	500	0	0%
5230 Clothing and Wearing Apparel	106	500	0	(500)	-100.00%
5250 Food and Food Supplies	0	200	0	(200)	-100.00%
5260 Janitorial and other Maint. Supplies	60	75	0	(75)	-100.00%
5280 Minor Equipment	390	500	870	370	74.00%
5290 Other Supplies	0	0	300	300	100%
5420 Memberships	784	1,200	2,080	880	73.33%
5531 Seminar/Training Reg. Fees	1,502	3,100	4,165	1,065	34.35%
<b>Total Operating Expenses</b>	<b>22,944</b>	<b>17,650</b>	<b>19,745</b>	<b>2,095</b>	<b>11.87%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 417,700</b>	<b>\$ 550,490</b>	<b>\$ 653,375</b>	<b>\$ 102,885</b>	<b>18.69%</b>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 1325 Information Technologies

**Organizational Category:**

Executive  
 Administration  
 Aviation  
 Development

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**Program Function:**

Information Technologies Department provides support to Port Authority computer services; establishes standards for software and hardware; provides backup and restoration of public records; maintains computer systems and the system network; provides VIRUS protection and internet services; provides day-to-day management of all Port Authority's computer systems; coordinates consulting services to assure security; provides technical assistance in resolving computer problems; recommends new technology and provides user training.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>INFORMATION TECHNOLOGY</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
CLERK VF5132541200	ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$1,185,048	\$1,137,304	\$1,322,640	185,336	16.30%
1250 Special Pay (with Retirement)	59	0	0	0	0%
1410 Overtime (OT1)	2,632	11,369	12,347	978	8.60%
1415 Overtime (OT1.5)	4,546	13,385	14,504	1,119	8.36%
1420 Holiday Pay	49,966	47,501	54,537	7,036	14.81%
2110 FICA Taxes (OASDHI)	74,738	74,388	86,348	11,960	16.08%
2120 FICA Taxes (Medicare)	17,548	18,143	21,060	2,917	16.08%
2210 Regular Retirement	110,717	107,651	147,423	39,772	36.95%
2310 Health Insurance	279,965	320,684	365,748	45,064	14.05%
2311 Health Insurance Opt Out	0	600	600	0	0%
2320 Life Insurance	3,726	3,803	4,387	584	15.37%
2330 Dental Insurance	7,141	7,133	7,832	699	9.80%
<b>Total Personnel Services</b>	<b>1,736,086</b>	<b>1,741,961</b>	<b>2,037,427</b>	<b>295,466</b>	<b>16.96%</b>
<b>OPERATING EXPENDITURES</b>					
3190 Other Professional Services	542,693	251,999	383,070	131,071	52.01%
3460 Data Processing	1,349,090	1,726,283	2,343,224	616,941	35.74%
4010 Local Mileage	48	1,000	1,150	150	15.00%
4022 Out of County Travel	2,840	7,500	7,300	(200)	-2.67%
4110 Telecommunications	361,307	333,450	450,651	117,201	35.15%
4431 Office Equipment Lease	61,604	72,000	0	(72,000)	-100.00%
4491 Rentals & Leases-Long Term	28		65,000	65,000	100%
4630 Equipment Maintenance	147,986	166,000	0	(166,000)	-100.00%
4635 Equipment Repair Parts	2,679	16,300	0	(16,300)	-100.00%
4650 Repairs & Maintenance - Service	0	0	189,120	189,120	100%
4655 Repairs & Maintenance - Parts	0	0	12,900	12,900	100%
4710 Printing, Binding, and Copying	60	0	0	0	0%
5120 General Office Supplies	20,706	70,000	70,000	0	0%
5230 Clothing and Wearing Apparel	2,988	4,500	0	(4,500)	-100.00%
5260 Janitorial and other Maint. Supplies	1,021	100	0	(100)	-100.00%
5280 Minor Equipment	160,671	52,100	72,100	20,000	38.39%
5290 Other Supplies	86	0	5,050	5,050	100%
5410 Reference Materials	820	2,500	0	(2,500)	-100.00%
5420 Memberships	2,069	2,440	2,440	0	0%
5530 Educational Expense	1,250	9,000	6,500	(2,500)	-27.78%
5531 Seminar/Training Reg Fees	10,582	7,000	10,000	3,000	42.86%
<b>Total Operating Expenses</b>	<b>2,668,528</b>	<b>2,722,172</b>	<b>3,618,505</b>	<b>896,333</b>	<b>32.93%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 4,404,614</b>	<b>\$ 4,464,133</b>	<b>\$ 5,655,932</b>	<b>\$ 1,191,799</b>	<b>26.70%</b>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 4215 Property Management

**Organizational Category:**

Executive  
 Administration  
 Aviation  
 Development

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**Program Function:**

Negotiates drafts and manages all revenue producing contracts, such as leases, licenses and permit agreements, covering the use or occupancy of all properties and facilities at Southwest Florida International Airport and Page Field. The department also oversees the Port Authority's property and casualty insurance functions including renewals, determining appropriate contractual limits, claims management as well as risk management.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>PROPERTY MANAGEMENT</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
CLERK VF5421541200	ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$389,919	\$398,838	\$520,831	\$121,993	30.59%
1420 Holiday Pay	14,421	16,803	21,149	4,346	25.87%
2110 FICA Taxes (OASDHI)	23,336	25,562	33,332	7,770	30.40%
2120 FICA Taxes (Medicare)	5,699	6,235	8,130	1,895	30.39%
2210 Regular Retirement	36,236	36,992	56,908	19,916	53.84%
2310 Health Insurance	75,815	100,983	119,176	18,193	18.02%
2320 Life Insurance	1,254	1,805	2,410	605	33.49%
2330 Dental Insurance	2,035	2,098	2,611	513	24.44%
<b>Total Personnel Services</b>	<b>548,715</b>	<b>589,316</b>	<b>764,546</b>	<b>175,230</b>	<b>29.73%</b>
<b>OPERATING EXPENDITURES</b>					
3150 Appraisal Services	21,065	15,400	8,250	(7,150)	-46.43%
3190 Other Professional Services	48,959	75,569	179,500	103,931	137.53%
4010 Local Mileage	72	270	250	(20)	-7.41%
4022 Out of County Travel	3,564	10,600	11,400	800	7.55%
4024 International Travel	0	1,400	1,400	0	0%
4026 Moving Expenses	0	0	3,000	3,000	100%
4110 Telecommunications	14	0	0	0	0%
4520 Insurance and Bonds	1,594,810	1,864,850	2,398,029	533,179	28.59%
4710 Printing, Binding, and Copying	60	60	60	0	0%
4811 Promotions / Brochures	0	0	150	150	100%
4970 License, Permit, and Application Fees	43	0	45	45	100%
4990 Non-Recurring Expense	39,296	0	0	0	0%
5120 General Office Supplies	539	1,270	1,270	0	0%
5260 Janitorial and other Maint. Supplies	26	50	0	(50)	-100.00%
5280 Minor Equipment	240	300	300	0	0%
5290 Other Supplies	0	0	650	650	100%
5410 Reference Materials	820	1,270	1,601	331	26.06%
5420 Memberships	2,436	2,900	2,809	(91)	-3.14%
5531 Seminar/Training Reg. Fees	2,325	6,990	7,850	860	12.30%
<b>Total Operating Expenses</b>	<b>1,714,269</b>	<b>1,980,929</b>	<b>2,616,564</b>	<b>635,635</b>	<b>32.09%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,262,984</b>	<b>\$ 2,570,245</b>	<b>\$ 3,381,110</b>	<b>\$ 810,865</b>	<b>31.55%</b>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** Development

**Organizational Category:**

Executive  
 Administration  
 Aviation  
 Development

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**Program Function:**

Development - Responsible for overall management of all Development Departments. Main function is to keep projects under budget, on schedule, and fully coordinated. Responsible for contract compliance of all professional and construction-related services. Reviews and processes all contract amendments, payment requests and project close-out documentation in accordance with Lee County Port Authority policies and procedures.

Engineering/Construction Management - Transforms development concepts of Port Authority management into construction documents ready for bidding and construction. Manages all designs, studies and analyses related to airport improvement projects. Manages and coordinates the work of construction, construction management, and construction administration activities. Strives to complete construction projects in accordance with the Port Authority's objectives on cost, time, quality of work and minimization of interruptions to normal airport operations.

Planning and Environmental Compliance – Responsible for completing Master Plan Updates, Lee Plan amendments and rezonings, noise studies, environmental assessments, assures NPDES compliance, coordination/review of FAA/FDOT policies and other governmental permitting agency requirements, along with local government regulations, for FMY, RSW and adjoining developments. Facilitates compliance with all local, state and federal environmental regulations, as well as assuring that permit compliance is maintained. Oversees management of 7,000 acre Mitigation Park. Maintain noise hotline, respond to noise comments, provide airspace reviews and issue tall structure permits.

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** Development

**Organizational Category:**

Executive  
 Administration  
 Aviation  
 Development

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Government Affairs & Grants - Secures funding assistance from the Federal Aviation Administration, Florida Department of Transportation and other sources. Ensures compliance with all grant assurances and coordinates all development contracts and contract changes with the appropriate state and federal agencies. Reviews all federal and state legislation that may impact airports and coordinates issues with affected departments. In accordance with the regulations of the Department of Transportation 49 CFR Part 23 & 26, develops, implements and manages the Port Authority's Disadvantaged Business Enterprise (DBE) program. This includes carrying out technical assistance activities; disseminating information on available business opportunities; and assuring the award and administration of DOT-assisted contracts is non-discriminatory.

Development Services – Responsible for multiple airport functions including: administration of the Port Authority's Work Permit program, administration of the Development Division's professional services contracts; oversight of the web based Project Reporting System; CADD and graphics support including responsibility for aerial imagery; oversight of the LCPA Geographical Information System (GIS). Support other Port Authority departments by providing Due Diligence Reports containing infrastructure and demographic information of airport property.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>DEVELOPMENT ADMINISTRATION</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
CLERK WB5121341200	ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$437,337	\$411,014	\$479,452	\$68,438	16.65%
1420 Holiday Pay	17,464	16,766	19,051	2,285	13.63%
2110 FICA Taxes (OASDHI)	20,637	26,308	30,658	4,350	16.53%
2120 FICA Taxes (Medicare)	6,563	6,417	7,478	1,061	16.53%
2210 Regular Retirement	77,800	74,069	92,068	17,999	24.30%
2310 Health Insurance	57,780	60,590	67,808	7,218	11.91%
2320 Life Insurance	1,476	1,999	2,338	339	16.95%
2330 Dental Insurance	1,332	1,259	1,305	46	3.68%
<b>Total Personnel Services</b>	<b>620,389</b>	<b>598,422</b>	<b>700,158</b>	<b>101,736</b>	<b>17.00%</b>
<b>OPERATING EXPENDITURES</b>					
4010 Local Mileage	0	20	10	(10)	-50.00%
4011 Bridge Tickets & Passes	0	20	0	(20)	-100.00%
4022 Out of County Travel	1,876	15,800	18,700	2,900	18.35%
4024 International Travel	0	2,900	2,900	0	0%
4110 Telecommunications	0	30	30	0	0%
4710 Printing, Binding, and Copying	0	70	250	180	257.14%
4810 Promotional Advertising and Expenses	0	450	450	0	0%
4970 License, Permit, and Application Fees	49	99	0	(99)	-100.00%
5120 General Office Supplies	1,209	1,100	1,000	(100)	-9.09%
5260 Janitorial and other Maint. Supplies	11	15	0	(15)	-100.00%
5280 Minor Equipment	98	1,100	1,100	0	0%
5290 Other Supplies	0	30	55	25	83.33%
5410 Reference Materials	164	100	200	100	100.00%
5420 Memberships	881	1,260	1,260	0	0%
5531 Seminar/Training Reg. Fees	5,466	6,895	7,340	445	6.45%
<b>Total Operating Expenses</b>	<b>9,754</b>	<b>29,889</b>	<b>33,295</b>	<b>3,406</b>	<b>11.40%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 630,143</b>	<b>\$ 628,311</b>	<b>\$ 733,453</b>	<b>\$ 105,142</b>	<b>16.73%</b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<b><u>DEVELOPMENT - ENGINEERING</u></b>	<b>FY 19/20</b>	<b>FY 20/21</b>	<b>FY 21/22</b>	<b>VARIANCE</b>	<b>PERCENT</b>
<b>CLERK WB5422541200</b>	<b>ACTUALS</b>	<b>APPROVED</b>	<b>ADOPTED</b>	<b>Over</b>	<b>Over</b>
		<b>BUDGET</b>	<b>BUDGET</b>	<b>(Under)</b>	<b>(Under)</b>
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$389,898	\$371,539	\$418,313	\$46,774	12.59%
1310 Pay - Non-permanent labor	0	3,800	3,800	0	0%
1420 Holiday Pay	16,566	15,727	17,273	1,546	9.83%
2110 FICA Taxes (OASDHI)	24,175	23,817	26,789	2,972	12.48%
2120 FICA Taxes (Medicare)	5,654	5,809	6,534	725	12.48%
2210 Regular Retirement	36,309	34,467	45,737	11,270	32.70%
2310 Health Insurance	69,060	73,234	82,191	8,957	12.23%
2320 Life Insurance	1,432	1,582	1,779	197	12.45%
2330 Dental Insurance	1,776	1,678	1,740	62	3.72%
<b>Total Personnel Services</b>	<b>544,870</b>	<b>531,653</b>	<b>604,155</b>	<b>72,502</b>	<b>13.64%</b>
<b>OPERATING EXPENDITURES</b>					
4022 Out of County Travel	1,387	2,500	3,300	800	32.00%
4110 Telecommunications	84	0	0	0	0%
4710 Printing, Binding, and Copying	0	60	60	0	0%
4970 License, Permit, and Application Fees	388	500	0	(500)	-100.00%
5120 General Office Supplies	14	100	100	0	0%
5280 Minor Equipment	0	375	400	25	6.67%
5290 Other Supplies	0	0	200	200	100%
5410 Reference Materials	0	100	100	0	0%
5420 Memberships	1,563	1,649	1,985	336	20.38%
5531 Seminar/Training Reg. Fees	2,733	1,944	1,980	36	1.85%
<b>Total Operating Expenses</b>	<b>6,169</b>	<b>7,228</b>	<b>8,125</b>	<b>897</b>	<b>12.41%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$551,039</b>	<b>\$ 538,881</b>	<b>\$ 612,280</b>	<b>\$ 73,399</b>	<b>13.62%</b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<b><u>DEVELOPMENT - PLANNING</u></b>	<b>FY 19/20</b>	<b>FY 20/21</b>	<b>FY 21/22</b>	<b>VARIANCE</b>	<b>PERCENT</b>
<b>CLERK WB5152041200</b>	<b>ACTUALS</b>	<b>APPROVED BUDGET</b>	<b>ADOPTED BUDGET</b>	<b>Over (Under)</b>	<b>Over (Under)</b>
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$288,729	\$305,852	\$349,489	\$43,637	14.27%
1420 Holiday Pay	13,412	11,989	14,874	2,885	24.06%
2110 FICA Taxes (OASDHI)	18,023	19,547	22,408	2,861	14.64%
2120 FICA Taxes (Medicare)	4,215	4,768	5,465	697	14.63%
2210 Regular Retirement	29,915	28,288	38,258	9,970	35.25%
2310 Health Insurance	64,640	85,878	80,133	(5,745)	-6.69%
2311 Health Insurance Opt Out	0	600	600	0	0%
2320 Life Insurance	785	1,326	1,533	207	15.65%
2330 Dental Insurance	1,924	2,098	2,176	78	3.70%
<b>Total Personnel Services</b>	<b>421,643</b>	<b>460,346</b>	<b>514,937</b>	<b>54,591</b>	<b>11.86%</b>
<b>OPERATING EXPENDITURES</b>					
4010 Local Mileage	0	20	60	40	200.00%
4022 Out of County Travel	3,625	1,500	1,800	300	20.00%
4110 Telecommunications	131	0	0	0	0%
4710 Printing, Binding, and Copying	0	2,500	2,500	0	0%
4970 License, Permit, and Application Fees	0	100	100	0	0%
5120 General Office Supplies	97	0	0	0	0%
5230 Clothing and Wearing Apparel	90	150	0	(150)	-100.00%
5260 Janitorial and other Maint. Supplies	22	0	0	0	0%
5280 Minor Equipment	79	550	250	(300)	-54.55%
5290 Other Supplies	17	0	150	150	100%
5420 Memberships	260	1,115	1,495	380	34.08%
5530 Educational Expense	0	0	800	800	100%
5531 Seminar/Training Reg. Fees	1,903	2,200	1,950	(250)	-11.36%
<b>Total Operating Expenses</b>	<b>6,224</b>	<b>8,135</b>	<b>9,105</b>	<b>970</b>	<b>11.92%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 427,867</b>	<b>\$ 468,481</b>	<b>\$ 524,042</b>	<b>\$ 55,561</b>	<b>11.86%</b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>DEVELOPMENT</u> <u>GOVERNMENT SERVICES</u> <u>CLERK WB5132341200</u>	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$298,461	\$332,758	\$376,242	\$43,484	13.07%
1420 Holiday Pay	12,659	14,137	15,798	1,661	11.75%
2110 FICA Taxes (OASDHI)	18,455	21,334	24,110	2,776	13.01%
2120 FICA Taxes (Medicare)	4,316	5,203	5,881	678	13.02%
2210 Regular Retirement	27,784	30,874	41,164	10,290	33.33%
2310 Health Insurance	57,780	73,234	82,191	8,957	12.23%
2320 Life Insurance	1,195	1,457	1,664	207	14.22%
2330 Dental Insurance	1,332	1,678	1,740	62	3.72%
<b>Total Personnel Services</b>	<b>421,982</b>	<b>480,675</b>	<b>548,790</b>	<b>68,115</b>	<b>14.17%</b>
<b>OPERATING EXPENDITURES</b>					
4010 Local Mileage	36	250	350	100	40.00%
4015 County Sponsored Functions	500	3,200	3,200	0	0%
4022 Out of County Travel	10,860	18,450	24,400	5,950	32.25%
4110 Telecommunications	80	0	0	0	0%
4710 Printing, Binding, and Copying	0	0	60	60	100%
4810 Promotional Advertising and Expenses	191	1,800	2,800	1,000	55.56%
5120 General Office Supplies	47	300	300	0	0%
5280 Minor Equipment	209	0	0	0	0%
5410 Reference Materials	8,595	8,595	3,600	(4,995)	-58.12%
5420 Memberships	37,828	36,183	40,825	4,642	12.83%
5531 Seminar/Training Reg. Fees	5,370	4,905	6,775	1,870	38.12%
<b>Total Operating Expenses</b>	<b>63,716</b>	<b>73,683</b>	<b>82,310</b>	<b>8,627</b>	<b>11.71%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$485,698</b>	<b>\$ 554,358</b>	<b>\$ 631,100</b>	<b>\$ 76,742</b>	<b>13.84%</b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>DEVELOPMENT - SERVICES</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
<b>CLERK WB5131341200</b>	ACTUALS	APPROVED	ADOPTED	Over	Over
		BUDGET	BUDGET	(Under)	(Under)
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$435,757	\$425,045	\$458,746	\$33,701	7.93%
1420 Holiday Pay	18,609	18,037	19,338	1,301	7.21%
2110 FICA Taxes (OASDHI)	27,332	27,250	29,402	2,152	7.90%
2120 FICA Taxes (Medicare)	6,414	6,646	7,171	525	7.90%
2210 Regular Retirement	40,617	39,434	50,199	10,765	27.30%
2310 Health Insurance	107,580	121,179	127,396	6,217	5.13%
2320 Life Insurance	1,415	1,432	1,554	122	8.50%
2330 Dental Insurance	2,664	2,517	2,611	94	3.72%
<b>Total Personnel Services</b>	<b>640,388</b>	<b>641,540</b>	<b>696,417</b>	<b>54,877</b>	<b>8.55%</b>
<b>OPERATING EXPENDITURES</b>					
3190 Other Professional Services	1,494	8,000	8,000	0	0%
4010 Local Mileage	0	200	200	0	0%
4022 Out of County Travel	132	4,000	5,000	1,000	25.00%
4110 Telecommunications	28	150	100	(50)	-33.33%
4630 Equipment Maintenance	0	1,900	0	(1,900)	-100.00%
4635 Equipment Repair Parts	0	100	0	(100)	-100.00%
4650 Repairs & Maintenance - Service	0	0	1,700	1,700	100%
4655 Repairs & Maintenance - Parts	0	0	100	100	100%
4710 Printing, Binding, and Copying	200	680	820	140	20.59%
4810 Promotional Advertising and Expenses	4,995	0	0	0	0%
4811 Promotions / Brochures	10,241	0	0	0	0%
5120 General Office Supplies	1,781	3,930	3,180	(750)	-19.08%
5230 Clothing and Wearing Apparel	0	50	0	(50)	-100.00%
5280 Minor Equipment	50	0	0	0	0%
5290 Other Supplies	0	0	150	150	100%
5410 Reference Materials	59	660	360	(300)	-45.45%
5420 Memberships	294	937	937	0	0%
5531 Seminar/Training Reg. Fees	69	2,750	3,950	1,200	43.64%
<b>Total Operating Expenses</b>	<b>19,343</b>	<b>23,357</b>	<b>24,497</b>	<b>1,140</b>	<b>4.88%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$659,731</b>	<b>\$ 664,897</b>	<b>\$ 720,914</b>	<b>\$ 56,017</b>	<b>8.42%</b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>NON-DEPARTMENTAL</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
<u>CLERK WB5422741200</u>	ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>OPERATING EXPENDITURES</b>					
3140 Architect & Engineering Services	\$124,127	\$509,316	\$192,089	(\$317,227)	-62.28%
3190 Other Professional Services	711,807	653,988	1,067,160	413,172	63.18%
3490 Other Contracted Services	568,541	614,396	874,571	260,175	42.35%
4120 Advertising	6,331	0	0	0	0%
4970 License, Permit, and Application Fees	100	900	500	(400)	-44.44%
<b>Total Operating Expenses</b>	<u>1,410,906</u>	<u>1,778,600</u>	<u>2,134,320</u>	<u>355,720</u>	<u>20.00%</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 1,410,906</u>	<u>\$ 1,778,600</u>	<u>\$ 2,134,320</u>	<u>\$ 355,720</u>	<u>20.00%</u>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** Airport Maintenance (RSW)

**Organizational Category:**

Executive  
 Administration  
 Aviation  
 Development

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**Program Function:**

The Maintenance Department is comprised of three main sections, Airfield/Grounds, Terminal, and Resources.

The Airfield/Grounds section provides the airport grounds maintenance to include landscaping, mowing, irrigation, planting, lakes, ditches, trash control and airfield mowing. Airside Maintenance activities include; airfield lighting, airfield signs, runways, taxiways, aprons, Maintenance of FAA Part 139 standards and NAVAIDS as well as the landside building maintenance of the parking garage, taxi/limo, vehicle maintenance, field shop, training center, airfield maintenance bldg., sign shop, carpenter shop, toll booth/building, airfield vault, air freight, all roadways, parking lots, lift stations, emergency generators and fencing.

The Terminal Maintenance section of the department provides the maintenance of the terminal building, RAC building, ARFF Station, chiller plant, HVAC system, fire protection system, public address system, emergency systems, lighting, baggage handling system, security/CCTV system, locks and access controls, housekeeping, light construction, contract maintenance and elevator/escalator maintenance.

The Resources section provides the maintenance of the vehicle and equipment fleet, warehouse operations, fuel management system, welding/fabrication shop, CMMS and departmental programs.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<b><u>AIRPORT MAINTENANCE</u></b>		<b>FY 19/20</b>	<b>FY 20/21</b>	<b>FY 21/22</b>	<b>VARIANCE</b>	<b>PERCENT</b>
<b><u>ROLLUP</u></b>		<b>ACTUALS</b>	<b>APPROVED</b>	<b>ADOPTED</b>	<b>Over</b>	<b>Over</b>
<b><u>CLERK WJ5422841200</u></b>			<b>BUDGET</b>	<b>BUDGET</b>	<b>(Under)</b>	<b>(Under)</b>
<b>PERSONNEL EXPENSES</b>						
1210	Salaries - Base Salary	\$4,905,072	\$4,955,039	\$5,367,469	\$ 412,431	8.32%
1240	Disaster Pay	19,347	0	0	0	0%
1250	Special Pay (with Retirement)	28,506	21,663	22,466	803	3.70%
1410	Overtime (OT1)	56,060	60,693	69,079	8,387	13.82%
1415	Overtime (OT1.5)	61,568	150,897	167,866	16,969	11.25%
1420	Holiday Pay	163,195	205,923	221,643	15,720	7.63%
1425	Holiday Pay 1.5	52,496	24,352	71,706	47,354	194.46%
2110	FICA Taxes (OASDHI)	313,733	333,242	364,094	30,853	9.26%
2120	FICA Taxes (Medicare)	73,081	81,278	88,803	7,525	9.26%
2210	Regular Retirement	488,610	482,252	621,624	139,373	28.90%
2310	Health Insurance	1,566,047	1,856,301	2,044,476	188,175	10.14%
2311	Health Insurance Opt Out	107	0	0	0	0%
2320	Life Insurance	10,611	14,776	16,141	1,365	9.24%
2330	Dental Insurance	39,620	44,056	45,689	1,633	3.71%
<b>Total Personnel Services</b>		<b>7,778,053</b>	<b>8,230,470</b>	<b>9,101,056</b>	<b>870,586</b>	<b>10.58%</b>
<b>OPERATING EXPENDITURES</b>						
3190	Other Professional Services	175,983	197,500	190,500	(7,000)	-3.54%
3430	Uniform/Laundry Service	17,849	19,700	0	(19,700)	-100.00%
3460	Data Processing	2,391	0	0	0	0%
3490	Other Contracted Services	2,608,304	3,247,500	3,468,500	221,000	6.81%
4010	Local Mileage	145	150	3,100	2,950	1966.67%
4022	Out of County Travel	9,161	0	29,000	29,000	100%
4110	Telecommunications	1,171	300	500	200	66.67%
4211	Freight and Postage	257	0	100	100	100%
4310	Electric	2,755,999	2,907,989	0	(2,907,989)	-100.00%
4315	Television Cable Services	1,640	1,500	0	(1,500)	-100.00%
4330	Water and Sewer	410,933	425,031	0	(425,031)	-100.00%
4340	Trash and Garbage	360,666	327,436	0	(327,436)	-100.00%
4390	All Utility Services	0	0	3,651,166	3,651,166	100%
4410	Land, Building, Parking Rental	8,953	10,840	0	(10,840)	-100.00%
4450	Other Equipment Rental	41,958	46,300	0	(46,300)	-100.00%
4490	Rentals & Leases-Short Term	0	0	62,568	62,568	100%
4491	Rentals & Leases-Long Term	34	0	0	0	0%
4610	Building Maintenance	268,896	126,000	0	(126,000)	-100.00%
4615	Maintenance Materials	307,783	196,300	0	(196,300)	-100.00%
4620	Vehicle Maintenance	182,964	221,000	0	(221,000)	-100.00%
4630	Equipment Maintenance	209,288	170,000	0	(170,000)	-100.00%
4635	Equipment Repair Parts	989,265	1,247,500	0	(1,247,500)	-100.00%
4650	Repairs & Maintenance - Service	0	0	1,046,700	1,046,700	100%
4655	Repairs & Maintenance - Parts	0	0	1,728,550	1,728,550	100%
4663	Horticultural	13,204	35,000	0	(35,000)	-100.00%
4710	Printing, Binding, and Copying	1,159	1,800	2,350	550	30.56%
4955	Solid Waste Assessment	65,053	68,000	68,000	0	0%
4960	Administrative Charges	0	0	0	0	0%
4970	License, Permit, and Application Fees	5,436	7,000	7,500	500	7.14%
5120	General Office Supplies	16,599	22,800	24,500	1,700	7.46%
5210	Fuel and Lubricants	327,066	527,529	559,646	32,117	6.09%
5221	Medical Supplies and Drugs	3,660	3,500	0	(3,500)	-100.00%
5230	Clothing and Wearing Apparel	16,828	36,740	0	(36,740)	-100.00%
5240	Chemicals	75,284	74,000	0	(74,000)	-100.00%
5250	Food and Food Supplies	60	0	0	0	0%
5260	Janitorial and other Maint. Supplies	65,942	21,700	0	(21,700)	-100.00%
5280	Minor Equipment	77,118	84,550	136,425	51,875	61.35%
5290	Other Supplies	25,853	23,200	252,060	228,860	986.47%

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<b><u>AIRPORT MAINTENANCE</u></b>	<b>FY 19/20</b>	<b>FY 20/21</b>	<b>FY 21/22</b>	<b>VARIANCE</b>	<b>PERCENT</b>
<b>ROLLUP</b>	<b>ACTUALS</b>	<b>APPROVED</b>	<b>ADOPTED</b>	<b>Over</b>	<b>Over</b>
<b>CLERK WJ5422841200</b>		<b>BUDGET</b>	<b>BUDGET</b>	<b>(Under)</b>	<b>(Under)</b>
5310 Asphalt and Coldmix	5,721	20,000	0	(20,000)	-100.00%
5320 Road Base Materials	14,669	18,000	0	(18,000)	-100.00%
5340 Cement and Concrete	1,653	2,000	0	(2,000)	-100.00%
5360 Sign Material	49,893	70,000	0	(70,000)	-100.00%
5390 Other Road Materials	29,046	38,500	148,500	110,000	285.71%
5410 Reference Materials	4,259	3,350	6,450	3,100	92.54%
5420 Memberships	630	910	910	0	0%
5530 Educational Expense	3,210	6,000	20,000	14,000	233.33%
5531 Seminar/Training Reg. Fees	17,791	0	41,550	41,550	100%
<b>Total Operating Expenses</b>	<b><u>9,173,774</u></b>	<b><u>10,209,625</u></b>	<b><u>11,448,575</u></b>	<b><u>1,238,950</u></b>	<b><u>12.14%</u></b>
<b>TOTAL EXPENDITURES</b>	<b><u>\$ 16,951,827</u></b>	<b><u>\$ 18,440,095</u></b>	<b><u>\$ 20,549,631</u></b>	<b><u>\$ 2,109,536</u></b>	<b><u>11.44%</u></b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>MAINTENANCE - RESOURCES</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
CLERK WJ5100041200	ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$808,456	\$799,837	\$879,955	\$ 80,118	10.02%
1240 Disaster Pay	2,295	0	0	0	0%
1250 Special Pay (with Retirement)	960	1,890	1,960	70	3.70%
1410 Overtime (OT1)	11,004	16,119	17,278	1,159	7.19%
1415 Overtime (OT1.5)	1,175	18,308	20,424	2,116	11.56%
1420 Holiday Pay	32,418	33,682	36,493	2,811	8.34%
1425 Holiday Pay 1.5	0	0	9,169	9,169	100%
2110 FICA Taxes (OASDHI)	51,695	53,495	59,365	5,870	10.97%
2120 FICA Taxes (Medicare)	12,090	13,047	14,479	1,432	10.98%
2210 Regular Retirement	81,761	77,415	101,354	23,940	30.92%
2310 Health Insurance	245,610	285,382	312,322	26,940	9.44%
2320 Life Insurance	1,874	2,445	2,732	287	11.73%
2330 Dental Insurance	6,512	6,713	6,962	249	3.71%
<b>Total Personnel Services</b>	<b>1,255,850</b>	<b>1,308,331</b>	<b>1,462,492</b>	<b>154,161</b>	<b>11.78%</b>
<b>OPERATING EXPENDITURES</b>					
3190 Other Professional Services	40,832	41,000	41,500	500	1.22%
3430 Uniform/Laundry Service	2,819	2,700	0	(2,700)	-100.00%
3490 Other Contracted Services	4,939	2,550,000	2,553,000	3,000	0.12%
4010 Local Mileage	97	0	300	300	100%
4022 Out of County Travel	1,931	0	7,500	7,500	100%
4110 Telecommunications	339	100	200	100	100.00%
4211 Freight and Postage	257	0	100	100	100%
4310 Electric	2,755,999	2,907,989	0	(2,907,989)	-100.00%
4330 Water and Sewer	410,933	425,031	0	(425,031)	-100.00%
4340 Trash and Garbage	360,666	318,436	0	(318,436)	-100.00%
4390 All Utility Services	0	0	3,651,166	3,651,166	100%
4410 Land, Building, Parking Rental	8,953	10,840	0	(10,840)	-100.00%
4450 Other Equipment Rental	26,738	18,100	0	(18,100)	-100.00%
4490 Rentals & Leases-Short Term	0	0	34,368	34,368	100%
4491 Rentals & Leases-Long Term	34	0	0	0	0%
4615 Maintenance Materials	53,303	60,000	0	(60,000)	-100.00%
4620 Vehicle Maintenance	182,964	221,000	0	(221,000)	-100.00%
4630 Equipment Maintenance	147,067	91,500	0	(91,500)	-100.00%
4635 Equipment Repair Parts	531,567	592,000	0	(592,000)	-100.00%
4650 Repairs & Maintenance - Service	0	0	333,200	333,200	100%
4655 Repairs & Maintenance - Parts	0	0	699,000	699,000	100%
4710 Printing, Binding, and Copying	1,039	1,500	2,000	500	33.33%
4955 Solid Waste Assessment	65,053	68,000	68,000	0	0%
4970 License, Permit, and Application Fees	2,331	2,000	2,000	0	0%
5120 General Office Supplies	12,279	17,800	17,800	0	0%
5210 Fuel and Lubricants	326,902	527,529	559,646	32,117	6.09%

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<b><u>MAINTENANCE - RESOURCES</u></b>	<b>FY 19/20</b>	<b>FY 20/21</b>	<b>FY 21/22</b>	<b>VARIANCE</b>	<b>PERCENT</b>
<b>CLERK WJ5100041200</b>	<b>ACTUALS</b>	<b>APPROVED</b>	<b>ADOPTED</b>	<b>Over</b>	<b>Over</b>
		<b>BUDGET</b>	<b>BUDGET</b>	<b>(Under)</b>	<b>(Under)</b>
5221 Medical Supplies and Drugs	3,660	3,500	0	(3,500)	-100.00%
5230 Clothing and Wearing Apparel	6,758	11,980	0	(11,980)	-100.00%
5240 Chemicals	3,590	3,750	0	(3,750)	-100.00%
5250 Food and Food Supplies	60	0	0	0	0%
5260 Janitorial and other Maint. Supplies	61,539	19,000	0	(19,000)	-100.00%
5280 Minor Equipment	21,389	15,500	67,375	51,875	334.68%
5290 Other Supplies	14,082	9,300	97,060	87,760	943.66%
5390 Other Road Materials	6,013	15,000	15,000	0	0%
5410 Reference Materials	3,330	2,550	5,050	2,500	98.04%
5420 Memberships	316	310	310	0	0%
5530 Educational Expense	0	0	8,000	8,000	100%
5531 Seminar/Training Reg. Fees	1,512	0	11,250	11,250	100%
<b>Total Operating Expenses</b>	<b>5,059,291</b>	<b>7,936,415</b>	<b>8,173,825</b>	<b>237,410</b>	<b>2.99%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 6,315,141</b>	<b>\$ 9,244,746</b>	<b>\$ 9,636,317</b>	<b>\$ 391,571</b>	<b>4.24%</b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>MAINTENANCE - TERMINAL</u>		FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
CLERK WJ5200041200		ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>PERSONNEL EXPENSES</b>						
1210	Salaries - Base Salary	\$2,561,358	\$2,574,994	\$2,756,574	\$ 181,580	7.05%
1240	Disaster Pay	7,236	0	0	0	0%
1250	Special Pay (with Retirement)	19,375	12,638	13,278	640	5.06%
1410	Overtime (OT1)	33,926	28,879	32,390	3,511	12.16%
1415	Overtime (OT1.5)	44,738	95,113	101,055	5,942	6.25%
1420	Holiday Pay	67,966	105,964	112,922	6,958	6.57%
1425	Holiday Pay 1.5	52,012	24,352	37,705	13,353	54.83%
2110	FICA Taxes (OASDHI)	163,442	174,779	187,816	13,037	7.46%
2120	FICA Taxes (Medicare)	37,932	42,629	45,809	3,180	7.46%
2210	Regular Retirement	253,589	252,933	320,662	67,729	26.78%
2310	Health Insurance	802,667	967,143	1,052,038	84,895	8.78%
2311	Health Insurance Opt Out	107	0	0	0	0%
2320	Life Insurance	5,530	7,795	8,370	575	7.38%
2330	Dental Insurance	19,862	21,819	22,627	808	3.70%
<b>Total Personnel Services</b>		<b>4,069,740</b>	<b>4,309,038</b>	<b>4,691,247</b>	<b>382,209</b>	<b>8.87%</b>
<b>OPERATING EXPENDITURES</b>						
3190	Other Professional Services	\$112,216	\$115,000	\$115,000	0	0%
3430	Uniform/Laundry Service	7,414	9,500	0	(9,500)	-100.00%
3460	Data Processing	150	0	0	0	0%
3490	Other Contracted Services	2,109,501	80,500	156,000	75,500	93.79%
4010	Local Mileage	48	150	800	650	433.33%
4022	Out of County Travel	1,690	0	12,000	12,000	100%
4110	Telecommunications	832	200	200	0	0%
4450	Other Equipment Rental	5,529	10,000	0	(10,000)	-100.00%
4490	Rentals & Leases-Short Term	0	0	10,000	10,000	100%
4610	Building Maintenance	161,680	102,000	0	(102,000)	-100.00%
4615	Maintenance Materials	196,315	113,800	0	(113,800)	-100.00%
4630	Equipment Maintenance	39,562	68,000	0	(68,000)	-100.00%
4635	Equipment Repair Parts	351,643	522,500	0	(522,500)	-100.00%
4650	Repairs & Maintenance - Service	0	0	522,000	522,000	100%
4655	Repairs & Maintenance - Parts	0	0	553,800	553,800	100%
4710	Printing, Binding, and Copying	120	150	200	50	33.33%
4970	License, Permit, and Application Fees	2,984	4,500	5,000	500	11.11%
5120	General Office Supplies	3,449	2,500	4,200	1,700	68.00%
5230	Clothing and Wearing Apparel	5,358	13,460	0	(13,460)	-100.00%
5240	Chemicals	8,210	250	0	(250)	-100.00%
5260	Janitorial and other Maint. Supplies	2,795	1,700	0	(1,700)	-100.00%
5280	Minor Equipment	29,742	39,550	39,550	0	0%
5290	Other Supplies	10,756	9,900	43,520	33,620	339.60%
5410	Reference Materials	85	450	400	(50)	-11.11%
5530	Educational Expense	3,210	6,000	12,000	6,000	100.00%
5531	Seminar/Training Reg. Fees	13,300	0	17,800	17,800	100%
<b>Total Operating Expenses</b>		<b>3,066,589</b>	<b>1,100,110</b>	<b>1,492,470</b>	<b>392,360</b>	<b>35.67%</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 7,136,329</b>	<b>\$ 5,409,148</b>	<b>\$ 6,183,717</b>	<b>\$ 774,569</b>	<b>14.32%</b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>MAINTENANCE - AIRFIELD</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
CLERK WJ5300041200	ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$1,535,258	\$1,580,208	\$1,730,941	\$ 150,733	9.54%
1240 Disaster Pay	9,816	0		0	0%
1250 Special Pay (with Retirement)	8,171	7,135	7,228	93	1.30%
1410 Overtime (OT1)	11,130	15,695	19,411	3,716	23.68%
1415 Overtime (OT1.5)	15,655	37,476	46,387	8,911	23.78%
1420 Holiday Pay	62,811	66,277	72,228	5,951	8.98%
1425 Holiday Pay 1.5	484	0	24,832	24,832	100%
2110 FICA Taxes (OASDHI)	98,596	104,968	116,913	11,945	11.38%
2120 FICA Taxes (Medicare)	23,059	25,602	28,515	2,913	11.38%
2210 Regular Retirement	153,260	151,904	199,608	47,704	31.40%
2310 Health Insurance	517,770	603,776	680,116	76,340	12.64%
2320 Life Insurance	3,207	4,536	5,040	504	11.10%
2330 Dental Insurance	13,246	15,524	16,099	575	3.71%
<b>Total Personnel Services</b>	<b>2,452,463</b>	<b>2,613,101</b>	<b>2,947,318</b>	<b>334,217</b>	<b>12.79%</b>
<b>OPERATING EXPENDITURES</b>					
3190 Other Professional Services	22,935	41,500	34,000	(7,500)	-18.07%
3430 Uniform/Laundry Service	7,616	7,500	0	(7,500)	-100.00%
3460 Data Processing	2,241	0	0	0	0%
3490 Other Contracted Services	493,864	617,000	759,500	142,500	23.10%
4010 Local Mileage	0	0	2,000	2,000	100%
4022 Out of County Travel	5,540	0	9,500	9,500	100%
4110 Telecommunications	0	0	100	100	100%
4315 Television Cable Services	1,640	1,500	0	(1,500)	-100.00%
4340 Trash and Garbage	0	9,000	0	(9,000)	-100.00%
4450 Other Equipment Rental	9,691	18,200	0	(18,200)	-100.00%
4490 Rentals & Leases-Short Term	0	0	18,200	18,200	100%
4610 Building Maintenance	107,216	24,000	0	(24,000)	-100.00%
4615 Maintenance Materials	58,165	22,500	0	(22,500)	-100.00%
4630 Equipment Maintenance	22,659	10,500	0	(10,500)	-100.00%
4635 Equipment Repair Parts	106,055	133,000	0	(133,000)	-100.00%
4650 Repairs & Maintenance - Service	0	0	191,500	191,500	100%
4655 Repairs & Maintenance - Parts	0	0	475,750	475,750	100%
4663 Horticultural	13,204	35,000	0	(35,000)	-100.00%
4710 Printing, Binding, and Copying	0	150	150	0	0%
4970 License, Permit, and Application Fees	121	500	500	0	0%
5120 General Office Supplies	871	2,500	2,500	0	0%
5210 Fuel and Lubricants	164	0	0	0	0%
5230 Clothing and Wearing Apparel	4,712	11,300	0	(11,300)	-100.00%
5240 Chemicals	63,484	70,000	0	(70,000)	-100.00%
5260 Janitorial and other Maint. Supplies	1,608	1,000	0	(1,000)	-100.00%
5280 Minor Equipment	25,987	29,500	29,500	0	0%
5290 Other Supplies	1,015	4,000	111,480	107,480	2687.00%
5310 Asphalt and Coldmix	5,721	20,000	0	(20,000)	-100.00%

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u><b>MAINTENANCE - AIRFIELD</b></u>	<b>FY 19/20</b>	<b>FY 20/21</b>	<b>FY 21/22</b>	<b>VARIANCE</b>	<b>PERCENT</b>
<b>CLERK WJ5300041200</b>	<b>ACTUALS</b>	<b>APPROVED</b>	<b>ADOPTED</b>	<b>Over</b>	<b>Over</b>
		<b>BUDGET</b>	<b>BUDGET</b>	<b>(Under)</b>	<b>(Under)</b>
5320 Road Base Materials	14,669	18,000	0	(18,000)	-100.00%
5340 Cement and Concrete	1,653	2,000	0	(2,000)	-100.00%
5360 Sign Material	49,893	70,000	0	(70,000)	-100.00%
5390 Other Road Materials	23,033	23,500	133,500	110,000	468.09%
5410 Reference Materials	844	350	1,000	650	185.71%
5420 Memberships	314	600	600	0	0%
5531 Seminar/Training Reg. Fees	2,979	0	12,500	12,500	100%
<b>Total Operating Expenses</b>	<u><b>1,047,894</b></u>	<u><b>1,173,100</b></u>	<u><b>1,782,280</b></u>	<u><b>609,180</b></u>	<u><b>51.93%</b></u>
<b>TOTAL EXPENDITURES</b>	<u><u><b>\$ 3,500,357</b></u></u>	<u><u><b>\$ 3,786,201</b></u></u>	<u><u><b>\$ 4,729,598</b></u></u>	<u><u><b>\$ 943,397</b></u></u>	<u><u><b>24.92%</b></u></u>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 4229 Airport Contract Management

**Organizational Category:**

Executive  
 Administration  
 Aviation  
 Development

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**Program Function:**

Oversee a multitude of outsourced service, maintenance, and support contracts which provide important services to the Lee County Port Authority. Prepare comprehensive solicitations for a variety of services that furnish valuable labor and material resources and support to the Aviation Division and other Authority departments as necessary.

Airport Contract Management service and support agreements include parking lot and shuttle service management, janitorial routine and project services, rental car fuel system management, elevator and escalator equipment repair and maintenance, chillers system and building controls support, on-call general contractor services, interior landscaping services, terminal music licensing, satellite television services, pest control services and general maintenance and support services.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>CONTRACT MANAGEMENT</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
CLERK WJ5422941200	ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$187,639	\$201,772	\$218,865	\$17,093	8.47%
1240 Disaster Pay	726	0	0	0	0%
1420 Holiday Pay	7,274	8,269	8,991	722	8.73%
2110 FICA Taxes (OASDHI)	11,853	12,918	14,013	1,095	8.48%
2120 FICA Taxes (Medicare)	2,772	3,151	3,418	267	8.47%
2210 Regular Retirement	17,561	18,694	23,925	5,231	27.98%
2310 Health Insurance	44,210	53,037	67,808	14,771	27.85%
2320 Life Insurance	571	683	738	55	8.07%
2330 Dental Insurance	1,110	1,259	1,305	46	3.68%
<b>Total Personnel Services</b>	<b>273,716</b>	<b>299,783</b>	<b>339,063</b>	<b>39,280</b>	<b>13.10%</b>
<b>OPERATING EXPENDITURES</b>					
3170 Management Fees (Parking Lot)	3,737,390	4,925,371	4,933,922	8,551	0.17%
3190 Other Professional Services	5,550	0	0	0	0%
3410 Janitorial Services	4,481,387	5,680,523	0	(5,680,523)	-100.00%
3460 Data Processing	106	0	140	140	100%
3490 Other Contracted Services	1,134,504	990,513	7,466,985	6,476,472	653.85%
4010 Local Mileage	0	119	200	81	68.07%
4022 Out of County Travel	182	1,000	2,000	1,000	100.00%
4110 Telecommunications	49	0	0	0	0%
4315 Television Cable Services	3,312	3,842	0	(3,842)	-100.00%
4390 All Utility Services	0	0	3,800	3,800	100%
4490 Rentals & Leases-Short Term	0	0	1,195	1,195	100%
4630 Equipment Maintenance	14,523	16,530	0	(16,530)	-100.00%
4650 Repairs & Maintenance - Service	0	0	16,578	16,578	100%
4710 Printing, Binding, and Copying	60	0	0	0	0%
4811 Promotions / Brochures	0	99	99	0	0%
4970 License, Permit, and Application Fees	1,679	1,280	7,405	6,125	478.52%
5120 General Office Supplies	387	450	450	0	0%
5230 Clothing and Wearing Apparel	430	250	0	(250)	-100.00%
5260 Janitorial and other Maint. Supplies	373	0	0	0	0%
5280 Minor Equipment	238	600	600	0	0%
5285 Miscellaneous Furniture	0	200	0	(200)	-100.00%
5290 Other Supplies	0	0	14,425	14,425	100%
5410 Reference Materials	225	150	475	325	216.67%
5420 Memberships	201	350	350	0	0%
5531 Seminar/Training Reg. Fees	0	700	1,200	500	71.43%
<b>Total Operating Expenses</b>	<b>9,380,596</b>	<b>11,621,977</b>	<b>12,449,824</b>	<b>827,847</b>	<b>7.12%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 9,654,312</b>	<b>\$ 11,921,760</b>	<b>\$ 12,788,887</b>	<b>\$ 867,127</b>	<b>7.27%</b>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 4230 Police

**Organizational Category:**

- Executive
  - Administration
  - Aviation
  - Development
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**Program Function:**

Overall twenty-four hour airport security and law enforcement, counter-terrorism; responsible for compliance with all applicable Department of Homeland Security/Transportation Security Administration's security directives, and enforcement of all state and local laws, to include deterrence and rapid response in our jurisdiction. The Department is comprised of the following teams: Patrol, Investigations/Intelligence, Field Force, Hazardous Device Squad, and civilian traffic agent force, responsible for traffic, pedestrian safety and curbside counter-terrorism and TSA/APD Canine Explosives Team, with participation in HSI Task Force, JTTF Task Force. Our goal for the next several years of budget will be focused on training and staffing in an effort to increase our response and service capabilities.

Our mission is to faithfully serve all people we encounter with empathy and compassion. We strive to provide the safest environment in the aviation industry, by proactively detecting and deterring crime and terrorism. We will keep in clear sight that it is a privilege and honor to wear our badge and serve the community.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>POLICE</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
CLERK WD5423041200	ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$471,547	\$810,905	\$907,961	\$97,056	11.97%
1220 Salaries - Full Time High Risk	2,600,050	2,828,875	3,173,765	344,890	12.19%
1230 Salaries - Part Time Regular	0	131,235	312,184	180,949	137.88%
1240 Disaster Pay	8,017	0	0	0	0%
1250 Special Pay (with Retirement)	64,006	69,823	74,403	4,580	6.56%
1410 Overtime (OT1)	52,611	25,507	24,828	(679)	-2.66%
1415 Overtime (OT1.5)	160,755	233,473	256,165	22,693	9.72%
1420 Holiday Pay	39,472	55,641	72,207	16,566	29.77%
1425 Holiday Pay 1.5	88,553	150,575	172,589	22,014	14.62%
1510 Special Pay (without Retirement)	5,300	9,318	10,574	1,256	13.48%
2110 FICA Taxes (OASDHI)	211,575	264,164	307,788	43,624	16.51%
2120 FICA Taxes (Medicare)	49,595	64,430	75,070	10,640	16.51%
2210 Regular Retirement	27,263	84,211	113,461	29,250	34.73%
2220 High Risk Retirement	816,589	865,083	1,007,315	142,232	16.44%
2310 Health Insurance	623,840	1,171,910	1,325,305	153,395	13.09%
2311 Health Insurance Opt Out	3,035	4,800	4,200	(600)	-12.50%
2320 Life Insurance	6,732	10,826	12,356	1,530	14.13%
2330 Dental Insurance	16,169	28,112	30,894	2,782	9.89%
<b>Total Personnel Services</b>	<b>5,245,109</b>	<b>6,808,886</b>	<b>7,881,064</b>	<b>1,072,178</b>	<b>15.75%</b>
<b>OPERATING EXPENDITURES</b>					
3190 Other Professional Services	67,114	40,650	48,550	7,900	19.43%
3430 Uniform/Laundry Service	2,658	8,000	0	(8,000)	-100.00%
3490 Other Contracted Services	419	26,000	255,000	229,000	880.77%
4010 Local Mileage	0	400	400	0	0%
4011 Bridge Tickets & Passes	15	30	0	(30)	-100.00%
4022 Out of County Travel	8,705	35,987	31,987	(4,000)	-11.12%
4110 Telecommunications	461	300	3,000	2,700	900.00%
4315 Television Cable Services	1,362	2,500	0	(2,500)	-100.00%
4390 All Utility Services	0	0	2,500	2,500	100%
4420 Vehicle Rental	0	300	0	(300)	-100.00%
4450 Other Equipment Rental	0	3,204	0	(3,204)	-100.00%
4490 Rentals & Leases-Short Term	0	0	500	500	100%
4615 Maintenance Materials	0	1,500	0	(1,500)	-100.00%
4620 Vehicle Maintenance	3,932	3,985	0	(3,985)	-100.00%
4630 Equipment Maintenance	2,007	4,920	0	(4,920)	-100.00%
4635 Equipment Repair Parts	1,868	2,410	0	(2,410)	-100.00%
4650 Repairs & Maintenance - Service	0	0	9,535	9,535	100%
4655 Repairs & Maintenance - Parts	0	0	3,685	3,685	100%
4710 Printing, Binding, and Copying	700	4,425	6,925	2,500	56.50%
4810 Promotional Advertising and Expenses	955	3,806	4,806	1,000	26.27%
4970 License, Permit, and Application Fees	82	229	304	75	32.75%
5120 General Office Supplies	1,065	2,000	2,500	500	25.00%
5221 Medical Supplies and Drugs	6,649	9,052	0	(9,052)	-100.00%
5230 Clothing and Wearing Apparel	41,952	62,500	0	(62,500)	-100.00%
5260 Janitorial and other Maint. Supplies	1,872	500	0	(500)	-100.00%
5280 Minor Equipment	59,114	51,002	30,452	(20,550)	-40.29%
5290 Other Supplies	48,092	53,410	140,092	86,682	162.30%
5410 Reference Materials	1,184	1,454	3,800	2,346	161.35%
5420 Memberships	1,666	1,760	2,120	360	20.45%
5530 Educational Expense	0	5,500	7,500	2,000	36.36%
5531 Seminar/Training Reg. Fees	6,764	8,650	17,425	8,775	101.45%
<b>Total Operating Expenses</b>	<b>258,636</b>	<b>334,474</b>	<b>571,081</b>	<b>236,607</b>	<b>70.74%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,503,745</b>	<b>\$ 7,143,360</b>	<b>\$ 8,452,145</b>	<b>\$ 1,308,785</b>	<b>18.32%</b>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 4240 Operations & Safety

**Organizational Category:**

- Executive
  - Administration
  - Aviation
  - Development
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**Program Function:**

Maintains the requirements of the airport's operating certificate issued by the Federal Aviation Administration including compliance with local, state and federal regulations, advisory circulars, and certification alerts. Oversees aircraft gate management, wildlife hazard management, and general safety standards related to aircraft movement areas, ground transportation, parking and various other landside, terminal and airside activities.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>OPERATIONS &amp; SAFETY</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
<u>CLERK WG5424041200</u>	ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$1,302,258	\$1,310,911	\$1,389,949	\$79,038	6.03%
1230 Salaries - Part Time Regular	72,722	40,722	124,756	84,034	206.36%
1240 Disaster Pay	5,704	0	0	0	0%
1250 Special Pay (with Retirement)	6,283	7,846	8,951	1,105	14.09%
1310 Pay - Non-permanent labor	15,841	10,000	10,000	0	0%
1410 Overtime (OT1)	15,229	400	481	81	20.28%
1415 Overtime (OT1.5)	72,139	53,969	78,094	24,125	44.70%
1420 Holiday Pay	31,022	35,650	40,011	4,361	12.23%
1425 Holiday Pay 1.5	27,288	14,093	24,986	10,893	77.29%
2110 FICA Taxes (OASDHI)	93,210	90,011	102,535	12,524	13.91%
2120 FICA Taxes (Medicare)	22,073	21,954	25,008	3,054	13.91%
2210 Regular Retirement	140,606	130,260	175,059	44,799	34.39%
2310 Health Insurance	302,910	396,548	427,382	30,834	7.78%
2311 Health Insurance Opt Out	107	1,200	1,200	0	0%
2320 Life Insurance	3,489	5,012	5,730	718	14.33%
2330 Dental Insurance	9,065	11,748	12,618	870	7.41%
<b>Total Personnel Services</b>	<b>2,119,946</b>	<b>2,130,324</b>	<b>2,426,760</b>	<b>296,436</b>	<b>13.92%</b>
<b>OPERATING EXPENDITURES</b>					
3190 Other Professional Services	48,012	90,000	100,000	10,000	11.11%
3460 Data Processing	5	300	0	(300)	-100.00%
3490 Other Contracted Services	24,619	39,137	41,020	1,883	4.81%
4010 Local Mileage	0	100	200	100	100.00%
4011 Bridge Tickets & Passes	9	0	0	0	0%
4022 Out of County Travel	7,717	17,200	24,200	7,000	40.70%
4024 International Travel	0	2,500	0	(2,500)	-100.00%
4110 Telecommunications	1,013	500	250	(250)	-50.00%
4635 Equipment Repair Parts	185	0	0	0	0%
4710 Printing, Binding, and Copying	1,394	500	1,800	1,300	260.00%
4810 Promotional Advertising and Expenses	0	1,250	1,350	100	8.00%
4811 Promotions / Brochures	0	255	500	245	96.08%
5120 General Office Supplies	1,127	4,000	3,850	(150)	-3.75%
5221 Medical Supplies and Drugs	0	450	0	(450)	-100.00%
5230 Clothing and Wearing Apparel	6,070	9,120	0	(9,120)	-100.00%
5250 Food and Food Supplies	131	300	0	(300)	-100.00%
5260 Janitorial and other Maint. Supplies	103	300	0	(300)	-100.00%
5280 Minor Equipment	16,228	7,000	7,275	275	3.93%
5290 Other Supplies	3,254	3,200	21,900	18,700	584.38%
5410 Reference Materials	25	0	0	0	0%
5420 Memberships	1,551	1,525	1,625	100	6.56%
5530 Educational Expense	5,503	5,500	0	(5,500)	-100.00%
5531 Seminars/Training Reg. Fees	3,774	7,245	9,315	2,070	28.57%
<b>Total Operating Expenses</b>	<b>120,720</b>	<b>190,382</b>	<b>213,285</b>	<b>22,903</b>	<b>12.03%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,240,666</b>	<b>\$ 2,320,706</b>	<b>\$ 2,640,045</b>	<b>\$ 319,339</b>	<b>13.76%</b>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 4238 Airport Rescue Fire Fighting

**Organizational Category:**

Executive  
 Administration  
 Aviation  
 Development

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**Program Function:**

Provide twenty-four-hour aircraft fire fighting and rescue services to the Southwest Florida International Airport and Page Field. These services include: structural fire protection; EMT-level medical and rescue; First Alarm response; mutual aid to local fire departments; and hazardous material mutual aid. Continuous training of all ARFF personnel required by FAR 139.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u><b>AIRCRAFT RESCUE &amp; FIREFIGHTERS</b></u>	<b>FY 19/20</b>	<b>FY 20/21</b>	<b>FY 21/22</b>	<b>VARIANCE</b>	<b>PERCENT</b>
<b>CLERK WF5423841200</b>	<b>ACTUALS</b>	<b>APPROVED</b>	<b>ADOPTED</b>	<b>Over</b>	<b>Over</b>
		<b>BUDGET</b>	<b>BUDGET</b>	<b>(Under)</b>	<b>(Under)</b>
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$504,170	\$311,660	\$336,112	\$24,452	7.85%
1220 Salaries - Full Time High Risk	2,729,476	2,841,247	3,026,817	185,570	6.53%
1410 Overtime (OT1)	203,615	301,911	334,872	32,961	10.92%
1415 Overtime (OT1.5)	118	0	0	0	0%
1420 Holiday Pay	11,725	14,174	15,140	966	6.82%
1510 Special Pay (without Retirement)	0	6,010	6,233	223	3.71%
1520 Incentive Pay	679	0	0	0	0%
2110 FICA Taxes (OASDHI)	205,791	211,227	225,716	14,489	6.86%
2120 FICA Taxes (Medicare)	47,899	51,519	55,053	3,534	6.86%
2210 Regular Retirement	66,166	38,301	48,530	10,229	26.71%
2220 High Risk Retirement	726,456	803,633	823,491	19,858	2.47%
2310 Health Insurance	662,770	693,884	801,155	107,271	15.46%
2320 Life Insurance	7,158	11,134	11,910	776	6.97%
2330 Dental Insurance	15,984	15,511	16,046	535	3.45%
<b>Total Personnel Services</b>	<b>5,182,007</b>	<b>5,300,209</b>	<b>5,701,074</b>	<b>400,865</b>	<b>7.56%</b>
<b>OPERATING EXPENDITURES</b>					
3190 Other Professional Services	5,165	6,425	6,525	100	1.56%
3410 Janitorial Services	1,125	1,350	0	(1,350)	-100.00%
3430 Uniform/Laundry Service	104	250	0	(250)	-100.00%
3490 Other Contracted Services	257	100	1,800	1,700	1700.00%
4011 Bridge Tickets & Passes	2	0	0	0	0%
4022 Out of County Travel	3,399	0	9,190	9,190	100%
4110 Telecommunications	1,892	400	2,940	2,540	635.00%
4211 Freight and Postage	0	150	150	0	0%
4315 Television Cable Services	2,424	2,625	0	(2,625)	-100.00%
4340 Trash and Garbage	1,805	460	0	(460)	-100.00%
4390 All Utility Services	0	0	3,085	3,085	100%
4630 Equipment Maintenance	16,875	13,358	0	(13,358)	-100.00%
4635 Equipment Repair Parts	6,712	3,953	0	(3,953)	-100.00%
4650 Repairs & Maintenance - Service	0	0	10,795	10,795	100%
4655 Repairs & Maintenance - Parts	0	0	3,853	3,853	100%
4710 Printing, Binding, and Copying	416	210	250	40	19.05%
4810 Promotional Advertising and Expenses	0	200	450	250	125.00%
4970 License, Permit, and Application Fees	1,298	1,900	1,350	(550)	-28.95%
5120 General Office Supplies	2,054	2,530	2,530	0	0%
5210 Fuel and Lubricants	9	117	135	18	15.38%
5221 Medical Supplies and Drugs	5,008	3,750	0	(3,750)	-100.00%
5230 Clothing and Wearing Apparel	37,195	32,964	0	(32,964)	-100.00%
5240 Chemicals	21,911	20,970	0	(20,970)	-100.00%
5250 Food and Food Supplies	0	360	0	(360)	-100.00%
5260 Janitorial and other Maint. Supplies	0	500	0	(500)	-100.00%

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u><b>AIRCRAFT RESCUE &amp; FIREFIGHTERS</b></u>	<b>FY 19/20</b>	<b>FY 20/21</b>	<b>FY 21/22</b>	<b>VARIANCE</b>	<b>PERCENT</b>
<b>CLERK WF5423841200</b>	<b>ACTUALS</b>	<b>APPROVED BUDGET</b>	<b>ADOPTED BUDGET</b>	<b>Over (Under)</b>	<b>Over (Under)</b>
5280 Minor Equipment	9,132	4,333	4,035	(298)	-6.88%
5290 Other Supplies	637	718	52,675	51,957	7236.35%
5410 Reference Materials	136	855	595	(260)	-30.41%
5420 Memberships	3,545	4,663	4,360	(303)	-6.50%
5530 Educational Expense	0	0	5,000	5,000	100%
5531 Seminars/Training Reg. Fees	25,260	19,500	27,850	8,350	42.82%
<b>Total Operating Expenses</b>	<u><b>146,361</b></u>	<u><b>122,641</b></u>	<u><b>137,568</b></u>	<u><b>14,927</b></u>	<u><b>12.17%</b></u>
<b>TOTAL EXPENDITURES</b>	<u><u><b>\$ 5,328,368</b></u></u>	<u><u><b>\$ 5,422,850</b></u></u>	<u><u><b>\$ 5,838,642</b></u></u>	<u><u><b>\$ 415,792</b></u></u>	<u><u><b>7.67%</b></u></u>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 4200 Aviation

**Organizational Category:**

- Executive
  - Administration
  - Aviation
  - Development
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**Program Function:**

Oversee all aspects of the Port Authority's Aviation Departments, including budgetary, maintenance, standard operating practices, community involvement and daily operations. Provide coordination and advise to the Executive Director regarding airport tenant, customer, and Port Authority issues at both Southwest Florida International Airport and Page Field General Aviation Airport, including public complaints, airside operations, airport security, physical plant condition, and safety.

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>AVIATION</u>		FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
CLERK WM5420041200		ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>PERSONNEL EXPENSES</b>						
1210	Salaries - Base Salary	\$395,751	\$375,937	\$419,785	\$43,848	11.66%
1420	Holiday Pay	16,309	15,499	17,536	2,037	13.15%
2110	FICA Taxes (OASDHI)	20,791	24,073	26,895	2,822	11.72%
2120	FICA Taxes (Medicare)	5,957	5,872	6,560	688	11.72%
2210	Regular Retirement	69,958	67,330	79,920	12,590	18.70%
2310	Health Insurance	57,780	60,590	59,588	(1,002)	-1.65%
2320	Life Insurance	1,396	1,804	2,003	199	11.04%
2330	Dental Insurance	888	1,259	1,305	46	3.68%
<b>Total Personnel Services</b>		<u>568,830</u>	<u>552,363</u>	<u>613,592</u>	<u>61,229</u>	<u>11.09%</u>
<b>OPERATING EXPENDITURES</b>						
4022	Out of County Travel	4,030	5,700	10,900	5,200	91.23%
4710	Printing, Binding, and Copying	0	0	60	60	100%
4810	Promotional Advertising and Expenses	28,658	29,250	28,000	(1,250)	-4.27%
5120	General Office Supplies	967	400	400	0	0%
5410	Reference Materials	113	0	0	0	0%
5420	Memberships	770	620	310	(310)	-50.00%
5531	Seminars/Training Reg. Fees	4,425	2,285	3,070	785	34.35%
<b>Total Operating Expenses</b>		<u>38,963</u>	<u>38,255</u>	<u>42,740</u>	<u>4,485</u>	<u>11.72%</u>
<b>TOTAL EXPENDITURES</b>		<u><u>\$607,793</u></u>	<u><u>\$ 590,618</u></u>	<u><u>\$ 656,332</u></u>	<u><u>\$ 65,714</u></u>	<u><u>11.13%</u></u>

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41200 Airport Operating

**Department:** 4201 Aviation Security & Technology

**Organizational Category:**

Executive  
 Administration  
 Aviation  
 Development

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**Program Function:**

The Aviation Security & Technology Department (AS&T) is responsible for administering the Lee County Port Authority's Airport Security Program (ASP) for RSW, as required by the Transportation Security Administration. Additionally, the AS&T department is charged with:

Acting as the liaison between the Lee County Port Authority and the Transportation Security Administration (TSA) to administratively manage those matters affecting airport security to include ASP compliance, security threat analysis and mitigation, and promoting airport stakeholder participation in all security related requirements and objectives.

Managing the Airport Communications Center (AirComm) to provide normal and emergency operational support and coordination to Airport Police, Airport Operations, LCPA Maintenance, TSA, FAA, Airlines and Tenants at RSW.

Managing the Airport's ID Office to conduct airport employee credentialing through coordination with authorized signers that includes biometric and biographic vetting of each applicant. The ID Office is also responsible for providing the required training as the means to obtain credentials once clearance authorization is obtained from the federal government

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**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

<u>AVIATION SECURITY &amp; TECHNOLOGY</u>	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
CLERK WN5420141200	ACTUALS	APPROVED BUDGET	ADOPTED BUDGET	Over (Under)	Over (Under)
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	\$813,794	\$769,363	\$886,508	\$117,145	15.23%
1230 Salaries - Part Time Regular	26,102	38,788	42,062	3,274	8.44%
1240 Disaster Pay	3,556	0	0	0	0%
1250 Special Pay (with Retirement)	6,347	5,502	6,237	735	13.37%
1410 Overtime (OT1)	9,521	430	2,552	2,122	493.38%
1415 Overtime (OT1.5)	73,214	76,697	90,708	14,012	18.27%
1420 Holiday Pay	14,820	11,829	13,297	1,468	12.41%
1425 Holiday Pay 1.5	21,785	26,250	30,862	4,612	17.57%
2110 FICA Taxes (OASDHI)	58,357	57,125	65,942	8,817	15.44%
2120 FICA Taxes (Medicare)	13,648	13,933	16,083	2,150	15.43%
2210 Regular Retirement	89,942	100,726	98,802	(1,924)	-1.91%
2220 High Risk Retirement	0	0	33,692	33,692	100%
2310 Health Insurance	251,970	290,474	339,660	49,186	16.93%
2320 Life Insurance	2,008	2,766	3,156	390	14.10%
2330 Dental Insurance	7,289	7,134	7,993	859	12.04%
<b>Total Personnel Services</b>	<b>1,392,353</b>	<b>1,401,016</b>	<b>1,637,555</b>	<b>236,539</b>	<b>16.88%</b>
<b>OPERATING EXPENDITURES</b>					
3490 Other Contracted Services	43,330	75,000	75,000	0	0%
4010 Local Mileage		100	100	0	0%
4022 Out of County Travel	4,610	950	10,950	10,000	1052.63%
4110 Telecommunications	72,989	77,400	95,000	17,600	22.74%
4630 Equipment Maintenance	3,605	7,000	0	(7,000)	-100.00%
4635 Equipment Repair Parts	5,648	6,048	0	(6,048)	-100.00%
4650 Repairs & Maintenance - Service	0	0	7,500	7,500	100%
4655 Repairs & Maintenance - Parts	0	0	8,245	8,245	100%
4710 Printing, Binding, and Copying	0	200	200	0	0%
4970 License, Permit, and Application Fees	38	0	150	150	100%
5120 General Office Supplies	742	1,000	1,000	0	0%
5221 Medical Supplies and Drugs	0	46	0	(46)	-100.00%
5230 Clothing and Wearing Apparel	1,278	1,500	0	(1,500)	-100.00%
5260 Janitorial and other Maint. Supplies	196	300	0	(300)	-100.00%
5280 Minor Equipment	343	1,500	1,000	(500)	-33.33%
5290 Other Supplies	12,807	13,260	15,800	2,540	19.16%
5410 Reference Materials	30	30	40	10	33.33%
5420 Memberships	281	282	335	53	18.79%
5530 Educational Expense	3,001	1,500	0	(1,500)	-100.00%
5531 Seminar/Training Reg. Fees	3,895	1,850	5,250	3,400	183.78%
<b>Total Operating Expenses</b>	<b>152,793</b>	<b>187,966</b>	<b>220,570</b>	<b>32,604</b>	<b>17.35%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,545,146</b>	<b>\$ 1,588,982</b>	<b>\$ 1,858,125</b>	<b>\$ 269,143</b>	<b>16.94%</b>

**LEE COUNTY PORT AUTHORITY**  
**Summary Cover Sheet - Other Funds**  
**Fiscal Year 2021 - 2022**

**Fund 41201 - Self Insurance Fund**

This fund was established to maintain money to cover the deductibles on the Airports' liability insurance policies and to maintain stability of costs during periods of price instability.

**Fund 41206 – LCPA Donation Police K-9**

This fund was established by a donation of approximately \$300,000 to benefit the Canine Detection Program and will be used to cover operating and equipment necessary to support the program.

**Fund 41209 – Grant Capital Repayment Fund**

This fund was established to segregate the sale of Airport property sold at fair market value and previously acquired with federal financial assistance. This is in accordance with FAA Order 5190.6B. The funds are to be utilized for Airport construction.

**Fund 41210 – Reserve and Replacement Fund**

This fund was established pursuant to the Amended and Restated Airline Use Agreement effective October 1, 1998. Investment Income earned within this fund is transferred annually to fund 41200 (Airport Operating).

**Fund 41231 – LCPA Discretionary Fund (Capital)**

This fund was established to account for RSW construction projects, land acquisitions and all related funding sources. Investment Income earned within this fund is transferred annually to fund 41200 (Airport Operating).

**Fund 41234 – RSW Construction (Capital)**

This fund was established to account for future RSW construction projects and all related funding sources. Investment Income earned within this fund is transferred annually to fund 41200 (Airport Operating).

**Fund 41238 – Page Field Construction Fund (Capital)**

This fund was established to account for all FMY construction projects, land acquisitions and all related funding sources. Investment Income earned within this fund will remain within this fund.

### **Fund 41250 – Passenger Facility Charge**

On August 31, 1992 the Lee County Port Authority was granted permission from the FAA to impose a Passenger Facility Charge of \$3.00 per enplanement at Southwest Florida International Airport. Effective November 1, 2003 the PFC collection level was increased to \$4.50. These funds may only be used on approved projects as determined by the Federal Aviation Administration. The revenues in this fund are transferred to pay debt service on the Bank of America (BOA) PFC Loan 2010 fund 41274, and all remaining revenues are transferred to the PFC Capital Fund (41251). Since the closing of fund 41274, all revenues are transferred to the PFC Capital Fund (41251).

### **Fund 41251 – PFC Capital Fund (Capital)**

This fund is required by the PFC Revenue and Refunding Bonds, Series 1998 Bond resolution to account for PFC's received in excess of debt service. These funds may be used on approved projects as determined by the Federal Aviation Administration. Interest earned on this fund remains in this fund.

### **Fund 41255 – Customer Facility Charge**

This fund was originally established to account for a \$1.00 per day charge applicable to all airport rental car contracts. The funds collected are transferred to Fund 41200 at the end of each fiscal year. Investment Income earned within this fund is transferred annually to fund 41200 (Airport Operating). The total approved amount of \$36.8 million to be collected was achieved in fiscal year 2015. In fiscal year 2020 this fund will be reintroduced to fund the future Rental Car Service Facility Relocation project.

### **Fund 41262 – Revolving Credit Facility**

This fund was established to meet the debt service requirements of the \$50,000,000 revolving credit facility. Interest payments are due on a monthly basis. The principle is due before the expiration of the credit facility in 2024.

### **Fund 41271 – Debt Service Reserve Requirements**

This fund was established to account for the Airport's 2000 Series A, 2002 Refunding Bonds, and 2005 Revenue Refunding Bonds. Investment Income earned within this fund is transferred annually to fund 41200 (Airport Operating). Interest earned in excess of the arbitrage limit is transferred to the fund 41290 (Rebate Fund).

### **Fund 41273 – Revenue Refunding Bonds – 2010**

This fund was established to meet the debt service requirements of the Revenue Refunding Bonds Series 2010. Proceeds were used to partially refund the outstanding Airport Debt Service Fund 2000 A. Interest is payable semi-annually on April 1 and October 1. Principal is payable annually October 1. Investment Income earned within this fund is transferred annually to fund 41200 (Airport Operating).

### **Fund 41275 – Revenue Refunding Bonds – 2011**

This fund was established to meet the debt service requirements of the Revenue Refunding Bonds Series 2011. Proceeds were used to refund the outstanding Airport Debt Service Fund 2000 A. Interest is payable semi-annually on April 1 and October 1. Principal is payable annually October 1. Investment Income earned within this fund is transferred annually to fund 41200 (Airport Operating).

### **Fund 41276 – Revenue Refunding Bonds - 2015**

This fund was established to meet the debt service requirements of the Revenue Refunding Bonds Series 2015. Proceeds were used to refund the outstanding fund 41272 - Revenue Refunding Bonds Series 2005. Interest is payable semi-annually on April 1 and October 1. Principal is payable annually October 1. Investment Income earned within this fund is transferred annually to fund 41200 (Airport Operating).

### **Fund 41277 – Revenue Refunding Bonds - 2021**

This fund was established to meet the debt service requirements of the Revenue Refunding Bonds Series 2021. Proceeds were used to refund the outstanding fund 41275 - Revenue Refunding Bonds Series 2011. Interest is payable semi-annually on April 1 and October 1. Principal is payable annually October 1. Investment Income earned within this fund is transferred annually to fund 41200 (Airport Operating).

### **Fund 41278 – PFC Pledged Bonds - 2021**

This fund was established to meet the debt service requirements of the Passenger Facility Charge Revenue and Refunding Bonds Series 2021. Interest is payable semi-annually on April 1 and October 1. Principal is payable annually October 1.

### **Fund 41290 – Arbitrage Rebate Fund**

This fund was established to collect any excess interest earned by the Investment Bonds which was over the arbitrage limit. This is per I.R.S. requirements.

**LEE COUNTY PORT AUTHORITY**  
**Program Summary Cover Sheet**  
**Fiscal Year 2021 - 2022**

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**Organization:**

**Fund:** 41203 Page Field

**Departments:** 4262 Page Field Operating

**Organizational Category:**

- Executive
- Administration
- Aviation
- Development

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**Program Function:**

Oversee all aspects of Page Field. Includes: general aviation activities, fueling and customer service, maintenance of airfield, landside, and structures, maintaining revenue and expense budgets. Maintain compliance with governmental agencies for the operation of the airport. Provide communication between airport users, the community and the staff.

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LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET FUND 41203  
FISCAL YEAR 2021/2022

PAGE FIELD OPERATING FUND 41203 SUMMARY	FY 19/20 ACTUALS	FY 20/21 AMENDED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b><u>Revenues</u></b>					
Page Field Operating	\$10,152,327	\$10,684,268	\$13,156,087	\$ 2,471,819	23.14%
Page Field Non-Departmental	0	750,000	750,000	0	0.00%
Interfund Transfers	0	2,500,000	2,500,000	0	0.00%
Fund Balance	2,006,748	5,662,878	5,653,557	(9,321)	-0.16%
<b>Total Revenues</b>	<b><u>\$ 12,159,075</u></b>	<b><u>\$ 19,597,146</u></b>	<b><u>\$ 22,059,644</u></b>	<b><u>\$ 2,462,498</u></b>	<b><u>12.57%</u></b>
<b><u>Expenses</u></b>					
Page Field Operating	9,414,464	10,272,486	12,766,876	2,494,390	24.28%
Page Field Non-Departmental	50,857	755,073	755,073	0	0.00%
Interfund Transfers	0	3,750,000	3,750,000	0	0.00%
Reserves	2,693,754	4,819,587	4,787,695	(31,892)	-0.66%
<b>Total Expenses</b>	<b><u>\$ 12,159,075</u></b>	<b><u>\$ 19,597,146</u></b>	<b><u>\$ 22,059,644</u></b>	<b><u>\$ 2,462,498</u></b>	<b><u>12.57%</u></b>

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41203  
FISCAL YEAR 2021/2022**

PAGE FIELD REVENUES	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
CLERK UH5120041203	ACTUALS	AMENDED	ADOPTED	Over	Over
		BUDGET	BUDGET	(Under)	(Under)
9002 Rental Car Fees	\$ 204,230	\$ 204,154	\$ 120,000	\$ (84,154)	-41.22%
9010 Provider Permit Fees	2,350	2,100	2,100	0	0.00%
9011 Advertising	5,750	1,500	1,500	0	0.00%
9019 Space Rent Commercial	6,000	6,000	9,900	3,900	65.00%
9021 Land Rent Commercial	1,068,091	1,231,581	1,354,499	122,918	9.98%
9023 Utility Income	784	794	0	(794)	0.00%
9028 Hangar Rentals	1,260,502	1,274,367	1,324,723	50,356	3.95%
9029 Privilege Fees	995	0	995	995	100.00%
9030 Building Rental	969,485	937,148	1,006,895	69,747	7.44%
9033 Misc Landing Fees	13,124	13,068	13,937	869	6.65%
9037 Ramp User Fee	134,030	106,502	134,030	27,528	25.85%
9039 Aircraft Towing Fee	1,750	0	500	500	100.00%
9040 Potable Water Service	210	0	250	250	100.00%
9042 Misc Revenue	466	2,591	2,050	(541)	-20.88%
9044 Misc Revenue - Adm	300	200	783	583	291.50%
9046 Hangar Re-key Fee	625	0	500	500	100.00%
9050 Late Fees	0	974	750	(224)	-23.00%
9054 Jet A Fuel Sales	4,645,152	4,955,293	6,456,117	1,500,824	30.29%
9055 Pilot Supplies	28,466	43,631	31,500	(12,131)	-27.80%
9056 Aviation Center Concessions	2,956	3,715	3,710	(5)	-0.13%
9059 Aviation Oil Sales	6,565	8,014	6,700	(1,314)	-16.40%
9061 Av Gas Fuel Sales	1,238,093	1,443,520	1,723,999	280,479	19.43%
9062 Fuel Additives	34,775	32,309	38,421	6,112	18.92%
9063 Tie Down Fees	151,370	89,024	152,380	63,356	71.17%
9064 Fuel Flowage Fees	0	9,000	9,000	0	0.00%
9066 After Hour Fees	10,200	3,915	3,915	0	0.00%
9067 Self Serve Fuel	284,545	281,507	511,083	229,576	81.55%
9069 Self Service Maint Fac Fee	0	50	50	0	0.00%
9071 Building Service Fee	1,500	976	750	(226)	-23.16%
9072 Ready Return Space Charge	2,400	3,900	2,400	(1,500)	-38.46%
9073 Lavatory Service Fee	12,440	10,840	10,918	78	0.72%
9074 Ground Power Unit (GPU) Fee	7,785	995	8,000	7,005	704.02%
9075 Facility Use Fee	50	0	1,000	1,000	100.00%
9000 Insurance Proceeds	28,461	0	0	0	0.00%
9000 Discounts Taken	178	0	0	0	0.00%
9000 Interest on Investments	27,355	16,600	7,732	(8,868)	-53.42%
9000 CARES Funding	0	0	215,000	215,000	100.00%
9000 Hurricane Irma Reimbursement	1,344	0	0	0	0.00%
<b>SUBTOTAL</b>	<b>\$ 10,152,327</b>	<b>\$ 10,684,268</b>	<b>\$ 13,156,087</b>	<b>2,471,819</b>	<b>23.14%</b>
PAGE FIELD NON-DEPARTMENTAL REVENUES CLERK UG5120041203	FY 19/20	FY 20/21	FY 21/22	VARIANCE	PERCENT
	ACTUALS	AMENDED	ADOPTED	Over	Over
		BUDGET	BUDGET	(Under)	(Under)
900811 State Grant - Runway Rehabilitation	0	750,000	750,000	0	0.00%
<b>SUBTOTAL</b>	<b>0</b>	<b>750,000</b>	<b>750,000</b>	<b>0</b>	<b>0.00%</b>
<b>FUND BALANCE</b>	<b>2,006,748</b>	<b>5,662,878</b>	<b>5,653,557</b>	<b>(9,321)</b>	<b>-0.16%</b>
<b>INTERFUND TRANSFER</b>	<b>0</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUES</b>	<b>\$ 12,159,075</b>	<b>\$ 19,597,146</b>	<b>\$ 22,059,644</b>	<b>\$ 2,462,498</b>	<b>12.57%</b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022

PAGE FIELD EXPENDITURES	FY 19/20 ACTUALS	FY 20/21 AMENDED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>CLERK UH5120041203</b>					
<b>PERSONNEL EXPENSES</b>					
1210 Salaries - Base Salary	1,777,612	1,667,711	1,833,487	165,776	9.94%
1220 Salaries - Full Time High Risk	421,623	367,596	423,866	56,270	15.31%
1230 Salaries - Part Time Regular	4,426	46,576	53,604	7,028	15.09%
1240 Disaster Pay	8,094	0	0	0	0.00%
1250 Special Pay (with Retirement)	1,131	0	0	0	0.00%
1310 Pay - Non-permanent labor	2,961	10,000	10,000	0	0.00%
1410 Overtime (OT1)	8,487	8,538	8,612	74	0.87%
1415 Overtime (OT1.5)	32,064	60,182	62,549	2,367	3.93%
1420 Holiday Pay	49,848	45,481	50,431	4,950	10.88%
1425 Holiday Pay 1.5	21,958	22,772	24,073	1,301	5.71%
2110 FICA Taxes (OASDHI)	146,665	136,460	155,732	19,272	14.12%
2120 FICA Taxes (Medicare)	35,068	33,283	37,983	4,700	14.12%
2210 Regular Retirement	168,820	161,040	216,167	55,127	34.23%
2220 High Risk Retirement	118,541	109,518	121,546	12,028	10.98%
2310 Health Insurance	610,093	674,823	834,686	159,863	23.69%
2311 Health Insurance Opt Out	607	0	0	0	0.00%
2320 Life Insurance	5,670	5,956	6,758	802	13.46%
2330 Dental Insurance	16,805	17,560	19,243	1,683	9.58%
2350 Disability	20,267	20,886	20,468	(418)	-2.00%
<b>Total Personnel Services</b>	<b>3,450,740</b>	<b>3,388,382</b>	<b>3,879,204</b>	<b>490,822</b>	<b>14.49%</b>
<b>OPERATING EXPENDITURES</b>					
3130 Financial Services	152,387	156,041	165,589	9,548	6.12%
3150 Appraisal Services	1,400	0	7,500	7,500	100.00%
3190 Other Professional Services	55,719	123,225	106,640	(16,585)	-13.46%
3410 Janitorial Services	169,252	155,920	0	(155,920)	0.00%
3430 Uniform/Laundry Service	5,763	6,460	0	(6,460)	0.00%
3460 Data Processing	43,729	49,360	71,075	21,715	43.99%
3490 Other Contracted Services	354,919	352,661	692,132	339,471	96.26%
4010 Local Mileage	2,820	2,200	2,200	0	0.00%
4022 Out of County Travel	10,457	12,010	25,790	13,780	114.74%
4110 Telecommunications	61,482	60,011	83,040	23,029	38.37%
4211 Freight and Postage	2,074	125	375	250	200.00%
4310 Electric	268,553	306,133	0	(306,133)	0.00%
4315 Television Cable Services	1,788	1,752	0	(1,752)	0.00%
4330 Water and Sewer	39,075	35,140	0	(35,140)	0.00%
4340 Trash and Garbage	25,021	20,446	0	(20,446)	0.00%
4390 All Utility Services	0	0	400,149	400,149	100.00%
4421 Vehicle Lease	36,694	26,270	0	(26,270)	0.00%
4430 Office Equipment Rental	10,913	10,975	0	(10,975)	0.00%
4450 Other Equipment Rental	1,375	2,100	0	(2,100)	0.00%
4490 Rentals & Leases - Short Term	0	0	2,100	2,100	100.00%
4491 Rentals & Leases - Long Term	0	0	46,126	46,126	100.00%
4520 Insurance and Bonds	91,729	107,072	113,087	6,015	5.62%
4610 Building Maintenance	91,889	126,350	0	(126,350)	0.00%
4615 Maintenance Materials	30,602	39,524	0	(39,524)	0.00%
4620 Vehicle Maintenance	29,701	20,760	0	(20,760)	0.00%
4630 Equipment Maintenance	48,613	56,619	0	(56,619)	0.00%
4635 Equipment Repair Parts	92,049	83,745	0	(83,745)	0.00%
4650 Repairs & Maintenance - Service	1,129	90,000	179,411	89,411	99.35%
4655 Repairs & Maintenance - Parts	185	0	129,923	129,923	100.00%
4663 Horticultural	7,794	5,410	0	(5,410)	0.00%
4710 Printing, Binding, and Copying	5,059	5,133	5,062	(71)	-1.38%
4810 Promotional Advertising and Expenses	17,275	10,926	14,650	3,724	34.08%
4811 Promotions / Brochures	37,437	28,482	55,362	26,880	94.38%
4955 Solid Waste Assessment	11,730	11,976	13,110	1,134	9.47%
4970 License, Permit, and Application Fees	1,343	2,177	1,280	(897)	-41.20%
4972 Misc Fines	25	0	0	0	0.00%
5120 General Office Supplies	4,611	6,450	6,450	0	0.00%

**LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022**

PAGE FIELD EXPENDITURES	FY 19/20 ACTUALS	FY 20/21 AMENDED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>CLERK UH5120041203</b>					
5210 Fuel and Lubricants	30,695	43,645	45,943	2,298	5.27%
5221 Medical Supplies and Drugs	746	1,050	0	(1,050)	0.00%
5230 Clothing and Wearing Apparel	19,763	20,870	0	(20,870)	0.00%
5240 Chemicals	8,741	10,550	0	(10,550)	0.00%
5250 Food and Food Supplies	18,400	31,345	0	(31,345)	0.00%
5260 Janitorial and other Maint. Supplies	13,135	8,400	0	(8,400)	0.00%
5265 Inventory Purchases	3,858,819	4,457,978	6,088,417	1,630,439	36.57%
5280 Minor Equipment	58,598	21,874	33,944	12,070	55.18%
5290 Other Supplies	8,847	9,150	93,070	83,920	917.16%
5310 Asphalt and Coldmix	2,673	0	0	0	0.00%
5340 Cement and Concrete	653	0	0	0	0.00%
5360 Sign Material	3,562	6,150	0	(6,150)	0.00%
5390 Road Materials	11,649	6,160	14,060	7,900	128.25%
5410 Reference Materials	15,560	15,308	16,388	1,080	7.06%
5420 Memberships	5,035	5,120	5,920	800	15.63%
5530 Educational Expense	0	1,200	3,357	2,157	179.75%
5531 Seminar/Training Reg Fees	6,140	9,620	22,690	13,070	135.86%
<b>Total Operating Expenses</b>	<b><u>5,777,608</u></b>	<b><u>6,563,873</u></b>	<b><u>8,444,840</u></b>	<b><u>1,880,967</u></b>	<b><u>28.66%</u></b>
<b>CAPITAL OUTLAY</b>					
6410 Furniture and Equipment	139,906	320,231	409,564	89,333	27.90%
6430 Vehicle and Rolling Stock	0	0	33,268	33,268	100.00%
6540 Improvement Construction	46,210	0	0	0	0.00%
<b>Total Capital Outlay</b>	<b><u>186,116</u></b>	<b><u>320,231</u></b>	<b><u>442,832</u></b>	<b><u>122,601</u></b>	<b><u>38.29%</u></b>
<b>TOTAL EXPENDITURES</b>	<b><u>\$ 9,414,464</u></b>	<b><u>\$ 10,272,486</u></b>	<b><u>\$ 12,766,876</u></b>	<b><u>\$ 2,494,390</u></b>	<b><u>24.28%</u></b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022

PAGE FIELD NON-DEPARTMENTAL CLERK UG5120041203	FY 19/20 ACTUALS	FY 20/21 AMENDED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>OPERATING EXPENDITURES</b>					
3140 Architect & Engineering Services	19,865	58,246	57,889	(357)	-0.61%
3190 Other Professional Services	30,892	61,589	62,587	998	1.62%
3490 Other Contracted Services	0	52,558	51,897	(661)	-1.26%
4970 License, Permit, and Application Fees	100	0	0	0	0.00%
<b>Total Operating Expenses</b>	<b>50,857</b>	<b>172,393</b>	<b>172,373</b>	<b>(20)</b>	<b>-0.01%</b>
<b>CAPITAL OUTLAY</b>					
6410 Furniture and Equipment	0	78,589	79,587	998	1.27%
6510 Professional Services	0	312,504	312,404	(100)	-0.03%
6540 Improvement Construction	0	191,587	190,709	(878)	-0.46%
<b>Total Capital Outlay</b>	<b>0</b>	<b>582,680</b>	<b>582,700</b>	<b>20</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>50,857</b>	<b>755,073</b>	<b>755,073</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS AND RESERVES</b>					
9110 Interfund Transfers	0	3,750,000	3,750,000	0	0.00%
9940 Reserves for Cash Balance	2,693,754	4,819,587	4,787,695	(31,892)	-0.66%
<b>Total Transfers and Reserves</b>	<b>2,693,754</b>	<b>8,569,587</b>	<b>8,537,695</b>	<b>(31,892)</b>	<b>-0.37%</b>
<b>TOTAL PAGE FIELD EXPENDITURES</b>	<b>\$ 12,159,075</b>	<b>\$ 19,597,146</b>	<b>\$ 22,059,644</b>	<b>\$ 2,462,498</b>	<b>12.57%</b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41262  
FISCAL YEAR 2021/2022

REVOLVING CREDIT FACILITY CLERK GE5919041262	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-0000 Interest on Investment	\$ -	\$ 7,421	\$ 6,578	\$ (843)	-11.36%
381000-0000 Interfund Transfer	63,965	12,896,266	14,250,758	1,354,492	10.50%
<b>TOTAL REVENUES</b>	<b>\$ 63,965</b>	<b>\$ 12,903,687</b>	<b>\$ 14,257,336</b>	<b>\$ 1,353,649</b>	<b>10.49%</b>
<b>APPROPRIATIONS</b>					
7110 Principal	0	11,896,266	13,598,741	1,702,475	100.00%
7210 Interest Payment	5,041	1,000,000	503,975	(496,025)	-49.60%
7310 Debt Service Costs	58,924	0	148,042	148,042	100.00%
8156-9110 Interfund Transfer	0	7,421	6,578	(843)	100.00%
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 63,965</b>	<b>\$ 12,903,687</b>	<b>\$ 14,257,336</b>	<b>\$ 1,353,649</b>	<b>10.49%</b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41271  
FISCAL YEAR 2021/2022

DEBT SERVICE RESERVES CLERK GC5890141271	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-0000 Interest on Investment	\$ 299,885	\$ 459,736	\$ 123,184	\$ (336,552)	-73.21%
421000-0000 Fund Balance	25,227,979	25,919,455	25,798,874	(120,581)	-0.47%
<b>TOTAL REVENUES</b>	<u>\$ 25,527,864</u>	<u>\$ 26,379,191</u>	<u>\$ 25,922,058</u>	<u>(\$457,133)</u>	<u>-1.73%</u>
<b>APPROPRIATIONS</b>					
9110 Interfund Transfer	299,885	579,676	123,184	(456,492)	-78.75%
9940 Reserves for Cash Balance	25,227,979	25,799,515	25,798,874	(641)	0.00%
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 25,527,864</u>	<u>\$ 26,379,191</u>	<u>\$ 25,922,058</u>	<u>(\$457,133)</u>	<u>-1.73%</u>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41273  
FISCAL YEAR 2021/2022

REVENUE REFUNDING BONDS SERIES 2010 GE5429041273	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-0000 Interest on Investment	\$ 45,310	\$ 78,140	\$ 30,219	\$ (47,921)	-61.33%
381000-0000 Interfund Transfer	22,041,738	4,402,660	23,103,650	18,700,990	424.77%
<b>TOTAL REVENUES</b>	<b><u>\$ 22,087,048</u></b>	<b><u>\$ 4,480,800</u></b>	<b><u>\$ 23,133,869</u></b>	<b><u>\$ 18,653,069</u></b>	<b><u>416.29%</u></b>
<b>APPROPRIATIONS</b>					
7110 Principal	19,665,000	3,580,000	22,460,000	18,880,000	527.37%
7210 Interest	1,745,585	822,000	643,000	(179,000)	-21.78%
7310 Other Debt Service Costs	845	660	650	(10)	-1.52%
9110 Interfund Transfer	0	78,140	30,219	(47,921)	-61.33%
9940 Reserves	675,618	0	0	0	0.00%
<b>TOTAL APPROPRIATIONS</b>	<b><u>\$ 22,087,048</u></b>	<b><u>\$ 4,480,800</u></b>	<b><u>\$ 23,133,869</u></b>	<b><u>\$ 18,653,069</u></b>	<b><u>416.29%</u></b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41275  
FISCAL YEAR 2021/2022

REVENUE REFUNDING BONDS SERIES 2011 GE5429041275	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-0000 Interest on Investment	\$ 22,486	\$ 36,692	\$ -	(\$36,692)	-100.00%
381000-0000 Interfund Transfer	9,489,475	9,515,664	0	(9,515,664)	-100.00%
<b>TOTAL REVENUES</b>	<b><u>\$9,511,961</u></b>	<b><u>\$9,552,356</u></b>	<b><u>\$ -</u></b>	<b><u>(\$9,552,356)</u></b>	<b><u>-100.00%</u></b>
<b>APPROPRIATIONS</b>					
7110 Principal	235,000	255,000	0	(255,000)	-100.00%
7210 Interest	9,270,094	9,260,294	0	(9,260,294)	-100.00%
7310 Other Debt Service Costs	345	370	0	(370)	-100.00%
9110 Interfund Transfer		36,692	0	(36,692)	-100.00%
9940 Reserves	6,522	0	0	0	0.00%
<b>TOTAL APPROPRIATIONS</b>	<b><u>\$9,511,961</u></b>	<b><u>\$9,552,356</u></b>	<b><u>\$ -</u></b>	<b><u>(\$9,552,356)</u></b>	<b><u>-100.00%</u></b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41276  
FISCAL YEAR 2021/2022

REVENUE REFUNDING BONDS SERIES 2015 CLERK GE5429041276	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-9000 Interest on Investment	\$ 3,877	\$ 6,312	\$ 5,326	\$ (986)	-15.62%
381000-9412 Interfund Transfer	1,667,182	1,671,980	1,671,975	(5)	0.00%
421000-0000 Fund Balance	690	143,583	144,589	1,006	0.70%
<b>TOTAL REVENUES</b>	<b><u>\$ 1,671,749</u></b>	<b><u>\$ 1,821,875</u></b>	<b><u>\$ 1,821,890</u></b>	<b><u>\$ 15</u></b>	<b><u>0.00%</u></b>
<b>APPROPRIATIONS</b>					
7210 Interest Payment	1,671,250	1,671,250	1,671,250	0	0.00%
7310 Debt Service Costs	403	730	725	(5)	-0.68%
9110 Interfund Transfer	0	6,312	5,326	(986)	-15.62%
9940 Reserves for Cash Balance	96	143,583	144,589	1,006	0.70%
<b>TOTAL APPROPRIATIONS</b>	<b><u>\$ 1,671,749</u></b>	<b><u>\$ 1,821,875</u></b>	<b><u>\$ 1,821,890</u></b>	<b><u>\$ 15</u></b>	<b><u>0.00%</u></b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41277  
FISCAL YEAR 2021/2022

REVENUE REFUNDING BONDS SERIES 2021A CLERK GE5429041277	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-9000 Interest on Investment	\$ -	\$ -	\$ 49,987	\$ 49,987	100.00%
381000-9412 Interfund Transfer	0	0	7,141,975	7,141,975	100.00%
<b>TOTAL REVENUES</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 7,191,962</u>	<u>\$ 7,191,962</u>	<u>100.00%</u>
<b>APPROPRIATIONS</b>					
7210 Interest Payment	0	0	7,141,500	7,141,500	100.00%
7310 Debt Service Costs	0	0	475	475	100.00%
9110 Interfund Transfer	0	0	49,987	49,987	100.00%
<b>TOTAL APPROPRIATIONS</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 7,191,962</u>	<u>\$ 7,191,962</u>	<u>100.00%</u>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41290  
FISCAL YEAR 2021/2022

ARBITRAGE REBATE FUND CLERK GC5890241290	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-0000 Interest on Investment	\$0	\$ 98	\$ 101	\$ 3	3.06%
381000-0000 Interfund Transfer	0	10,000	10,000	0	0.00%
<b>TOTAL REVENUES</b>	<b>\$ -</b>	<b>\$ 10,098</b>	<b>\$ 10,101</b>	<b>\$ 3</b>	<b>0.03%</b>
<b>APPROPRIATIONS</b>					
4983 Arbitrage Rebates	0	10,000	10,000	0	0.00%
9940 Reserves for Cash Balance	0	98	101	3	3.06%
<b>TOTAL APPROPRIATIONS</b>	<b>\$ -</b>	<b>\$ 10,098</b>	<b>\$ 10,101</b>	<b>\$ 3</b>	<b>0.03%</b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41201  
FISCAL YEAR 2021/2022

SELF INSURANCE FUND CLERK GC5890141201	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-0000 Investment Income	\$ 2,248	\$ 3,908	\$ 910	\$ (2,998)	-76.71%
421000-0000 Fund Balance	200,140	200,000	200,000	0	0.00%
<b>TOTAL REVENUES</b>	<b><u>\$ 202,388</u></b>	<b><u>\$ 203,908</u></b>	<b><u>\$ 200,910</u></b>	<b><u>\$ (2,998)</u></b>	<b><u>-1.47%</u></b>
<b>APPROPRIATIONS</b>					
9110 Interfund Transfer	2,248	3,908	910	(2,998)	-76.71%
9940 Reserves	200,140	200,000	200,000	0	0.00%
<b>TOTAL APPROPRIATIONS</b>	<b><u>\$ 202,388</u></b>	<b><u>\$ 203,908</u></b>	<b><u>\$ 200,910</u></b>	<b><u>\$ (2,998)</u></b>	<b><u>-1.47%</u></b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41206  
FISCAL YEAR 2021/2022

PA DONATION POLICE K9 CLERK PD5420141206	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-0000 Investment Income	\$ 776	\$ 932	\$ 210	\$ (722)	-77.47%
421000-0000 Fund Balance	59,569	59,305	60,409	1,104	1.86%
<b>TOTAL REVENUES</b>	<u>\$ 60,345</u>	<u>\$ 60,237</u>	<u>\$ 60,619</u>	<u>\$ 382</u>	<u>0.63%</u>
<b>APPROPRIATIONS</b>					
6410 Furniture & Equipment	0	40,230	10,968	(29,262)	-72.74%
6430 Vehicles Rolling Stock	0	20,007	49,651	29,644	148.17%
9901 Reserves	60,345	0	0	0	0.00%
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 60,345</u>	<u>\$ 60,237</u>	<u>\$ 60,619</u>	<u>\$ 382</u>	<u>0.63%</u>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41209  
FISCAL YEAR 2021/2022

PA GRANT ACQ CAPITAL REPAYMENT CLERK WN5422841209	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-0000 Investment Income	\$ 26,543	\$ 15	\$ 17	\$ 2	13.33%
344100-9042 Misc Revenue	0	0	0	0	100.00%
421000-0000 Fund Balance	178,993	325	327	2	0.62%
<b>TOTAL REVENUES</b>	<b><u>\$ 205,536</u></b>	<b><u>\$ 340</u></b>	<b><u>\$ 344</u></b>	<b><u>\$ 4</u></b>	<b><u>1.18%</u></b>
<b>APPROPRIATIONS</b>					
9110 Interfund Transfer	205,536	340	344	4	1.18%
<b>TOTAL APPROPRIATIONS</b>	<b><u>\$ 205,536</u></b>	<b><u>\$ 340</u></b>	<b><u>\$ 344</u></b>	<b><u>\$ 4</u></b>	<b><u>1.18%</u></b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41210  
FISCAL YEAR 2021/2022

RESERVE & REPLACEMENT FUND CLERK GC5810141210	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-0000 Investment Income	\$ 5,616	\$ 4,468	\$ 2,273	\$ (2,195)	-49.13%
421000-0000 Fund Balance	\$500,000	500,000	500,000	0	0.00%
<b>TOTAL REVENUES</b>	<u>\$ 505,616</u>	<u>\$ 504,468</u>	<u>\$ 502,273</u>	<u>\$ (2,195)</u>	<u>-0.44%</u>
<b>APPROPRIATIONS</b>					
9110 Interfund Transfers	5,616	254,468	252,273	(2,195)	-0.86%
9940 Reserves	500,000	250,000	250,000	0	0.00%
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 505,616</u>	<u>\$ 504,468</u>	<u>\$ 502,273</u>	<u>\$ (2,195)</u>	<u>-0.44%</u>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41231  
FISCAL YEAR 2021/2022

LCPA DISCRETIONARY FUND CLERK VB5131541231	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-0000 Investment Income	\$ 533,018	\$ 955,343	\$ 160,813	\$ (794,530)	-83.17%
334410-0000 State Grant	0	1,000,000	1,000,000	0	0.00%
334410-0000 CARES Funding	0	8,970,400	0	(8,970,400)	100.00%
334410-0001 Federal Grant	0	2,000,000	2,000,000	0	0.00%
369900-90202 JAG Program	21,950	0	0	0	0.00%
389400-900015 FAC Grant - Interns	9,272	4,000	4,000	0	0.00%
344100.9042 Misc Revenue Airport	13,143	0	0	0	0.00%
381000-9412 Interfund Transfer	12,856,762	11,835,000	14,950,000	3,115,000	26.32%
421000-0000 Fund Balance	46,184,005	26,630,705	33,493,876	6,863,171	25.77%
<b>TOTAL REVENUES</b>	<b>\$ 59,618,150</b>	<b>\$ 51,395,448</b>	<b>\$ 51,608,689</b>	<b>\$ 213,241</b>	<b>0.41%</b>
<b>APPROPRIATIONS</b>					
3130 Financial Services	253,069	55,000	70,000	15,000	27.27%
3140 Architect and Engin. Serv	72,937	32,500	25,000	(7,500)	-23.08%
3190 Other Professional Services	0	305,000	285,000	(20,000)	-6.56%
3460 Data Processing	1,050	295,000	255,000	(40,000)	-13.56%
3490 Other Contracted Services	62,325	307,000	290,000	(17,000)	-5.54%
4810 Promotional Advertising and Expenses	172,714	2,150,000	1,600,000	(550,000)	-25.58%
5280 Minor Equipment	7,733	4,000	10,000	6,000	150.00%
6310 Improvements Other Than Buildings	0	465,000	425,000	(40,000)	-8.60%
6410 Furniture Equipment	136,927	205,000	202,500	(2,500)	-1.22%
6430 Vehicles Rolling Stock	0	0	1,544,736	1,544,736	100.00%
6510 Professional Svcs	0	950,295	817,898	(132,397)	-13.93%
6540 Improvement Construction	0	735,598	705,698	(29,900)	-4.06%
6542 Miscellaneous Expense	0	79,585	71,548	(8,037)	-10.10%
7130 Lease Purchase Principle	379,599	0	0	0	0.00%
7230 Lease Purchase Interest	4,235	0	0	0	0.00%
9110 Interfund Transfer	772,376	17,855,343	15,060,813	(2,794,530)	-15.65%
9940 Reserves for Cash Balance	57,755,185	27,956,127	30,245,496	2,289,369	8.19%
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 59,618,150</b>	<b>\$ 51,395,448</b>	<b>\$ 51,608,689</b>	<b>\$ 213,241</b>	<b>0.41%</b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41234  
FISCAL YEAR 2021/2022

RSW CONSTRUCTION CLERK WB5422841234	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
389100-9000 Interest	\$ 343,402	\$ 759,430	\$ 194,006	\$ (565,424)	-74.45%
331410-2018 Federal Grant	0	3,000,000	3,000,000	0	0.00%
384000-9002 Loan Proceeds	11,000,000	50,000,000	33,000,000	(17,000,000)	-34.00%
334410-2020 Federal Grant - Airside Pavement Construction	0	2,953,301	441,821	(2,511,480)	-85.04%
331410-2019 Federal Grant - Cargo & Passenger Entitlements	0	5,700,374	1,092,319	(4,608,055)	-80.84%
331410-2721 TSA Electronic Baggage Screening	3,249,658	0	0	0	0.00%
331410-2711 Rehab RSW Taxiways	0	0	2,907,503	2,907,503	100.00%
334410-2018 State Grant	0	8,000,000	8,000,000	0	0.00%
334410-9518 State Grant - Design and Construction ATCT	4,625,907	2,621,266	2,445,825	(175,441)	-6.69%
334410-9405 State Grant - RSW North Property Utilities	477,181	0	0	0	0.00%
334410-9413 State Grant - Airside Pavement Rehab	225,629	604,988	0	(604,988)	0.00%
334410-9414 State Grant - Rehab of Roads	10,568	0	0	0	0.00%
334410-9415 State Grant - Tckt Ctr & Podium Upgrade	0	4,775,000	0	(4,775,000)	0.00%
334410-9519 State Grant - RSW Terminal Expansion	276,605	0	25,725,924	25,725,924	100.00%
381000-0000 Interfund Transfer	28,904,528	43,551,509	29,083,106	(14,468,403)	-33.22%
421000-0000 Fund Balance	36,436,565	67,127,336	69,431,453	2,304,117	3.43%
<b>TOTAL REVENUES</b>	<b>\$ 85,550,043</b>	<b>\$ 189,093,204</b>	<b>\$ 175,321,957</b>	<b>\$ (13,771,247)</b>	<b>-7.28%</b>
<b>APPROPRIATIONS</b>					
6510 Professional Services	7,079,055	34,587,111	32,389,448	(2,197,663)	-6.35%
6511 Permits, Licenses & Other Fees	0	25,000	25,000	0	0.00%
6530 Building Construction	31,094,846	1,908,478	47,959,529	46,051,051	2412.97%
6531 Building Renovation	1,238,280	3,750,147	3,575,888	(174,259)	-4.65%
6540 Improvement Construction	9,866,705	61,448,781	10,587,999	(50,860,782)	-82.77%
6542 Miscellaneous Expense	36	22,589,257	15,088,458	(7,500,799)	-33.21%
9110 Interfund Transfer	343,402	12,905,696	13,792,747	887,051	6.87%
9940 Reserves	35,927,719	51,878,734	51,902,888	24,154	0.05%
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 85,550,043</b>	<b>\$ 189,093,204</b>	<b>\$ 175,321,957</b>	<b>\$ (13,771,247)</b>	<b>-7.28%</b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41238  
FISCAL YEAR 2021/2022

PAGE FIELD CONSTRUCTION CLERK VM5131841238	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-0400 Interest	\$ 62,960	\$ 101,428	\$ 89,893	\$ (11,535)	-11.37%
334410-909520 State Grant - South Quad Hangars & Ramp		0	194,055	194,055	100.00%
334410-909510 State Grant - Multi-Use Hangar & Apron	1,502,176	0	0	0	0.00%
331410-902020 Federal Grant - South Quad Hangars & Ramp	0	0	222,544	222,544	100.00%
331410-000000 Federal Grant - Entitlements	0	600,000	235,836	(364,164)	-60.69%
381000-0000 Interfund Transfer	0	2,500,000	2,500,000	0	0.00%
421000-0000 Fund Balance	5,533,102	3,380,491	3,476,893	96,402	2.85%
<b>TOTAL REVENUES</b>	<b>\$ 7,098,238</b>	<b>\$ 6,581,919</b>	<b>\$ 6,719,221</b>	<b>\$ 137,302</b>	<b>2.09%</b>
<b>APPROPRIATIONS</b>					
3140 Architect & Engineering Svc	0	69,258	70,893	1,635	2.36%
3190 Other Professional Services	0	49,212	50,128	916	1.86%
3490 Other Contracted Services	0	65,255	63,857	(1,398)	-2.14%
5280 Minor Equipment	0	572,956	570,142	(2,814)	-0.49%
6510 Professional Services	9,762	507,258	500,931	(6,327)	-1.25%
6511 Permits, Licenses & Other Fees	0	50,000	50,000	0	0.00%
6530 Building Construction	120,353	750,257	725,758	(24,499)	-3.27%
6540 Improvement Construction	0	658,779	600,254	(58,525)	-8.88%
9110 Interfund Transfer	0	1,000,000	1,000,000	0	0.00%
9940 Reserves	6,968,123	2,858,944	3,087,258	228,314	7.99%
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 7,098,238</b>	<b>\$ 6,581,919</b>	<b>\$ 6,719,221</b>	<b>\$ 137,302</b>	<b>2.09%</b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41250  
FISCAL YEAR 2021/2022

PASSENGER FACILITY CHARGE CLERK UE5420041250	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
344100-9053 Passenger Facility Charge	\$ 14,864,113	\$ 15,915,781	\$ 17,913,868	\$ 1,998,087	12.55%
361100-0000 Investment Income	9,034	14,943	11,205	(3,738)	-25.02%
421000-0000 Fund Balance	30,045	0	0	0	0.00%
<b>TOTAL REVENUES</b>	<b><u>\$ 14,903,192</u></b>	<b><u>\$ 15,930,724</u></b>	<b><u>\$ 17,925,073</u></b>	<b><u>\$ 1,994,349</u></b>	<b><u>12.52%</u></b>
<b>APPROPRIATIONS</b>					
9110 Interfund Transfer	14,848,383	15,441,470	17,433,617	1,992,147	12.90%
9940 Reserves	54,809	489,254	491,456	2,202	0.45%
<b>TOTAL APPROPRIATIONS</b>	<b><u>\$ 14,903,192</u></b>	<b><u>\$ 15,930,724</u></b>	<b><u>\$ 17,925,073</u></b>	<b><u>\$ 1,994,349</u></b>	<b><u>12.52%</u></b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41251  
FISCAL YEAR 2021/2022

PASSENGER FACILITY CHARGE - CAPITAL FUND CLERK UE5120041251	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
361100-9000 Investment Income	\$ 733,255	\$ 1,158,761	\$ 588,554	\$ (570,207)	-49.21%
381000-9412 Interfund Transfer	12,291,006	12,708,001	14,614,276	1,906,275	15.00%
421000-0000 Fund Balance	66,102,832	21,341,291	7,538,729	(13,802,562)	-64.68%
<b>TOTAL REVENUES</b>	<b><u>\$ 79,127,093</u></b>	<b><u>\$ 35,208,053</u></b>	<b><u>\$ 22,741,559</u></b>	<b><u>\$ (12,466,494)</u></b>	<b><u>-35.41%</u></b>
<b>APPROPRIATIONS</b>					
9110 Interfund Transfer	28,888,184	33,409,582	21,082,762	(12,326,820)	-36.90%
9940 Reserves	50,238,909	1,798,471	1,658,797	(139,674)	-7.77%
<b>TOTAL APPROPRIATIONS</b>	<b><u>\$ 79,127,093</u></b>	<b><u>\$ 35,208,053</u></b>	<b><u>\$ 22,741,559</u></b>	<b><u>\$ (12,466,494)</u></b>	<b><u>-35.41%</u></b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FUND 41255  
FISCAL YEAR 2021/2022

RENTAL CAR FACILITY CHARGE CLERK UE5000041255	FY 19/20 ACTUALS	FY 20/21 APPROVED BUDGET	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>REVENUES</b>					
344100-9068 Rental Car Facility Charge	\$0	\$0	\$0	\$0	100.00%
361100-0000 Investment Income	2,247	3,537	3,311	(226)	-6.39%
421000-0000 Fund Balance	215,942	141,587	135,170	(6,417)	-4.53%
<b>TOTAL REVENUES</b>	<b>\$ 218,189</b>	<b>\$ 145,124</b>	<b>\$ 138,481</b>	<b>\$ (6,643)</b>	<b>-4.58%</b>
<b>APPROPRIATIONS</b>					
9110 Interfund Transfer	83,028	145,124	3,311	(141,813)	-97.72%
9940 Reserves	135,161	0	135,170	135,170	100.00%
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 218,189</b>	<b>\$ 145,124</b>	<b>\$ 138,481</b>	<b>\$ (6,643)</b>	<b>-4.58%</b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022

ALL FUNDS SUMMARY	FY 19/20 ACTUALS	FY 20/21 FORECAST	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b>APPROPRIATIONS</b>					
41200 - Airport Operating	\$126,988,090	\$128,524,134	\$146,299,512	\$17,775,378	13.83%
41201 - Self-Insurance Fund	202,388	200,436	200,910	474	0.24%
41203 - Page Field Operating	12,159,075	20,340,059	22,059,644	1,719,585	8.45%
41206 - Port Authority Donation Police K9	60,345	60,236	60,619	383	0.64%
41209 - Port Authority Grant Cap. Repayment	0	305	344	39	12.79%
41210 - Reserve and Replacement Fund	505,616	501,089	502,273	1,184	0.24%
41231 - LCPA Discretionary	59,618,150	51,389,431	51,608,689	219,258	0.43%
41234 - RSW Construction	85,550,043	140,491,879	175,321,957	34,830,078	24.79%
41238 - Page Field Construction	7,098,238	5,842,767	6,719,221	876,454	15.00%
41250 - Passenger Facility Charge	14,903,192	14,774,958	17,925,073	3,150,115	21.32%
41251 - PFC Capital Fund	79,127,093	61,184,500	22,741,559	(38,442,941)	-62.83%
41255 - Rental Car Facility Charge	218,189	133,317	138,481	5,164	3.87%
41262 - Revolving Credit Facility	63,965	17,148,829	14,257,336	(2,891,493)	-16.86%
41271 - Debt Service Reserves	25,527,864	25,281,324	25,922,058	640,734	2.53%
41273 - Revenue Refunding Bonds 2010	22,087,048	21,487,316	23,133,869	1,646,553	7.66%
41275 - Revenue Refunding Bonds 2011	9,511,961	180,514,420	0	(180,514,420)	-100.00%
41276 - Revenue Refunding Bonds 2015	1,671,749	1,812,850	1,821,890	9,040	0.50%
41277 - Revenue Refunding Bonds 2021	0	179,200,000	7,191,962	(172,008,038)	-95.99%
41290 - Rebate Fund	0	0	10,101	10,101	100%
Sub Total	445,293,006	848,887,850	515,915,499	(332,972,351)	-39.22%
(Less: Transfers)	(91,092,271)	(306,500,543)	(118,121,688)	188,378,855	-61.46%
<b>TOTAL APPROPRIATIONS</b>	<b>\$354,200,735</b>	<b>\$542,387,307</b>	<b>\$397,793,810</b>	<b>-\$144,593,498</b>	<b>-26.66%</b>
<b>OPERATING</b>					
Operating Expenditures	69,765,837	\$74,718,256	\$88,374,840	\$13,656,584	18.28%
Participating Airline Rebates	1,480,723	4,540,515	\$4,948,238	\$407,723	8.98%
Subtotal Operating	71,246,560	79,258,771	\$93,323,078	\$14,064,307	17.74%
<b>CAPITAL</b>					
Capital Construction	49,596,821	103,086,619	\$116,025,718	\$12,939,099	12.55%
Subtotal Capital	49,596,821	103,086,619	\$116,025,718	\$12,939,099	12.55%
<b>DEBT SERVICE</b>					
Arbitrage Rebate	0	0	\$10,000	\$10,000	100%
Misc. Financial Services	60,517	75,286	\$149,892	\$74,606	99.10%
Transfer to Paying Agent -Fund 41275	0	174,500,000	\$0	(\$174,500,000)	-100.00%
Principal Payment	20,279,599	37,900,000	\$36,058,741	(\$1,841,259)	-4.86%
Interest Payment	12,696,205	13,022,403	\$9,959,725	(\$3,062,678)	-23.52%
Debt Service Reserves	25,910,215	25,360,903	\$25,943,564	\$582,661	2.30%
Subtotal Debt Service	58,946,536	250,858,592	\$72,121,922	(\$178,736,670)	-71.25%
Airport Reserves	174,410,818	109,183,325	\$116,323,091	\$7,139,766	6.54%
<b>TOTAL ALL FUNDS</b>	<b>354,200,735</b>	<b>\$542,387,307</b>	<b>\$397,793,810</b>	<b>(\$144,593,498)</b>	<b>-26.66%</b>

LEE COUNTY PORT AUTHORITY  
ADOPTED BUDGET  
FISCAL YEAR 2021/2022

FUND 41200 SUMMARY	FY 19/20 ACTUALS	FY 20/21 FORECAST	FY 21/22 ADOPTED BUDGET	VARIANCE Over (Under)	PERCENT Over (Under)
<b><u>REVENUES</u></b>					
Revenues - RSW	\$78,300,232	\$88,314,162	\$95,728,066	\$7,413,904	8.39%
Interfund Transfers	3,983,151	5,449,903	6,545,948	\$1,096,045	20.11%
CARES Funding	11,000,435	5,500,000	14,600,000	\$9,100,000	165.45%
Fund Balance	33,704,272	29,260,070	29,425,498	165,428	0.57%
<b>Total Revenues</b>	<b>\$126,988,090</b>	<b>\$128,524,135</b>	<b>\$146,299,512</b>	<b>\$17,775,377</b>	<b>13.83%</b>
<b><u>OPERATING EXPENSES</u></b>					
Executive	196,572	230,535	254,465	23,930	10.38%
Administration	6,477,144	7,091,076	8,410,788	1,319,712	18.61%
Development	1,516,112	2,043,118	2,291,652	248,534	12.16%
Aviation	19,325,830	23,085,105	25,083,643	1,998,538	8.66%
CARES Funding	(2,273,106)	(5,500,000)	(5,000,000)	500,000	-9.09%
Capital	1,830,420	1,217,893	1,813,946	596,053	48.94%
<b>Sub Total</b>	<b>\$27,072,972</b>	<b>\$28,167,727</b>	<b>\$32,854,494</b>	<b>\$4,686,767</b>	<b>16.64%</b>
<b><u>PERSONNEL EXPENSES</u></b>					
Executive	325,150	450,037	504,942	54,905	12.20%
Administration	7,174,137	7,118,174	8,133,266	1,015,093	14.26%
Development	2,649,272	2,631,257	3,064,457	433,200	16.46%
Aviation	22,560,014	23,981,358	27,700,166	3,718,808	15.51%
<b>Sub Total</b>	<b>\$32,708,573</b>	<b>\$34,180,825</b>	<b>\$39,402,831</b>	<b>\$5,222,006</b>	<b>15.28%</b>
<b><u>NON FEE RELATED EXPENSES</u></b>					
Airline Rebates/Revenue Sharing	1,480,723	4,540,515	4,948,238	407,723	8.98%
Interfund Transfers	45,849,149	41,592,717	45,529,617	3,936,900	9.47%
<b>Sub Total</b>	<b>\$47,329,872</b>	<b>\$46,133,232</b>	<b>\$50,477,855</b>	<b>\$4,344,623</b>	<b>9.42%</b>
<b>TOTAL OPERATING</b>	<b>\$107,111,417</b>	<b>\$108,481,784</b>	<b>\$122,735,180</b>	<b>\$14,253,396</b>	<b>13.14%</b>
Fund 412 Reserves	19,876,673	20,042,350	23,564,331	3,521,981	17.57%
<b>TOTAL APPROPRIATIONS</b>	<b>\$126,988,090</b>	<b>\$128,524,134</b>	<b>\$146,299,512</b>	<b>\$17,775,378</b>	<b>13.83%</b>